

**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
Jersey | JE2 4WE

Lynn Pamment
Comptroller and Auditor General
Jersey Audit Office

BY EMAIL

12 August 2022

Dear Lynn,

Revenue expenditure for 2022

Thank you for your letter of 19 July 2022. I am committed to ensuring you are able to meet the cost of the external audit of the States' accounts without the essential work of your office being impacted.

I note that you anticipate the increase in the cost of the external audit to be £54,000, but that the net financial impact is currently expected to be £18,000 after accounting for cost recharges and forecast underspends within your department.

As the actual cost impact may yet vary, in order to alleviate any pressure placed upon your budget I can confirm that I am prepared to make available up to £54,000 from the General Reserve to meet the additional external audit costs arising due to the higher rate UK CPI. While I will provide for this amount, I would be grateful if you could continue to take all reasonable steps to reduce the net financial requirement without impacting on your important statutory role.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose. The amount may be reduced where you agree your head of expenditure is able to meet a proportion of any costs from within your existing approved expenditure limits.

In accordance with the Public Finances Manuel, this letter satisfies your legal obligations in respect of the anticipated additional costs. I hope you are assured that any inflationary pressure placed upon your budget for the audit of the States' accounts will be appropriately funded and fully supported by the Treasury.

Yours sincerely

Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
Jersey | JE2 4WE

Richard Bell
Director General
Treasury & Exchequer

29th September 2022

Dear Richard

Funding Pressures within Treasury and Exchequer

I understand that you have a funding pressure of increases to the Insurance Premiums for Government of Jersey for 2022. A business case for additional funds is also currently included as a growth bid in the GP23.

In order to satisfy your legal obligations, I can confirm that, should you be unable to fund the 2022 pressures from within existing resources, you will have access of up to £230,000 set aside for this purpose in the General Reserve. This will allow you to incur necessary expenditure and/or make contractual commitments to implement the above pressure until it becomes clear what financial capacity may be available within existing budgets.

I anticipate reaching a conclusion on affordability by the time financial results for the third quarter are available but I am aware the renewal is due for October. I would ask you to make reasonable efforts to identify opportunities to meet the additional costs from within existing resources, provided that does not undermine the ability of the Treasury & Exchequer to deliver its departmental objectives.

As with all allocations from the General Reserve, funding will be made available only for the above specific pressures, and the amount may be reduced in the event that it becomes apparent your department is able to meet the costs from within existing approved expenditure limits.

Yours sincerely

Deputy Ian Gors
Minister for Treasury and Resources

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**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
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Richard Bell
Treasurer of the States

BY EMAIL

15 March 2023

Dear Richard,

Funding for the Integrated Technology Solution

I understand that:

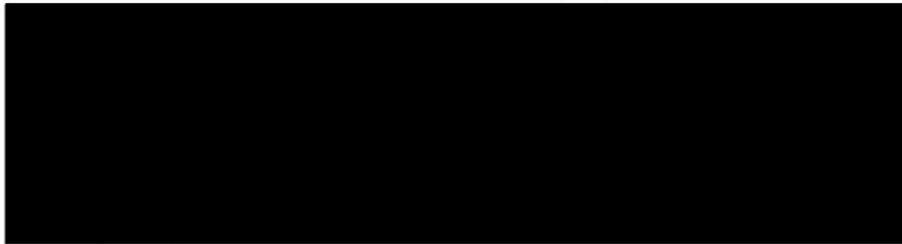
- When the previous Council of Ministers agreed business cases for the various releases of the Integrated Technology Solution (ITS) the total capital project funding requirement indicated was up to £62.5 million (excluding the health and safety, assessment management, and project management components referred to as Release 3 Additional in the Government Plan).
- While detailed discovery work was underway it was not certain whether the contingency amount requested in the ITS business case would be required in full. Under some scenarios a lower balance would have been sufficient. In the absence of certainty, it was agreed that a moderate contingency amount would be provided. This was £1.3 million lower than the amount requested in the original ITS business case while the likely cost scenarios were explored in greater detail.
- It was acknowledged that there may be a need to provide the full contingency amount once further work had been undertaken and it is now clear that the full amount will be required.
- While this represents a change to the total budget available for the ITS Major Project, this does not represent a change in the total anticipated cost for the project, which remains within the limits anticipated in the ITS business cases. The revised total cost is also consistent with the £63 million figure that has been quoted in the public domain.
- Plans are in place to allocate the required funding through the End of Year Flexibility process. However, you require budget certainty before that process will have concluded in order to execute contracts for the remaining ITS components in line with time-restricted quotations.

- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I can confirm that you will have access to up to £1,281,000 set aside for this purpose in the General Reserve. This will allow you to incur necessary expenditure and/or make the necessary contractual commitments to implement the next phase of the ITS.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

Yours sincerely



Deputy Ian Gorst
Minister for Treasury and Resources

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cc. Chief Executive

**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
Jersey | JE2 4WE

Robin Smith
Chief of Police, States of Jersey Police

BY EMAIL

07th of February 2023

Dear Robin,

Funding for costs relating to Operation Nectar and Operational Spire

I understand that:

- costs in relation to the States of Jersey Police's work on Operation Nectar and Operation Spire in 2023 are likely to exceed the resources available to you
- you need to be able to commission essential work as and when it is required, and the precise scale and timing of the necessary costs are not yet known.
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I confirm that you will have access to up to £8 million set aside in the General Reserve for these purposes subject to the provision of a business justification case (BJC) when you are able to provide a more concrete breakdown of the estimated financial requirements. Until such time as you have prepared the BJC, kindly provide a monthly financial summary to me that includes spend incurred, commitments made, and the total forecast spend for the year.

This letter will allow you to incur the necessary expenditure and/or make contractual commitments to continue to undertake investigations and manage the incidents effectively until the business justification case can be confirmed. In doing so, I ask you that you continue to do everything possible to ensure expenditure represents value for money such that costs are minimised while all the essential police work on the two operations is fully delivered to the high standard that the public expects from the Police Service. This includes compliance with the Public Finances Manual, seeking exemptions as necessary.

As with all allocations from the General Reserve, funding will be made available only for these specific purposes, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

Yours sincerely



Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
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Kate Briden
Chief Officer, Justice and Home Affairs

BY EMAIL

03 March 2023

Dear Kate,

Funding for costs relating to Operation Nectar and Operation Spire

I understand that:

- costs in relation to the Department for Justice and Home Affairs' work on Operation Nectar and Operation Spire in 2023 are likely to exceed the resources available to you;
- you need to be able to commission essential work as and when it is required, and the precise scale and timing of the necessary costs are not yet known;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I confirm that you will have access to up to £4 million set aside in the General Reserve for these purposes subject to the provision of a business justification case (BJC) when you are able to provide a more concrete breakdown of the estimated financial requirements. Until such time as you have prepared the BJC, kindly provide a monthly financial summary to me that includes spend incurred, commitments made, and the total forecast spend for the year.

This letter will allow you to incur the necessary expenditure and/or make contractual commitments to continue to undertake investigations and manage the incidents effectively until the business justification case can be confirmed. In doing so, I ask you that you continue to do everything possible to ensure expenditure represents value for money such that costs are minimised while all the essential work of your Department on the two operations is fully delivered to the high standard that the public expects. This includes compliance with the Public Finances Manual, seeking exemptions as necessary.

As with all allocations from the General Reserve, funding will be made available only for these specific purposes, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

Yours sincerely

A large black rectangular redaction box covers the signature area, obscuring the name and any handwritten notes or dates.

Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
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Richard Corrigan
Chief Officer, Department for the Economy

BY EMAIL

05 April 2023

Dear Richard,

Funding for costs relating to Operation Nectar

Further to my letter of 20 February 2023 regarding the recovery of the wreck of L'Ecume II, I understand that:

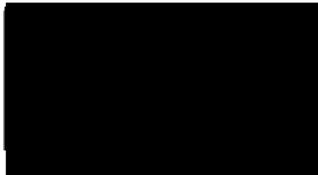
- costs have now been estimated for transportation, storage, and search of the vessel;
- the business justification case for the recovery of the wreck is in the process of being updated to reflect these wider costs;
- you need to be able to commence the recovery operation before the formal process to approve a financial allocation for the work can be completed;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I confirm that you will have access to up to £1,345,000 set aside in the General Reserve for this purpose. This sum is in addition to the £1,000,000 already confirmed in my previous letter and brings the total figure set aside for this undertaking to £2,345,000.

This letter will allow you to incur the necessary expenditure and/or make contractual commitments. In doing so, I ask you that you continue to do everything possible to ensure expenditure represents value for money such that costs are minimised while the essential work to recover the vessel is completed in a manner that meets all the intended objectives. This includes compliance with the Public Finances Manual, seeking exemptions as necessary.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

Yours sincerely



Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
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19-21 Broad Street | St Helier
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Richard Corrigan
Chief Officer, Department for the Economy

BY EMAIL

24 April 2023

Dear Richard,

Funding for costs relating to Operation Nectar

Further to my letter of 20 February 2023 and my letter of 5 April 2023 regarding the recovery of the wreck of L'Ecume II, I understand that:

- you now estimate that raising the vessel will cost £500,000 more than your previous forecast;
- the business justification case for the recovery of the wreck is in the process of being updated to reflect the increased cost;
- you need to be able to continue the recovery operation before the formal process to approve a financial allocation for the work can be completed;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I confirm that you will have access to up to £500,000 set aside in the General Reserve for this purpose. This sum is in addition to the amounts I have confirmed in my previous letters, and it brings the total figure set aside for this undertaking to £2,845,000.

