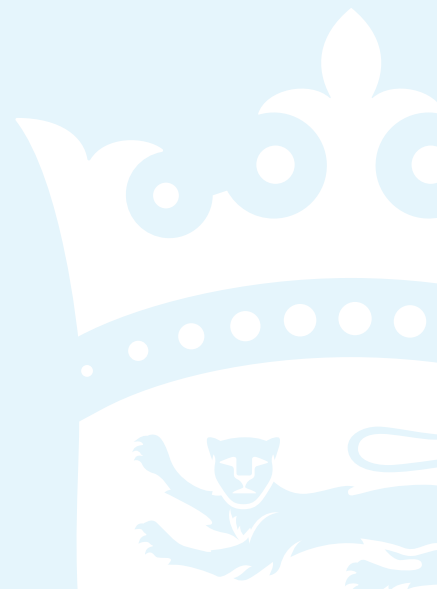


# Delivery Plan

Minister for Housing and Communities

Deputy  
David Warr



# Introduction

The Minister for Housing and Communities' priorities for 2023 were published in his [Ministerial Plan](#), in October 2022.

This Delivery Plan now sets out the activities that government departments will undertake in 2023 to deliver on the Minister for Housing and Communities' priorities. The plan is structured in three parts:

- 1) Detailed actions to deliver on Ministerial Priorities
- 2) Legislative Programme
- 3) Service Performance Measures

The plan focusses on delivery of the Minister for Housing and Communities' priorities and therefore does not detail all 'business as usual' undertaken by ministers or departments. The full list of functions discharged by the Minister and Assistant Ministers can be found at [Article 30A – Ministerial Responsibilities](#).

The Minister for Housing and Communities is politically not accountable for any department. The [Cabinet Office](#) delivers services, projects or programmes on behalf of the Minister for Housing and Communities. Further information on this department can be found using the links.

Full budget information for 2023 can be found in the approved [Government Plan 2023-26](#).

A guide on how to use the Delivery Plan tables can be found at Appendix 1.

## Ministerial Priorities

This section details the actions that will be taken during 2023 to deliver the commitments made in the Minister for Housing and Communities' published Ministerial Plan, plus further work on the Council of Ministers' 100-Day Actions, where responsibility lies directly with the Minister for Housing and Communities:

ID	MINISTERIAL ACTION	WHAT WILL WE DO IN 2023?	CSP 2023	LEAD DEPT	LEAD SERVICE	TYPE	REF#	BY WHEN
<b>MHC P1</b>	<b>Continuing to model open and accessible political leadership with respect to the housing crisis, listening to learn from Islanders about the challenges they face and their hopes for the future:</b>							
MHC P1	Continuing to model open and accessible political leadership with respect to the housing crisis, listening to learn from Islanders about the challenges they face and their hopes for the future.		Housing and Cost of Living	Cabinet Office	Ministerial Support Unit	Business as usual		
<b>MHC P2</b>	<b>Working collaboratively with the Strategic Housing Partnership and States Members to find solutions and new opportunities, together:</b>							
MHC P2	Working collaboratively with the Strategic Housing Partnership and States Members to find solutions and new opportunities, together.	We will coordinate and support the delivery of Strategic Housing Partnership meetings in 2023. We will be proactive in engaging Scrutiny and States Members in the policy development process, wherever possible.	Housing and Cost of Living	Cabinet Office	Strategic Housing and Regeneration	Business as usual		
<b>MHC P3</b>	<b>Improving the housing situation for Islanders by:</b>							
MHC P3.1	Increasing the rate of home ownership, introducing a new scheme backed by an initial £10m investment in 2023.	An appropriate scheme to support home ownership will be developed in 2023. Preferred options will be progressed in light of economic advice.	Housing and Cost of Living	Cabinet Office	Strategic Housing and Regeneration	Project	Pipeline project to be established	Q4 2023

