



2023 BeHeard Survey

Treasury and Exchequer

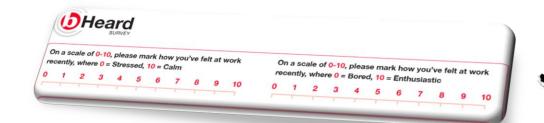
Presented July 2023

Organisation Effectiveness Team (P&CS), Cabinet Office



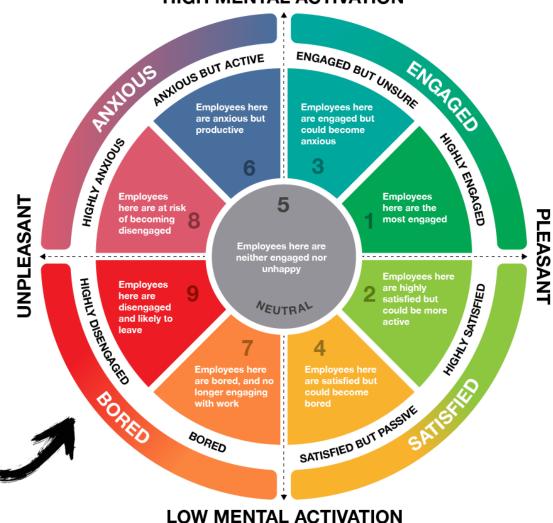
Overview

- The engagement chart is based on two additional questions from the survey
- The questions measured how stressed or calm and how bored or enthusiastic colleagues felt
- This chart is not based on the 8 factors of engagement scores





HIGH MENTAL ACTIVATION

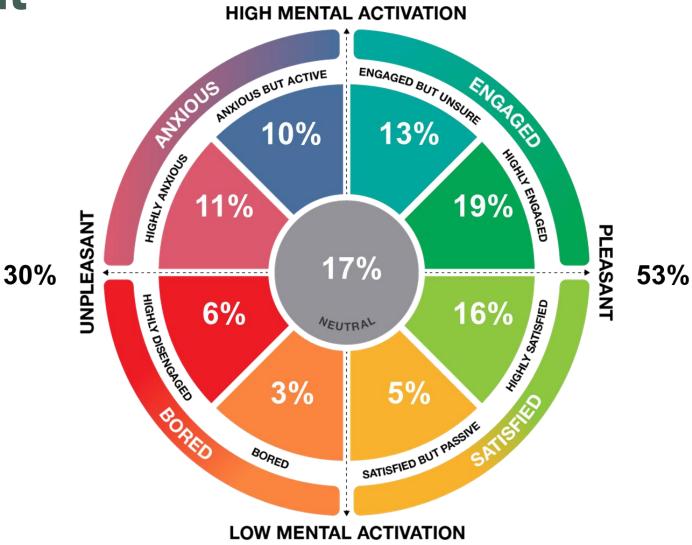




Employee Engagement

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- The engagement chart is based on two additional questions from the survey
- The questions measured how stressed or calm and how bored or enthusiastic colleagues felt
- 53% of respondents within T&E reported an overall pleasant experience in the workplace
- This chart is not based on the 8 factors of engagement scores



BCI Score



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- The BCI score is a recognised standard for employee engagement calculated by combining the responses to the core statements in the survey, relating to the 8 Factors of Engagement
- The score is on a scale of 0-1000, although most companies fall between 475 and 900