This letter will allow you to incur the necessary expenditure and/or make contractual commitments. In doing so, I ask that you continue to do everything possible to ensure expenditure represents value for money such that costs are minimised while the essential work to recover the vessel is completed in a manner that meets all the intended objectives. This includes compliance with the Public Finances Manual, seeking exemptions as necessary.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

Yours sincerely


Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
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19-21 Broad Street | St Helier
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Tom Walker
Assistant Chief Executive Officer – People, Policy and Digital

BY EMAIL

28 April 2023

Dear Tom,

Funding for costs relating to the Emergency Health and Wellbeing Recovery Programme

I wrote to you on 1 March 2023 and 31 March 2023 to confirm that you will have access to up to £1,425,000 to fund the psychological support and physical health check components of the Emergency Health and Wellbeing Recovery Programme, which has been developed as part of the response to the recent major incidents.

I understand that:

- the business case for the Programme has now been completed, which sets out the support that is needed for members of the community and employees of the Government of Jersey that have been affected. In addition to work referred to above, the business case identifies a need for resources in 2023 to establish the Support Hub Team, deliver service transformation, and commission health monitoring;
- there is a need to urgently progress these aspects of the recovery programme before the formal process to conclude the business case can be completed;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

It is my view that that the service transformation component of the Recovery Programme should be a matter for future years and addressed as part of the process for the Government Plan 2024-27. In order to satisfy your legal obligations, I confirm that you will have access to up to £1,575,000 set aside in the General Reserve for the remaining aspects of the Programme.

For the avoidance of doubt, this letter supersedes my earlier letters of 1 March 2023 and 31 March 2023, which are now void.

This letter will allow you to incur the necessary initial expenditure and/or make contractual commitments. In doing so, I ask you that:

- you continue to do everything possible to ensure expenditure represents value for money such that costs are minimised while all the intended objectives are met;
- you do not enter into any contractual commitments beyond the total £1,575,000 assurance provided by this letter;
- You ensure compliance with the Public Finances Manual, seeking exemptions as necessary.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

Funding that is required beyond 2023 will need to be addressed as part of the process for the Government Plan 2024-27. In my view, the Council of Ministers will consider this Programme a priority for investment as part of the Government Plan process. However, in seeking to implement the Programme in 2023, you should ensure that you are not making commitments for future years that you would be unable to meet if additional funding is not approved as part of the Government Plan process.

Yours sincerely



Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
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19-21 Broad Street | St Helier
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Richard Bell
Treasurer of the States, Department for Treasury and Exchequer

BY EMAIL

27 April 2023

Dear Richard,

Funding for costs relating to the Value for Money Programme

I understand that:

- the business justification case for the Value for Money Programme is in the process of being developed;
- you need to be able to commence recruitment of key members of the programme team before the financial allocation process can be completed and it would be advantageous for the Head of Programme to help to shape the final business justification case;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I confirm that you will have access to up to £250,000 set aside in the General Reserve for this purpose.

This letter will allow you to incur the necessary expenditure and/or make contractual commitments. In doing so, I ask you that you continue to do everything possible to ensure expenditure is minimised while the important work to develop the value for money programme meets all its intended objectives. This includes compliance with the Public Finances Manual, seeking exemptions as necessary.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

Yours sincerely



Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
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19-21 Broad Street | St Helier
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Rob Sainsbury
Chief Officer – Children, Young People, Education and Skills

BY EMAIL

05 May 2023

Dear Rob,

Funding for costs relating to the Cultural Centre

The Government Plan 2023-26 provided growth funding held centrally for the 100 Day Plan Action to develop a Cultural Centre.

I understand that:

- the business case for the initiative has now been completed and the Investment Appraisal Team has recommended it for approval;
- there is a need to urgently progress the initiative before the formal process to allocate funding has been completed;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I confirm that you will have access to up to £300,000 set aside in the General Reserve in 2023 for this purpose.