ID	MINISTERIAL ACTION	WHAT WILL WE DO IN 2023?	CSP 2023	LEAD DEPT	LEAD SERVICE	TYPE	REF#	BY WHEN
MHC P3.2	Working with the Minister for the Environment in delivering appropriate mechanisms to protect and support private rental tenants, and developing proposals to protect tenants from excessive rent increases, as soon as possible.	Develop and present law drafting instructions that will improve rental accommodation standards and provide enhanced protections for both tenants and landlords. Law drafting instructions will be submitted in Q1 2023 for draft legislation by Q4 2023.	Housing and Cost of Living	Infrastructure, Housing and Environment	Housing and Nuisance	Project	Pipeline project to be established	Q4 2023
		In Q1 2023, we will progress work to update the Dwelling-houses (Rent Control) Law 1946, improving tenant rights and protection from excessive rent increases, with a view to bringing forward law drafting instructions as soon as possible.	Housing and Cost of Living	Cabinet Office	Strategic Housing and Regeneration	Project	Pipeline project to be established	2024
MHC P3.3	Fully implementing commitments made in response to the Homelessness Strategy in 2023, including formalising the definition of homelessness and working with shelter providers to ensure our most vulnerable Islanders are able to access the right help at the right time, as part of a whole-system response, and improving the visibility of homelessness in Jersey using improved data.	Customer and Local Services will continue to provide advice and support to Islanders through the Housing Advice Service, working with shelter providers to ensure that those requiring support are able to access it. The definition was published in Oct 22. New homelessness data will be published Q1 2023. Emergent data on the extent of homelessness in Jersey will be used to inform future policy development. As part of the Council of Ministers, the Minister for Housing and Communities will continue to act as a ministerial advocate to address the causes of homelessness, across all public service areas.	Housing and Cost of Living	Customer and Local Services	Housing Advice Service	Business as usual		2024

ID	MINISTERIAL ACTION	WHAT WILL WE DO IN 2023?	CSP 2023	LEAD DEPT	LEAD SERVICE	TYPE	REF#	BY WHEN
MHC P3.4	Delivering more homes for Islanders, whilst making better use of the homes we already have, including policies to support right sizing that will be delivered in 2023.	Provide ongoing support to the Future Places Ministerial Group, shaping good governance and decision making on public land development proposals. Policy advice and guidance will be provided to States'-owned entities to help them achieve housing objectives wherever required.	Housing and Cost of Living	Cabinet Office	Strategic Housing and Regeneration	Business as usual		2026
		Policy proposals that will encourage Islanders to right size will be published by Q2 2023.	Housing and Cost of Living	Cabinet Office	Strategic Housing and Regeneration	Business as usual		Q2 2023
		The Minister for Housing and Communities will work pro-actively with the Minister for the Environment to address compliance matters in relation to short-term holiday lets and empty homes in a poor land condition.	Housing and Cost of Living	Cabinet Office	Strategic Housing and Regeneration	Business as usual		2026

ID	MINISTERIAL ACTION	WHAT WILL WE DO IN 2023?	CSP 2023	LEAD DEPT	LEAD SERVICE	TYPE	REF#	BY WHEN
MHC P3.5	Taking action to bring vacant homes back to the market, including working with Andium Homes to seek the purchase of sites and turn them into quality, affordable homes for Islanders.	The commitments made by the Action on Vacant Properties plan will be implemented, involving:	Housing and Cost of Living	Customer and Local Services	Housing Advice Service	Business as usual	Pipeline project to be established	2024
		Establishing the Empty Homes Service and associated community-led reporting mechanisms.						Q1 2023
		Collecting anonymised data from parish rates declarations in 2023.						Q1 2023
		Work with the Comité des Connétables to develop law drafting instructions that will formalise a requirement to declare homes that are vacant in the future.						Q4 2023
		Publish a vacant homes progress update within 6 months of the Empty Homes Service being established, which will report on the status of additional policy options that were under consideration in the Action on Vacant Properties Plan.						Q2 2023
MHC P3.6	Delivering fair and sustainable changes to the affordable housing gateway eligibility criteria, further reducing the age requirement to 25 as soon as possible and reviewing the level of savings that are allowed.	Changes to the income criteria of the Affordable Housing Gateway will be implemented in Q1 2023. Further changes to reduce the standardised age of eligibility will be considered with other changes to ensure the impact of any change can be appropriately managed. The impact of changes to the Gateway eligibility will be closely monitored throughout 2023.	Housing and Cost of Living	Cabinet Office	Strategic Housing and Regeneration	Business as usual		2024

