HCS Staffing Expenditure by Area- Management and Administration expenditure and % of total expenditure 2018 to 2022 Note: for comparability, 2022 expenditure figures exclude Covid-19 and Jersey Care Model initiatives

	2018 Expenditure (£'000)			2022 Expenditure (£'000)			2018 Expenditure %		2022 Expenditure %	
	Management	Administration	Total	Management	Administration	Total	Management	Administration	Management	Administration
Chief Nurse	460	404	2,583	755	972	4,361	17.8%	15.6%	17.3%	22.3%
Medical Director	348	711	3,883	700	561	6,308	9.0%	18.3%	11.1%	8.9%
Applications Support	0	335	335	0	0	0	0.0%	100.0%	0.0%	0.0%
Change Delivery	599	492	1,133	267	235	584	52.9%	43.4%	45.7%	40.2%
Commissioning & Partnerships	0	0	0	84	0	84	0.0%	0.0%	100.0%	0.0%
Digital Delivery	400	50	507	0	0	0	78.9%	9.9%	0.0%	0.0%
Analytics	0	0	0	0	0	343	0.0%	0.0%	0.0%	0.0%
Estates & Hard FM	420	117	3,281	560	139	3,947	12.8%	3.6%	14.2%	3.5%
Director General's Office	1,773	557	3,913	1,095	380	2,243	45.3%	14.2%	48.8%	16.9%
Mental Health	263	1,787	17,427	660	1,876	20,853	1.5%	10.3%	3.2%	9.0%
Non-Clinical Support Services	546	3,881	14,464	660	4,610	16,555	3.8%	26.8%	4.0%	27.8%
Primary Care & Prevention	195	771	9,320	446	1,072	9,328	2.1%	8.3%	4.8%	11.5%
Social Care	738	940	9,726	1,349	381	10,529	7.6%	9.7%	12.8%	3.6%
Surgical Services	213	1,139	30,429	410	1,535	38,775	0.7%	3.7%	1.1%	4.0%
Tertiary Care	0	95	95	0	4	4	0.0%	100.0%	0.0%	100.0%
Medical Services	308	1,169	28,569	763	1,497	39,541	1.1%	4.1%	1.9%	3.8%
Women Children & Family Care	160	207	11,290	198	308	14,217	1.4%	1.8%	1.4%	2.2%
Total	6,423	12,655	136,955	7,947	13,570	167,672	4.7%	9.2%	4.7%	8.1%