This letter will allow you to incur the necessary initial expenditure and/or make contractual commitments. In doing so, I ask you that:

- you continue to do everything possible to ensure expenditure represents value for money such that costs are minimised while all the intended objectives are met;
- you do not enter into any contractual commitments beyond the total £300,000 assurance provided by this letter;
- you ensure compliance with the Public Finances Manual, seeking exemptions as necessary.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

Yours sincerely


Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
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Catherine Madden
Strategic Director – Risk and Assurance

BY EMAIL

05 May 2023

Dear Catherine,

Funding from End of Year Flexibility for the Provision for Pilot Schemes

As part of the End of Year Flexibility process, I am intending to enable funding from the Provision for Pilot Schemes that was unspent in 2022 to be made available in 2023.

I understand that:

- there are initiatives that you wish to fund from the Provision for Pilot Schemes in 2023 that are dependent on this transfer;
- there is a need to urgently progress some of these initiatives before the Ministerial Decision to finalise the End of Year Flexibility Process has been approved;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I confirm that you will have access to up to £795,000 set aside in the General Reserve for the Provision for Pilot Schemes.

This letter will allow you to incur the necessary initial expenditure and/or make contractual commitments.

Yours sincerely

[REDACTED]

Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
Treasury and Resources**

19-21 Broad Street | St Helier
Jersey | JE2 4WE



Chris Bown
Chief Officer – Health and Community Services

BY EMAIL

26 May 2023

Dear Chris,

Funding for the Financial Recovery Plan

I understand that:

- to enable you to develop and implement a financial recovery plan you require additional specialist support;
- a business case for the initiative has been completed and the Investment Appraisal Team has recommended it for approval;
- there is a need to urgently progress the initiative before the formal process to allocate funding has been completed;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I confirm that you will have access to up to £800,000 set aside in the General Reserve in 2023 for the purposes outlined in the business case.

This letter will allow you to incur the necessary initial expenditure and/or make contractual commitments. In doing so, I ask you that:

- you continue to do everything possible to ensure expenditure represents value for money such that costs are minimised while all the intended objectives are met;
- you do not enter into any contractual commitments beyond the total £800,000 assurance provided by this letter;
- you ensure compliance with the Public Finances Manual, seeking exemptions as necessary.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

Yours sincerely



Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
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Richard Bell
Treasurer of the States, Treasury and Exchequer

BY EMAIL

16 June 2023

Dear Richard,

Funding for insurance costs

I understand that:

- there an urgent need to meet insurance costs that have increased substantially in 2023;
- a business case is being developed to seek additional budget for any expenditure that falls to the department rather than the Insurance Fund;
- you need to be able to meet the increased insurance costs before the business case can be finalised and the formal allocation process can be completed;
- the associated contract must be signed today in order to avoid potentially higher costs in the future;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I confirm that you will have access to up to £2.2 million set aside in the General Reserve for this purpose.

This letter will allow you to incur the necessary initial expenditure and/or make contractual commitments. In doing so, I ask you that:

- you continue to do everything possible to ensure expenditure represents value for money such that costs are minimised while all the intended objectives are met;
- you do not enter into any contractual commitments beyond the £2.2 million assurance provided by this letter; and
- you complete a business case for this work as soon as possible in order that we can assess the full extent of the likely financial consequences.

This includes compliance with the Public Finances Manual, seeking exemptions as necessary.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

For the avoidance of doubt, this letter does not obviate the need for a formal budget allocation. It remains necessary for an allocation to be made from the General Reserve on the basis of an approved business case to allow you to meet your legal obligation to manage within existing expenditure limits. I request that you progress the necessary steps to enable the formal allocation to take place so the process may be completed in a timely manner and no later than the end of the third quarter.

Yours sincerely

A large black rectangular redaction box covers the signature area, obscuring the name and any handwritten notes.

Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
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Andy Scate

Chief Officer – Infrastructure and Environment

BY EMAIL

9 June 2023

Dear Andy,

[REDACTED]

I understand that:

- in line with the Government's wider response to Operation Spire, there is a need to conduct contingency planning [REDACTED]
- a business case is being finalised to seek funding for this work;
- there is a need to urgently progress the initiative before the formal process to allocate funding can be completed;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

I appreciate that this initiative is, to some extent, outside of the normal business of your department. However, given the cost involved, I expect that you will be able to meet the necessary expenditure from within your existing budgets and I am unlikely to allocate additional funds without a very compelling case as to why that is not possible.

In order to satisfy your legal obligations, I can confirm that you will have access to up to £245,000 set aside in the General Reserve in 2023 for the purposes outlined in the business case until it becomes clear whether this expenditure is affordable from within existing budgets.