OTW is Good

★ is Very Good

★★ is Outstanding

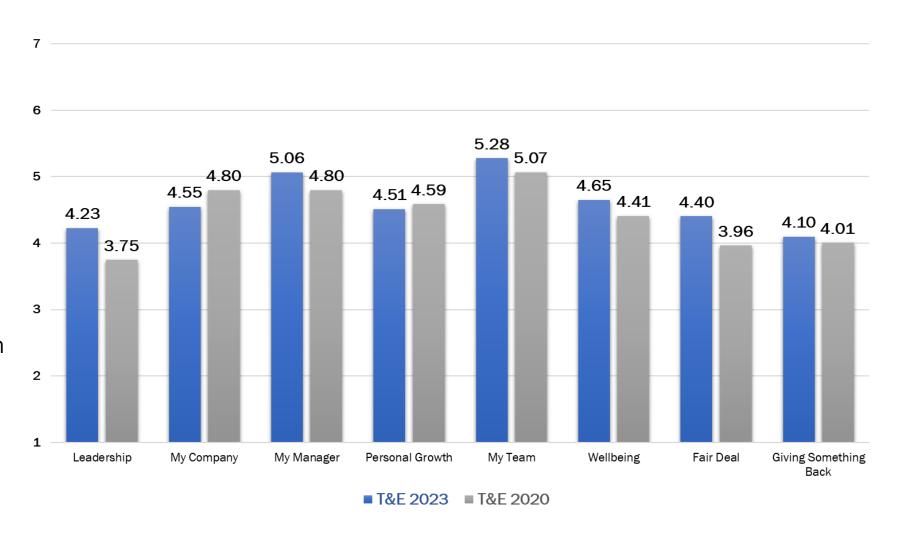
★★★ is World Class

8 Factors of Engagement



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- The 8 factor scores are based on the core 24 statements in the survey
- Each factor is scored on a scale of 1 to 7
- The chart shows 2023
 scores compared against
 readjusted 2020 scores in
 order to allow like for like
 comparison based on the
 departmental headcount

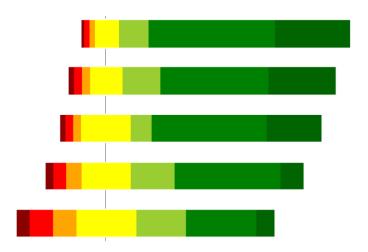






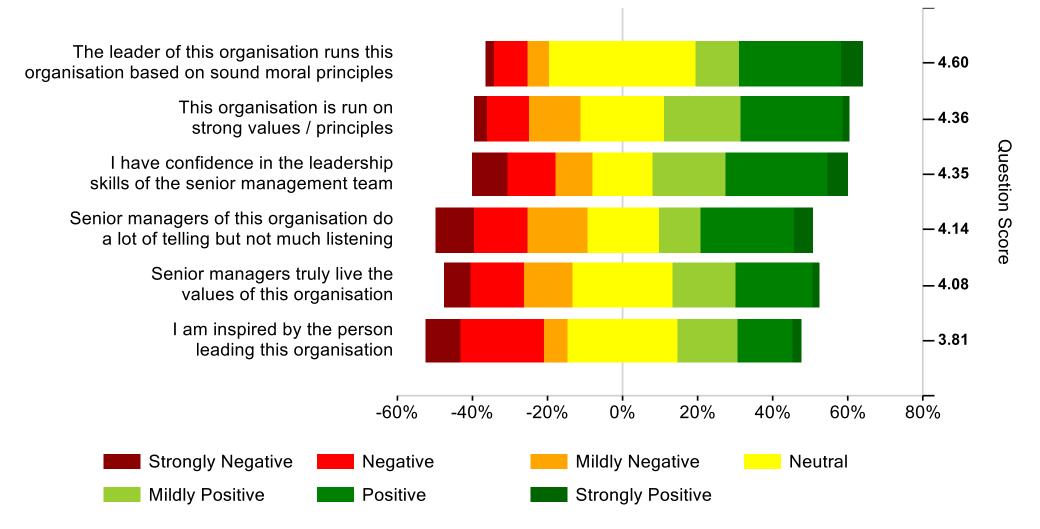
Introduction to heatmaps

- The heatmaps show a breakdown of responses to statements in each factor
- Regardless of the wording of statements (positive or negative) 1 is always the lowest and 7 the highest
- Green portions of the heatmaps on the right-hand side are positive even if the statement is worded negatively
- The statements are shown in order of highest to lowest scores



