

The New Healthcare Facilities Programme

The New Healthcare Facilities Programme will redevelop Jersey's healthcare estate over the next 10 years to meet future needs.

This exhibition presents the current proposals for a new Acute Hospital at Overdale - the first major part of the Programme - and seeks feedback from Islanders on the work that has been carried out to date.

We hope that you find this exhibition informative, and we look forward to hearing your views about our proposals so far.

The journey so far

It is widely accepted that there is a need for a major upgrade to the healthcare facilities for Islanders. The provision of the new healthcare facilities seeks to provide Islanders with high-quality healthcare facilities that are fit for 21st century needs.

The Programme sets out to build on the work undertaken over the last 10 years to deliver healthcare facilities, ensuring that knowledge gained under former schemes including the Future Hospital Project and Our Hospital Project, has been retained.

2012

P.80/2012 A new way forward

2013

Preferred site Gloucester Street 2013

Dual site (Gloucester Street Overdale)

2015

Waterfront / Dual site / People's Park

2017

Future Hospital 1

2018 Future

Hospital 2

2019 Our

Hospital

New Healthcare Facilities

2022

2022: The New Healthcare Facilities Programme

November 2022: Independent Review into the Our Hospital Project

An independent review into the Our Hospital project was undertaken and presented to the States Assembly in November 2022. It provided advice to the Assembly about whether changes could be made to deliver a more affordable and appropriate alternative to the single-site solution.

The review concluded that the plan for a single-site hospital at Overdale was no longer achievable within funding that had been approved by the last States Assembly, and it recommended that the plan be replaced with a phased development across multiple sites.

It also concluded that a relocation of the current plans to the existing hospital site at Gloucester Street would be unaffordable. It would face other significant challenges, including planning and risk arising from working within and adjacent to an operational hospital site.

Spring 2023: Strategic Outline Case

The Strategic Outline Case (SOC) was developed during Spring 2023 and was endorsed by the Council of Ministers in June 2023. The SOC primarily set out the Case for Change, which is the urgent requirement for new facilities as the existing ones continue to deteriorate and fail to meet modern standards.

The SOC identified Critical Success Factors and spending objectives for the new facilities, and a long list of possible interventions were evaluated against the following Critical Success Factors and other scoring criteria, to arrive at the preferred way forward.

Critical Success Factors:

1. Aligns with Health and Community Services continued operational delivery of services and reflects the critical priority for reprovision.

- 2. Supports the safety and wellbeing of staff, patient and public in the delivery of high quality, accessible, efficient, and effective physical and mental healthcare.
- 3. Is **affordable** and enables **financial and** economic risks to be managed.
- 4. Is sufficiently flexible, expandable, and able to maximise emerging technologies and innovation to deliver current and future effective and efficient healthcare.
- 5. Enables construction to commence in 2025 and maximise opportunities to utilise the local supply chain and Modern Methods of Construction (MMC).
- 6. Provides the **best whole life cost** (including revenue and staffing costs) and value to the local economy.
- 7. The Programme is politically acceptable, sustainable, and deliverable.
- 8. Aligns with the Government of Jersey policies, strategies, and current Carbon Neutral Roadmap.

Based on the evaluation, the SOC recommended that services should be delivered across multiple sites for Acute, Ambulatory and Mental Health on a phased basis. A one site solution was not as favourable as a multi-site solution when compared to the Critical Success Factors, including being unable to manage financial risk.

Spring 2023: Feasibility Study

At the same time as developing the Strategic Outline Case, a feasibility study to understand the best location for each of the new facilities was conducted.

Following focused clinical engagement and an expert evaluation of environmental, infrastructure, planning, heritage, construction and economic factors between January and May 2023, the Feasibility Study presented to Ministers concluded that a multi-site healthcare delivery in Jersey is achievable, and provides a number of significant benefits when compared to former single-site proposals.

Two options were evaluated:

Option A

- Ambulatory facility at Overdale
- Acute Hospital at Kensington Place St Saviour's Health Village
- Enid Quenault Health & Wellbeing Centre

Option B

- Acute Hospital at Overdale
- Ambulatory Facility at Kensington Place
- St Saviour's Health Village
- Enid Quenault Health & Wellbeing Centre

Why was Option B selected?

- Option B scored higher in all evaluation questions than Option A, and significantly higher in the evaluation by clinicians, who rated Option B 'Very Good', while Option A was only 'Adequate'.
- The preliminary timeline for Option B shows construction complete for the Acute Hospital by 2028, earlier than Option A by four years.
- It uses both sites to their best potential, optimising the use of Modern Methods of Construction and minimising the delays in construction due to site size and accessibility.
- It minimises the impact of construction vibration and noise on the sickest patients, which could be more significant in Option A.
- It provides the opportunity for better and more efficient clinical adjacencies (where clinical teams are located) due to the larger size of the Overdale site.
- Outpatient and day care facilities will remain in town with greatest ease of pedestrian access, public transport, and parking, including access to the Urgent Treatment Centre.

- It will provide peaceful treatment and recovery space for inpatients at Overdale, with increased privacy compared to a town location.
- It provides increased capacity for future expansion on both sites, compared to Option A.

Based on this, the New Healthcare Facilities Programme proposes a plan to deliver healthcare services across multiple sites.

ACUTE HOSPITAL OVERDALE

- Emergency department
- Women and children's services
- Operating theatres
- Inpatient wards

OUTPATIENTS/AMBULATORY KENSINGTON PLACE /

GLOUCESTER STREET

- Walk-in treatment Centre
- Diagnostic testing Outpatients clinics
- Day surgery

HEALTH VILLAGE ST SAVIOUR

- Mental health services Rehabilitation and stepdown beds
- Hydrotherapy and therapies

ENID QUENAULT HEALTH AND WELLBEING CENTRE LES QUENNEVAIS

Currently home to a range of therapies and services which used to be delivered at Overdale