This letter will allow you to incur the necessary initial expenditure and/or make contractual commitments. In doing so, I ask that you:

- continue to do everything possible to ensure expenditure represents value for money, such that costs are minimised while all of the intended objectives are met;
- do not enter into any contractual commitments beyond the total £245,000 assurance provided by this letter;
- finalise the business case for this work as soon as possible in order that we can assess the full extent of the likely financial consequences;
- ensure compliance with the Public Finance Manual, seeking exemptions as necessary.

This includes compliance with the Public Finances Manual, seeking exemptions as necessary.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

For the avoidance of doubt, this letter does not obviate the need for a formal budget allocation. It remains necessary for an allocation to be made from the General Reserve on the basis of an approved business case to allow you to meet your legal obligation to manage within existing expenditure limits. I request that you progress the necessary steps to enable the formal allocation to take place so the process may be completed in a timely manner and no later than the end of the third quarter.

Yours sincerely

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Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
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19-21 Broad Street | St Helier
Jersey | JE2 4WE

Richard Bell
Assistant Chief Executive, Cabinet Office
Treasurer of the States, Department for Treasury and Exchequer

BY EMAIL

16 June 2023

Dear Richard,

Funding for costs relating to the Integrated Technology Solution (ITS)

I understand that:

- following a detailed review of the options for the ITS Programme undertaken following your appointment as Accountable Officer, it has become clear that additional budget will be required to deliver the Release 2 component.
- a paper setting out the options for scope changes to Release 2 and the basis for the additional funding required has been prepared and discussed by Ministers and Officers.
- you have explored alternative options to obviate, as far as possible, the requirement for additional funding. This has included making amendments to the scope of the programme including the deferral of Release 4 to allow resource to be focused on Release 2. Officers and Ministers involved have agreed a revised scope for Release 2 and the deferral of Release 4, as part of the funding solution for the revised scope.
- given the importance and scale of this programme, you need to be able to continue to deliver the Programme in advance of any formal budget allocation process concluding, to avoid unnecessary costs of delay.
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I confirm that you will have access to up to £3.9 million for this purpose. I intend to make the funding available by (in order of preference):

- transferring approvals from the Head of Expenditure for Release 3 and 4 to that for Release 1 and 2.

- Utilising other unspent capital allocations in 2023
- drawing upon the Reserve for Central Risk and Inflation.

This letter will allow you to incur the necessary expenditure and/or make contractual commitments in order to proceed to expediate the most effective delivery of the revised scope for Release 2. In doing so, I ask you that you continue to do everything possible to ensure expenditure is minimised. This includes compliance with the Public Finances Manual, seeking exemptions as necessary.

As with all allocations from the Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent the programme is able to meet the costs from within existing approved expenditure limits.

Yours sincerely



Deputy Ian Gorst
Minister for Treasury and Resources

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Cc: Suzanne Wylie, Chief Executive

**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
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Ian Burns

Chief Officer – Customer and Local Services

BY EMAIL

16 June 2023

Dear Ian

Funding for the Crematorium Furnace Relining

I understand that:

- the crematorium furnace has reached the end of its safe operating life, and there are no other alternatives on the Island that could provide a substitute in the short term.
- a business case is being developed to seek funding for this work;
- there is a need to urgently progress the initiative before the formal process to allocate funding can be completed;
- there remains some uncertainty about whether you will have capacity within existing expenditure limits to meet this need;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, if you are unable to meet this pressure from within your existing budget, I can confirm that you will have access to up to £110,000 set aside in the General Reserve in 2023 for this purpose.

This letter will allow you to incur the necessary initial expenditure and/or make contractual commitments. In doing so, I ask that you:

- continue to do everything possible to ensure expenditure represents value for money, such that costs are minimised while all of the intended objectives are met;
- do not enter into any contractual commitments beyond the total £110,000 assurance provided by this letter;
- complete a business case for this work as soon as possible in order that we can assess the full extent of the likely financial consequences;
- ensure compliance with the Public Finance Manual, seeking exemptions as necessary.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

Officials from Treasury and Exchequer will review forecasts at the end of the third quarter to determine whether funding will need to be allocated or not.

Yours sincerely

A large black rectangular redaction box covers the signature area of the letter.

Deputy Ián Gorst
Minister for Treasury and Resources

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**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
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Richard Corrigan
Chief Officer – Department for the Economy

BY EMAIL

16 June 2023

Dear Richard,

Funding from End of Year Flexibility for Economic Recovery initiatives

As part of the End of Year Flexibility process, I am intending to enable funding from the Economic Recovery Allocation that was unspent in 2022 to be made available in 2023.