Leadership



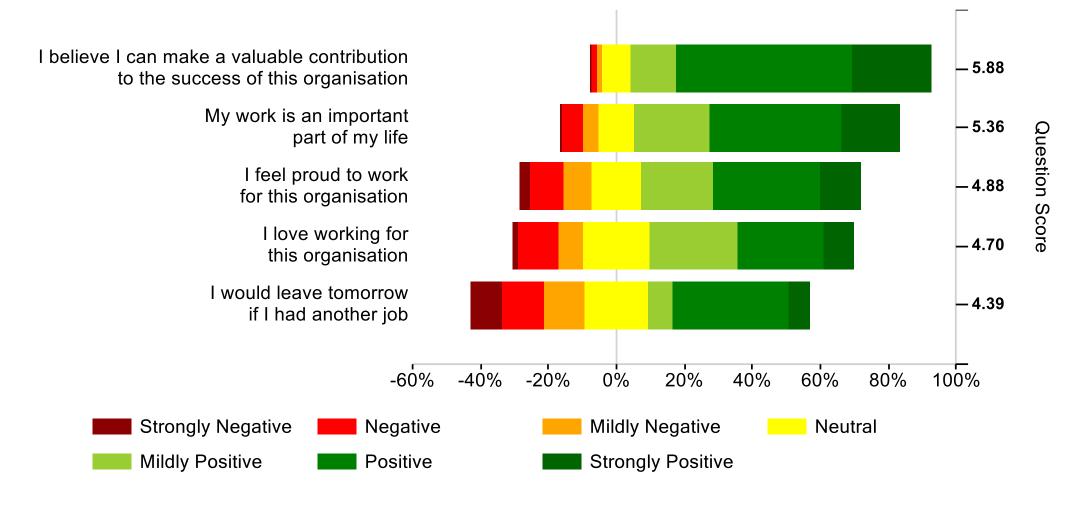


Leadership questions related to Chief Officer, Richard Bell

Senior Managers questions related to: Revenue Jersey - Richard Summersgill, Cora O'Brien, Mandy Sloan, Niamh Moylan, Dominic Murphy. For Tax Governance and Professional Standards - Julie Hinault, Christophe Ait-Elhadj, Iain Bussy, Marie Vibert, Jean-Marc Blanchet. For Commercial Services - Maria Huggon, James Cowley, Deborah Rawle, Helen Twite for Commercial Services. For Finance - Andrew Hacquoil, Hazel Cunningham, Graham Chidlow, Simon Hayward.

