

Breakdown of costs as of 31 July 2023:

	<b>Expenditure to date (£million)</b>
Staff	2.00
Consultancy	3.29
Implementation	3.13
Training	0.39
Facilities	0.25
Travel	0.01
Technology	0.13

Consultancy includes costs for third party project assistance, required in respect of expertise and / or resource demand.

Implementation encompasses project delivery costs, including payments to delivery partners.