I understand that:

- there are initiatives that you wish to fund in 2023 that are dependent on this transfer;
- there is a need to urgently progress some of these initiatives before the Ministerial Decision to finalise the End of Year Flexibility Process has been approved;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I confirm that you will have access to up to £1.97 million set aside in the General Reserve for this purpose.

This letter will allow you to incur necessary expenditure and/or make contractual commitments.

Yours sincerely



Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
Jersey | JE2 4WE

Chris Bown

Chief Officer – Health and Community Services

BY EMAIL

16 June 2023

Dear Chris,

Funding for costs related to a rheumatology incident

I understand that:

- following an incident within the rheumatology service, HCS requires up to £1.3m in 2023 to conduct investigative work and address the wider implications that may arise;
- you have written to the Treasurer of the States to confirm that you are unable to meet these costs from within existing expenditure limits;
- you have provided details of the likely costs involved and a business justification case is being developed to seek funding for this work;
- there is a need to urgently progress the necessary work before the formal process to allocate funding can be completed;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

Having reviewed the estimated costings, I consider them to represent a worst-case scenario for likely expenditure needs in 2023. I expect that actual spending on this area should likely be lower than is projected. However, to allow you to proceed without delay and in order to satisfy your legal obligations, I can confirm that you will have access to up to £1.3 million set aside in the General Reserve in 2023 for this purpose. Funding will only be provided to match actual expenditure incurred that is demonstrably linked to this initiative.

This letter will allow you to incur the necessary initial expenditure and/or make contractual commitments. In doing so, I ask that you:

- continue to do everything possible to ensure expenditure represents value for money, such that costs are minimised while all of the intended objectives are met;
- do not enter into any contractual commitments beyond the total £1.3 million assurance provided by this letter;
- finalise the business justification case for this work as soon as possible in order that we can assess the full extent of the likely financial consequences;
- ensure compliance with the Public Finance Manual, seeking exemptions as necessary.

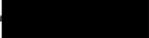
As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

For the avoidance of doubt, this letter does not obviate the need for a formal budget allocation. It remains necessary for an allocation to be made from the General Reserve on the basis of an approved business case to allow you to meet your legal obligation to manage within existing expenditure limits. I request that you progress the necessary steps to enable the formal allocation to take place so the process may be completed in a timely manner and no later than the end of the third quarter.

Yours sincerely



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**Minister for
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19-21 Broad Street | St Helier
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Richard Corrigan
Chief Officer, Department for the Economy

BY EMAIL

20 February 2023

Dear Richard,

Funding for costs relating to Operation Nectar

I understand that:

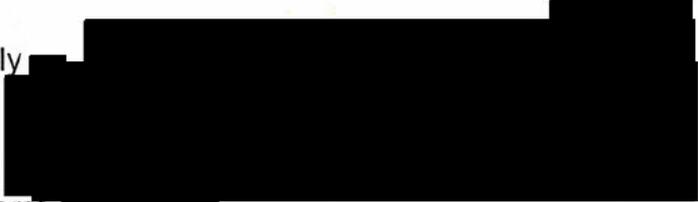
- there is need to recover the wreck of L'Ecume II to support the on-going investigative work of the States of Jersey Police on Operation Nectar and to advance humanitarian efforts to recover a still unaccounted-for member of the vessel's crew;
- a business justification case for the recovery of the wreck has been completed and the Investment Appraisal Team expects to recommend that funding is approved subject to confirmation of the longer-term costs associated with the storage of the vessel;
- you need to be able to commission the recovery of the wreck while all associated costs are being finalised and before the formal process to approve a financial allocation for the work can be completed;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I confirm that you will have access to up to £1 million set aside in the General Reserve for this purpose.

This letter will allow you to incur the necessary expenditure and/or make contractual commitments. In doing so, I ask you that you continue to do everything possible to ensure expenditure represents value for money such that costs are minimised while the essential work to recover the vessel is completed in a manner that meets all the intended objectives. This includes compliance with the Public Finances Manual, seeking exemptions as necessary.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

Yours sincerely,


Deputy Ian Gorst
Minister for Treasury and Resources

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**Minister for
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19-21 Broad Street | St Helier
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Kate Briden

Chief Officer – Department for Justice and Home Affairs

BY EMAIL

04 August 2023

Dear Kate,

Funding for JAAR

I understand that:

- following discussions with Jersey Action Against Rape, the charity has requested up to £131,375 of funding in 2023, which through your department in managing a charitable agreement are willing to provide;
- a business case has been drafted and is recommended for approval by the Investment Appraisal Team;
- there is a need to provide the funding to JAAR before the formal process to allocate funding can be completed;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, I can confirm that you will have access to an allocation of up to £131,375 from the General Reserve in 2023 for this expenditure.