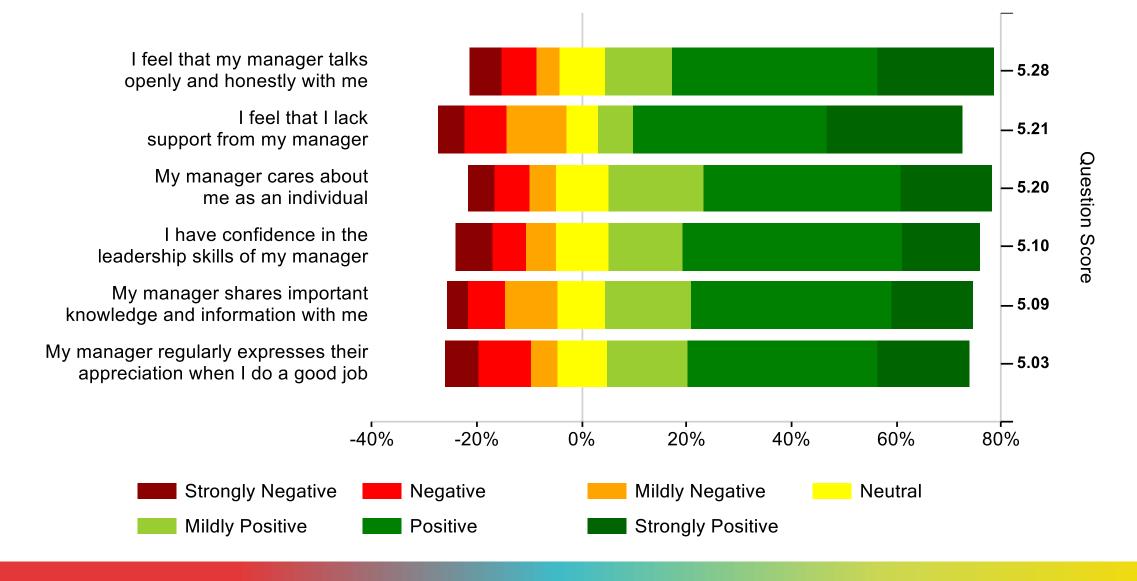
My Company





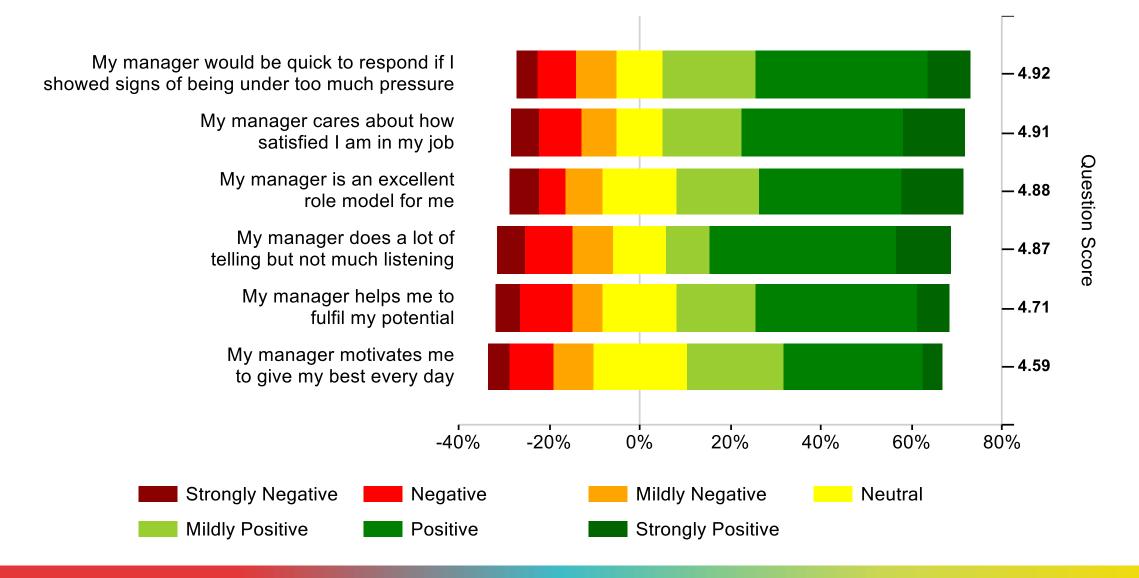
My Manager (1 of 2)





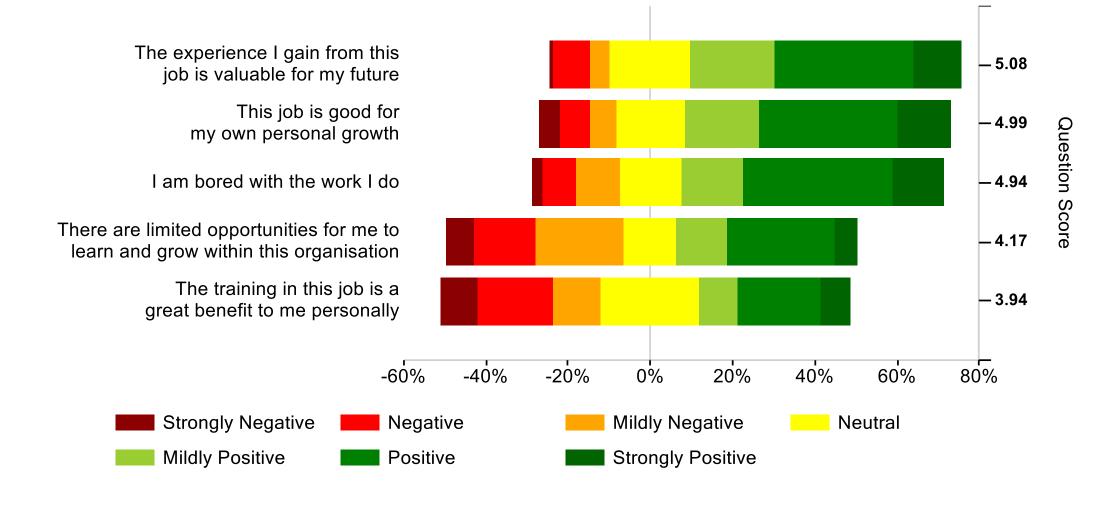
My Manager (2 of 2)