ID	MINISTERIAL ACTION	WHAT WILL WE DO IN 2023?	CSP 2023	LEAD DEPT	LEAD SERVICE	TYPE	REF#	BY WHEN
<b>MHC P4</b>	<b>Addressing both the causes and effects of our housing crisis, including:</b>							
MHC P4.1	Developing new schemes that will help tenants buy their homes, working with social housing providers and, in particular, Andium Homes.	Work will be undertaken to consider suitable policy options that will help tenants buy their homes. The most appropriate options will be progressed for implementation.	Housing and Cost of Living	Cabinet Office	Strategic Housing and Regeneration	Business as usual		2024
MHC P4.2	Implementing a housing data intelligence project to improve visibility and understanding of housing trends, and work collaboratively with others to unblock challenges with administrative data sharing in order to better understand the Island's housing market and make better decisions.	A housing data intelligence working group will be established in 2023. The working group will identify key opportunities to improve housing data availability, working to establish appropriate means to collect and analyse more information about Jersey's current and future housing market.	Housing and Cost of Living	Cabinet Office	Strategic Housing and Regeneration	Project	Pipeline project to be established	2024

ID	MINISTERIAL ACTION	WHAT WILL WE DO IN 2023?	CSP 2023	LEAD DEPT	LEAD SERVICE	TYPE	REF#	BY WHEN
MHC P4.3	<p>Publishing the Island’s first long-term, sustainable strategy for the future of Jersey’s housing market, based on a vision that extends beyond political terms and which carefully considers the role of fiscal measures towards a healthy housing market. This strategy will serve to test future housing actions proposed by the States Assembly, ensuring that actions:</p> <ul style="list-style-type: none"> <li>- both individually and cumulatively, will take Jersey in the right direction</li> <li>- will help to alleviate the housing issues experienced by Islanders today</li> <li>- will leave a legacy of housing that is affordable and fit for future generations.</li> </ul>	<p>Work to develop the scope of the long-term strategy will commence in Q1 2023. The defined scope of the proposed strategy will determine the future programme for delivery.</p>	Housing and Cost of Living	Cabinet Office	Strategic Housing and Regeneration	Project	Pipeline project to be established	2024



ID	MINISTERIAL ACTION	WHAT WILL WE DO IN 2023?	CSP 2023	LEAD DEPT	LEAD SERVICE	TYPE	REF#	BY WHEN
<b>MHC P5 Confirming ongoing funding for the Strategic Housing and Regeneration Team in the Government Plan 2024-27, including reviewing the adequacy of the funding to deliver continued action to tackle the housing crisis:</b>								
MHC P5	Confirming ongoing funding for the Strategic Housing and Regeneration Team in the Government Plan 2024-27, including reviewing the adequacy of the funding to deliver continued action to tackle the housing crisis.	The Minister for Housing and Communities will work with the Minister for Treasury and Resources to identify the most appropriate route to secure adequate, long-term funding for the Strategic Housing and Regeneration Team in the proposed Government Plan 2024-2027. The in-year resource capacity to support emerging housing policy initiatives in 2023 will be kept under review, to include the development of business cases, where necessary.	Housing and Cost of Living	Cabinet Office	Strategic Housing and Regeneration	Business as usual		Q4 2023
100 Day Plan Action 12	Bring forward propositions to create prefabricated homes to help address the island housing crisis.	The Modern Methods of Construction: Housing Delivery Innovation report (2021) makes a series of ministerial commitments, that will be implemented in 2023. In particular, the Minister for Housing and Communities will establish a construction sector innovation hub in partnership with construction sector representatives; ongoing support will be provided to States'-owned entities and their use of new-to-Jersey methods of construction, including Ports of Jersey to increase logistics capacity.	Housing and Cost of Living	Cabinet Office	Strategic Housing and Regeneration	Business as usual		Q4 2023

## Legislative Programme

The Minister for Housing and Communities is directly responsible for the following legislative programme during 2023:

MINISTER	LEGISLATION	BRIEF DESCRIPTION	ESTIMATED LODGING PERIOD
Housing and Communities	Rates (Jersey) Law 2005	To introduce a statutory basis to collect information about residential property occupancy status through the rates process	Q4 2023
Housing and Communities	Residential Tenancy (Jersey) Law 2011	Extend the scope of the existing law to create protections for a greater number of residents and clarification on a number of areas	Q4 2023

## Service Performance Measures

The performance measures listed below indicate how key services are performing. They will be published in [Jersey's Performance Framework](#), updated regularly, and will be used to identify where we need to improve so that appropriate action can be taken.