This letter will allow you to incur the necessary initial expenditure and/or make contractual commitments. In doing so, I ask you that you:

- ensure compliance with the Public Finances Manual, seeking exemptions, as necessary;
- you do not enter into any contractual commitments beyond the total £131,375 assurance provided by this letter.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

For the avoidance of doubt, this letter does not obviate the need for a formal budget allocation. It remains necessary for an allocation to be made from the General Reserve on the basis of an approved business justification case to allow you to meet your legal obligation to manage within existing expenditure limits. I request that you progress the necessary steps to enable the formal allocation to take place so the process may be completed in a timely manner and no later than the end of the third quarter.

Yours sincerely



Constable Vibert
Assistant Minister for Treasury and Resources

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**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
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C

Richard Corrigan

Chief Officer – Department for the Economy

BY EMAIL

30 August 2023

Dear Richard,

Funding for Jersey Reds

I understand that:

- following discussions with the Jersey Reds, it has become clear that there is a need to provide short-term financial support of up to £150,000 to meet costs that will imminently fall due and provide time to further explore any basis for ongoing support;
- it is the Minister for Economic Development, Tourism, Sport and Culture's judgement that there is social value in providing such short term support;
- you are in the process of developing a business justification case to request the necessary funding;
- there is a need to urgently provide support before the business case and the formal process to allocate funding has been completed;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

I expect that you will make every reasonable effort to meet these costs from within your existing budget. However, if you are unable to meet the associated costs from existing budget, and in order to satisfy your legal obligations, I can confirm that you will have access to an allocation of up to £150,000 from the General Reserve or other Heads of Expenditure in 2023.

For the avoidance of doubt, this is in addition to funds released in June 2023.

This letter will allow you to incur the necessary initial expenditure and/or make contractual commitments. In doing so, I ask you that you:

- continue to do everything possible to ensure expenditure represents value for money such that costs are minimised while all the intended objectives are met;
- do not enter into any contractual commitments beyond the total £150,000 assurance provided by this letter;
- complete a business justification case for this work as soon as possible;
- ensure compliance with the Public Finances Manual, seeking exemptions, as necessary. In considering compliance with the Public Finances Manual please consider how the proposed payment will be accounted for. If a grant then it must comply with the "Grants and Sponsorships" section. If it is closer to an ex gratia payment then it must comply with the "Special payments" section. This would require seeking endorsement from the Treasurer prior to making the payment.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

For the avoidance of doubt, this letter does not obviate the need for a formal budget allocation. It remains necessary for an allocation to be made from the General Reserve on the basis of an approved business justification case to allow you to meet your legal obligation to manage within existing expenditure limits. I request that you progress the necessary steps to enable the formal allocation to take place so the process may be completed in a timely manner and no later than the end of the third quarter.

Yours sincerely


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Minister for Treasury and Resources

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**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
Jersey | JE2 4WE

Richard Bell
Chief Officer – Treasury and Exchequer
BY EMAIL

1st September 2023

Dear Richard

Funding for Overdraft Interest Charges

I understand that:

- there is a need to arrange an overdraft facility of £25 million to manage our short-term financing requirements. Any drawdowns will lead to interest charges which are understood to be 0.5% above the BoE base rate;
- a business case should be developed to seek funding for this facility and meet these cross-government interest charges;
- there is a need to urgently progress this initiative in preparation for facilitating pay-runs should it not be possible to meet this from the current Treasury approval;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

In order to satisfy your legal obligations, if you are unable to meet this pressure from within your existing budget, I can confirm that you will have access to up to £480,000 set aside in the General Reserve in 2023 for this purpose.

This letter will allow you to incur the necessary initial expenditure and/or make contractual commitments. In doing so, I ask that you:

- continue to do everything possible to ensure costs are minimised;
- do not exceed commitments beyond the total £480,000 assurance provided by this letter;
- complete a fully signed business case for this work as soon as possible in order that we can assess the full extent of the likely financial consequences;
- ensure compliance with the Public Finance Manual, seeking exemptions as necessary.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

Officials from Treasury and Exchequer will review forecasts at the end of the third quarter to determine whether funding will need to be allocated or not.