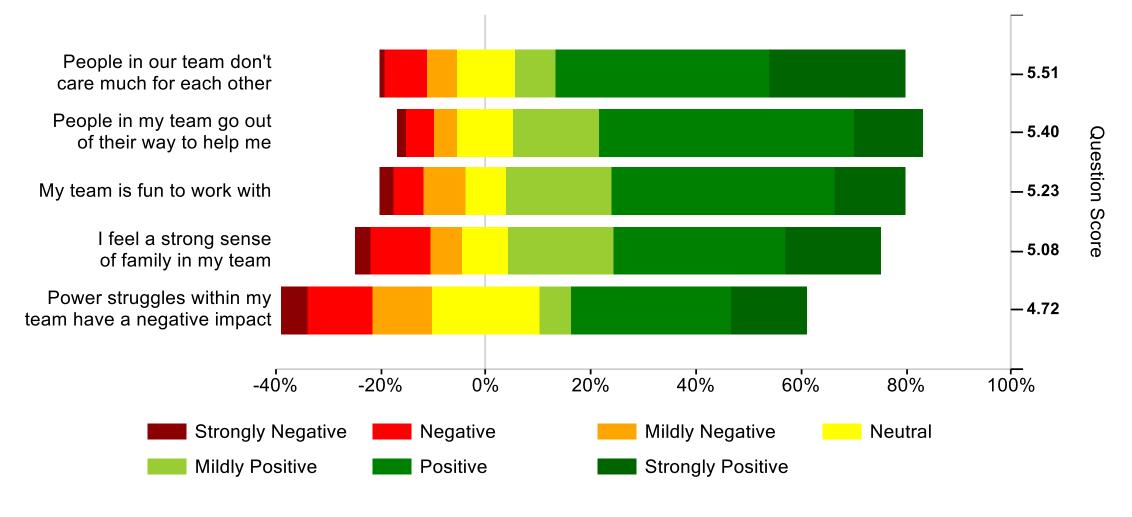
Personal Growth





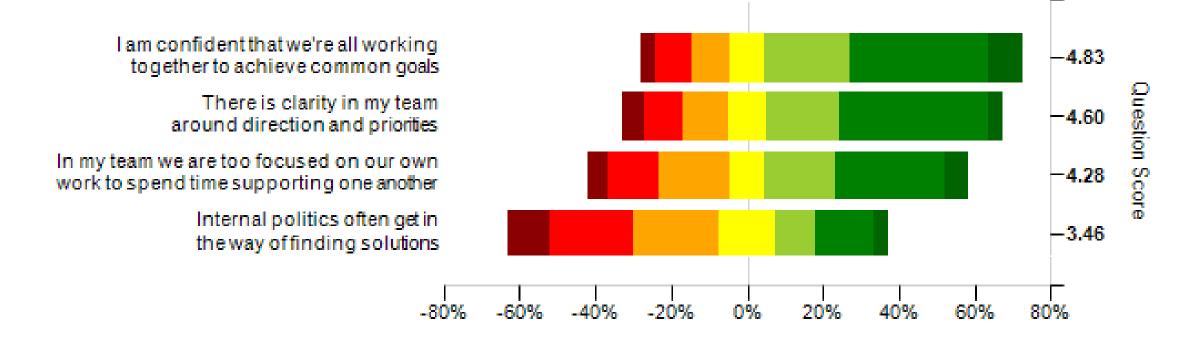
My Team (1 of 2)





My Team (2 of 2)