Please note that **Island Outcomes and Indicators** are published separately and updated regularly as part of the Jersey Performance Framework; of these, key indicators important to the delivery of the Common Strategic Policy 2023-26 (CSP) are also shown in the CSP annex.

LEAD SERVICE	PERFORMANCE MEASURES DESCRIPTION	DATA AVAILABILITY	REPORTING FREQUENCY	BASELINE	WHAT WE WANT TO ACHIEVE	INTERNATIONAL BENCHMARKING POSSIBLE
MH	Number of cases reviewed by the Empty Homes Service	2023	Quarterly	0	100	No

# Appendix 1

## How to use the Delivery Plan tables

The Delivery Plan tables set out detailed information on what Ministers and Departments will do in 2023.

This guide is provided to help you to use and understand the information provided.

### Ministerial Priorities

This table sets out the specific activity which will take place in 2023 to deliver the Priorities and Actions set out in the [Ministerial Plans](#).



A description of the information provided in the table is set out below:

COLUMN TITLE	EXPLANATION
ID	An identification number referring to the: Minister (i.e., CM for Chief Minister), Priority (i.e., CM P1) and Action (i.e. CM P1.1)
PRIORITY	The Priorities, as set out in the Ministerial Plans, are set out in a grey box under which the Actions are set out
ACTION	Describes the Action as set out in the Ministerial Plans
WHAT WE WILL DO IN 2023?	Describes the activity that will be completed in 2023 to deliver the Action.
CSP 2023	The Priority for Change set out in the <a href="#">Common Strategic Policy 23-26</a> that the Action contributes towards
LEAD DEPT	The Department responsible for delivering the activity

COLUMN TITLE	EXPLANATION
LEAD SERVICE	The Service or Directorate responsible for delivering the activity
TYPE	<ul style="list-style-type: none"> <li>• <b>Business as Usual</b> - the activity will take place as part of the ordinary business of the Department</li> <li>• <b>Pipeline to be established</b> - the activity will take place by way of a new Project or Programme to be started in 2023</li> <li>• <b>Programme</b> - the activity will take place as part of an existing Programme that started before 2023 (see REF # for link to the Programme on the Projects and Programmes Table)</li> <li>• <b>Project</b> - the activity will take place as part of an existing Project that started before 2023 (see REF # for link to the Project on the Projects and Programmes Table)</li> </ul>
REF#	The reference number for existing Projects and Programmes that started before 2023. This reference can be used to link to the Project or Programme on the Projects and Programmes Table.
BY WHEN	<ul style="list-style-type: none"> <li>• Date by which the Ministerial Action will be completed.</li> <li>• 'Ongoing' refers to Ministerial Actions which will continue to be delivered on an ongoing basis.</li> </ul>

## Legislative Programme

This table sets out the legislation that is expected to be lodged with the States Assembly during 2023. During the year it can be used to track whether legislation is being delivered on time.

A description of the information provided in the table is set out below:

COLUMN TITLE	EXPLANATION
MINISTER	The lead Minister for the legislation
LEGISLATION	The name or subject matter of the legislation
BRIEF DESCRIPTION	A brief description of the policy intent behind the legislation
ESTMATED LODGING DATE	The estimated date by which the legislation will be lodged with the States Assembly

## Service Performance Measures

This table sets out the service performance measures for 2023 that will be used by services to monitor how key services are performing.

A description of the information provided in the table is set out below:

<b>COLUMN TITLE</b>	<b>EXPLANATION</b>
<b>LEAD SERVICE</b>	The public service that will use the service performance measure
<b>PERFORMANCE MEASURES DESCRIPTION</b>	A brief description of the service performance measure
<b>DATA AVAILABILITY</b>	Sets out whether the data is currently being collected, and if not, from when it will be collected
<b>REPORTING FREQUENCY</b>	How frequently the service performance measure data is available
<b>BASELINE</b>	What is the baseline for the service performance measure data
<b>WHAT WE WANT TO ACHIEVE</b>	The target for the service performance measure
<b>INTERNATIONAL BENCHMARKING POSSIBLE</b>	Whether it is possible to benchmark the service performance measure against other international comparators