Yours sincerely

Deputy Ian Gorst
Minister for Treasury and Resources

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Minister for Treasury and Resources



19-21 Broad Street | St Helier
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Richard Corrigan
Chief Officer – Department for the Economy

Date 11 September 2023

Dear Richard,

Financial support for Woodlands Farm

I understand that:

- Following the loss of 132 animals from the dairy business R le B Limited in December 2022, it has become clear that there is a need to provide financial support of up to £250,000 alongside an agricultural loan for £500,000;
- The ongoing financial implications of this event will lead to the closure of this dairy unit without Government intervention and failure of this business would have a significantly detrimental impact on the Island's dairy sector
- It is the Minister for Economic Development, Tourism, Sport and Culture's judgement that there is a social and economic value in providing such support;
- You are in the process of developing a business justification case to request the necessary funding;
- There is a need to urgently provide support before the business case and the formal process to allocate funding has been completed;
- You wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

I expect that you will make every reasonable effort to meet these costs from within your existing budget. However, if you are unable to meet the associated costs from the existing budget, and in order to satisfy your legal obligations, I can confirm that you will have access to an allocation of up to £250,000 from the General Reserve or other Heads of Expenditure in 2023.

For the avoidance of doubt, this is in addition to any funds that might be released via the agricultural loan scheme.

This letter will allow you to incur the necessary initial expenditure and/or make contractual commitments. In doing so, I ask that you:

- Continue to do everything possible to ensure that expenditure represents value for money such that costs are minimised while all intended objectives are met;
- Do not enter into any contractual commitments beyond the total £250,000 assurance provided by this letter;
- Complete a business justification case for this work as soon as possible;
- Ensure compliance with the Public Finances Manual, seeking exemptions, as necessary. In considering compliance with the Public Finances Manual please consider how the proposed payments will be accounted for. If a grant then it must comply with the "Grants and Sponsorships" section. If it is closer to an ex gratia payment then it must comply with the "Special payments" section. This would require seeking endorsement from the Treasurer prior to making the payment.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

For the avoidance of doubt, this letter does not obviate the need for a formal budget allocation. It remains necessary for an allocation to be made from the General Reserve on the basis of an approved business justification case to allow you to meet your legal obligation to manage within existing expenditure limits. I request that you progress the necessary steps to enable the formal allocation to take place so the process may be completed in a timely manner.

Yours sincerely,

Deputy Ian Gorst

Minister for Treasury and Resources



Deputy Ian Gorst

Minister for Treasury and Resources

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**Minister for
Treasury and Resources**



19-21 Broad Street | St Helier
Jersey | JE2 4WE

Richard Corrigan

Chief Officer – Department for the Economy

BY EMAIL

28 September 2023

Dear Richard,

Funding for Jersey Reds

I understand that:

- following discussions with Jersey Reds, it became clear that they were in need of urgent Government support to prevent them having to move through a disorderly administration process, which would have negative social consequences;
- work would be undertaken by the Club's bank, Santander International, to determine the potential financial viability of the Club;
- there was a need to provide short-term financial support of up to £220,000 to the Club to meet costs that will imminently fall due and provide time to conduct the review;
- it is the Minister for Economic Development, Tourism, Sport and Culture's judgement that the social value of enabling a more orderly winding up process would itself outweigh the cost of the short-term support provided;
- there was a need to urgently provide support before the business case and the formal process to allocate funding has been completed;
- you wish to ensure that, as an Accountable Officer with legal obligations, you are not at risk of breaching the Public Finances Law or Manual.

I expect that you will make every reasonable effort to meet these costs from within your existing budget. However, if you are unable to meet the associated costs from your existing budget, this letter formalises previous assurance and agreement from me, I can confirm that you will have access to an allocation of up to £220,000 from the General Reserve or other Heads of Expenditure in 2023. This is in addition to the amount covered in my previous letter, dated 30 August 2023.

I ask you that you:

- continue to do everything possible to ensure expenditure represents value for money such that costs are minimised while all the intended objectives are met;
- do not enter into any contractual commitments beyond the total assurance provided by this letter and other letters;
- complete a business justification case for this work as soon as possible;
- ensure compliance with the Public Finances Manual, seeking exemptions, as necessary. In considering compliance with the Public Finances Manual please consider how the proposed payment will be accounted for. If a grant then it must comply with the "Grants

and sponsorships” section. If it is closer to an ex gratia payment then it must comply with the “Special payments” section.

As with all allocations from the General Reserve, funding will be made available only for this specific purpose, and the amount may be reduced should it become apparent your department is able to meet the costs from within existing approved expenditure limits.

For the avoidance of doubt, this letter does not obviate the need for a formal budget allocation. It remains necessary for an allocation to be made from the General Reserve on the basis of an approved business justification case to allow you to meet your legal obligation to manage within existing expenditure limits. I request that you progress the necessary steps to enable the formal allocation to take place so the process may be completed in a timely manner and no later than the end of the third quarter.

Yours sincerely


Deputy Ian Gorst
Minister for Treasury and Resources

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