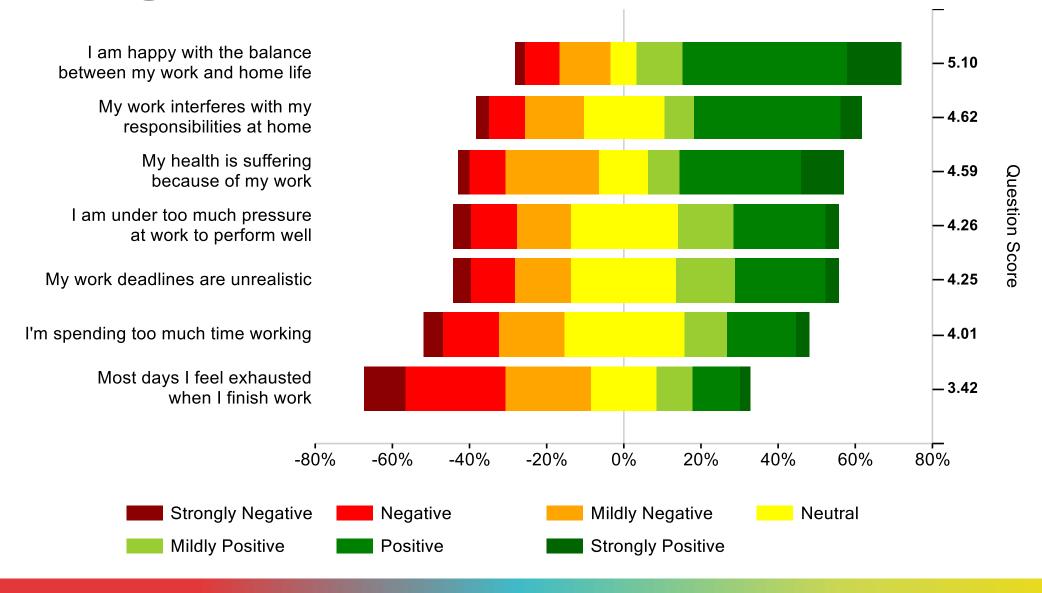






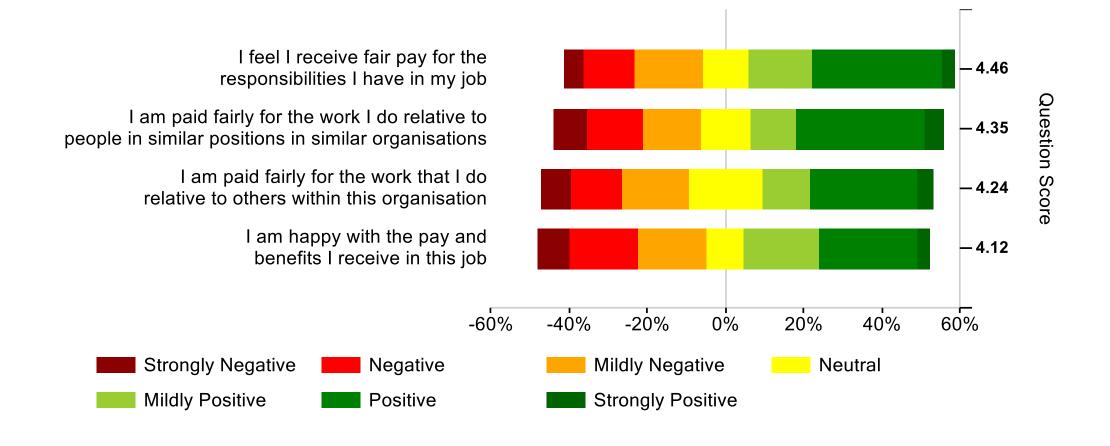
Wellbeing





Fair Deal





Giving Something Back





This organisation is keen to help people from disadvantaged backgrounds

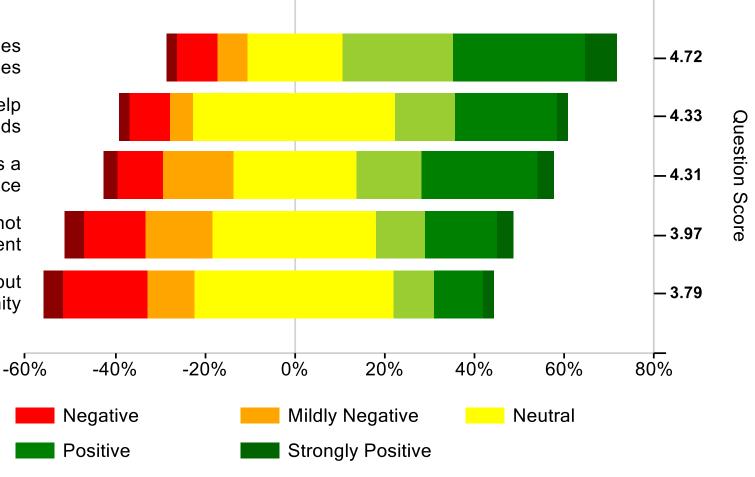
This organisation has a strong social conscience

Strongly Negative

Mildly Positive

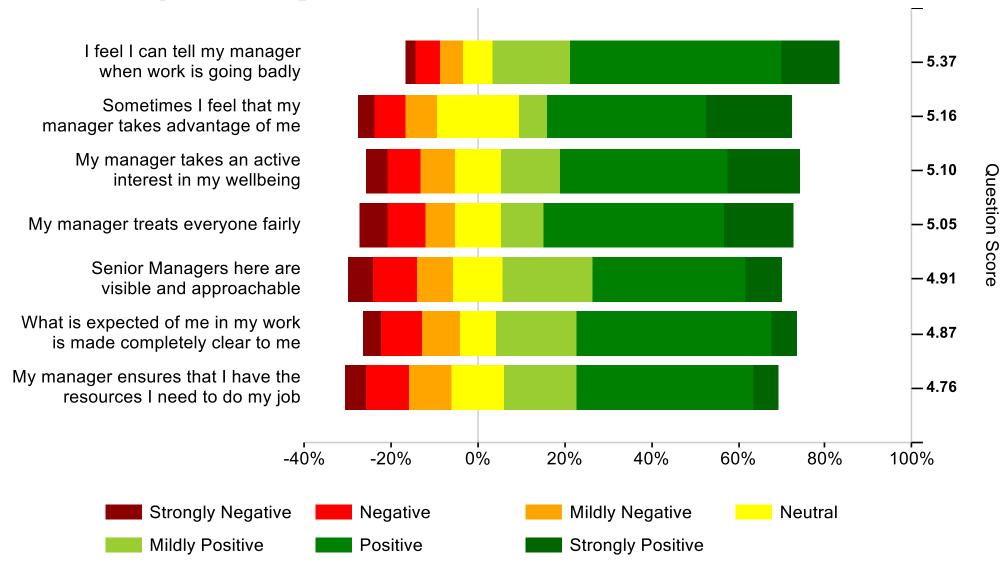
I believe this organisation does not do enough to protect the environment

I think this organisation should put more back into the local community



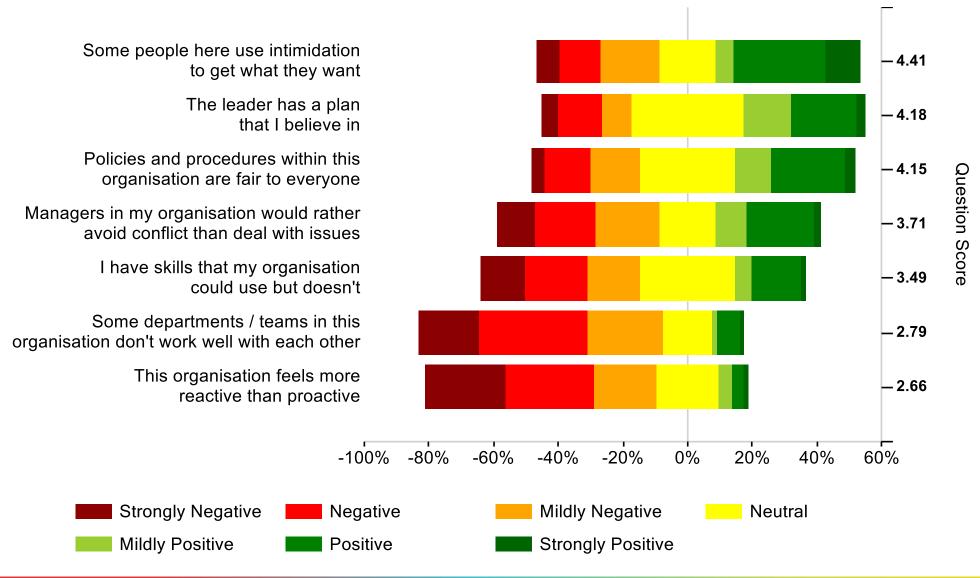
Feedback (1 of 2)





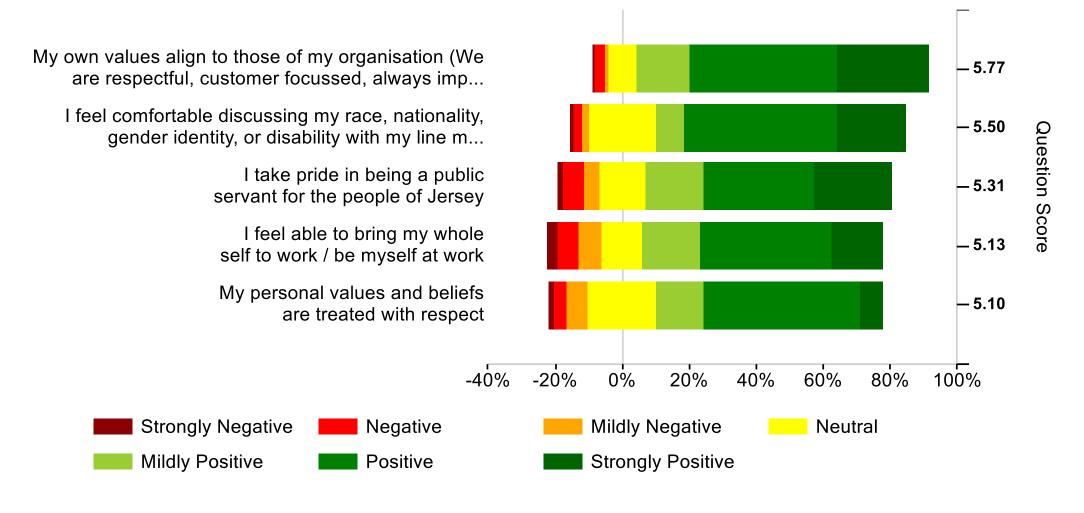
Feedback (2 of 2)





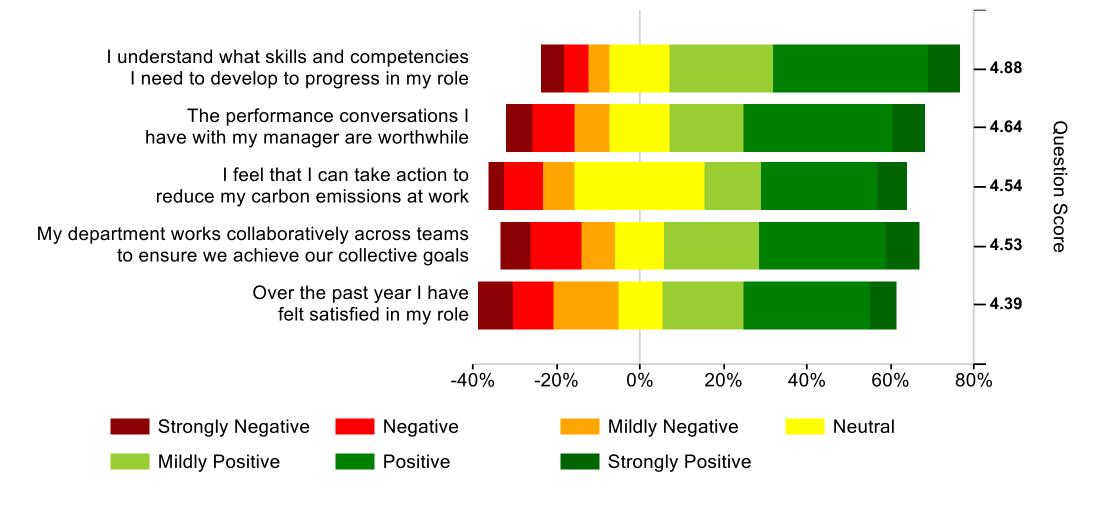
Bespoke (1 of 3)





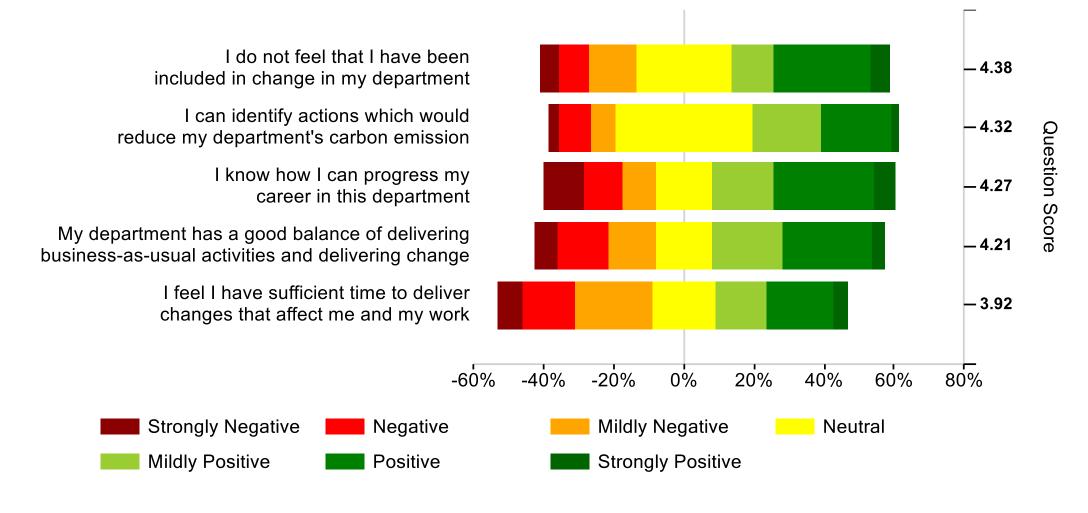
Bespoke (2 of 3)





Bespoke (3 of 3)





Service



