

Consultancy Reports - 1999 to 2014

Chief Minister's Department

Discretionary

Name of Report	3rd party consultants	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Diversifying trade routes	Oxera	No	No													133,000				
Environmental spending and tax policy	Oxera	Yes	No										73,317							
Trading with France	Oxera	Yes	No										110,000							
Impact of ageing population	Oxera	Yes	No									27,000								
What is the economic impact of a change in Jersey business tax	Oxera	No	Yes				113,000													
QROPS	Oxera	No	Yes				24,000													
Tourism in Jersey	Oxera	No	Yes				113,000													
Gigabit Jersey	Oxera	No	Yes					40,000												
Investor Compensation Arrangements for the States of Jersey: Initial Analysis	Oxera	No	Yes							27,000										
The Jersey Mortgage Market	Oxera	No	Yes							45,000										
The supply of ferry services: a policy assessment	Oxera	No	Yes							88,000										
Deposit guarantee arrangements for the States of Jersey	Oxera	No	Yes							98,000										
Changing Jersey's airport charges: an initial assessment of the economic impact	Oxera	No	Yes							22,000										
Changing the charging model for Jersey airport	Oxera	No	Yes							41,000										
Land/development-based environmental taxes	Oxera	No	Yes								9,000									
Possible sale of Jersey Telecom	Oxera	No	Yes									62,000								
What is the economic and distributional impact of an owner-occupied immovable property tax?	Oxera	No	Yes									10,000								
Environmental spending and tax policies: What is the impact on Jersey?	Oxera	No	Yes									73,000								
Contribution of the fulfilment industry to the Jersey economy	Oxera	No	Yes											14,000						
Tourism in the Jersey Economy	Oxera	No	Yes											111,000						
Which tax is best suited to Jersey's objectives?	Oxera	No	Yes											97,000						
Fiscal Strategy: Background Paper	Oxera	No	Yes												59,000					
The minimum wage in Jersey	Oxera	No	Yes													9,000				
Financial services in Jersey	Oxera	No	Yes													56,000				
Salary survey	The Hay Group Management	No	No										40,036							
E-gov	SDF Consultancy	No	No																	5,775
Disciplinary report against a senior officer	Grady Brian	No	Yes																	7,891
Silver Strategic Support Agreement	Sapphire Technologies	No	No																	
Remote access via the internet	Sapphire Technologies	Yes	No													2,700				
Benchmarking report	Sapphire Technologies	Yes	No									7,750								
FSR programme	Partners for Change	No	No											43,001	532,940					
Planning investigation	Gateway Partnership	No	Yes											15,466						
BACs incident	PWC	No	Yes											16,870						
Procurement review	Steve Gilbey Consulting	No	No											15,750						
Web development strategy	Socitm	Yes	No								13,150									
FII Records Management Gap Analysis	Socitm	Yes	No						9,374											
FOI development plan	Socitm	No	No					16,311												
Risk review	D L R S Advisory Services	No	No						1,728	42,086										
HRIS review	Deloitte LLP	No	Yes							42,338										
DTZ - Drafting report Jersey Dev Co	DTZ - Drafting report Jersey Dev Co	Yes	No						51,200	26,750										
Risk review project	Mr Martin Stone	No	No								9,369									
Suspension former Chief Officer of Police	B Napier QC	Yes	No						50,000											

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

Name of Report	3rd party consultants	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Shared Services Framework	Capgemini - Shared Services Framework	No	No						15,967											
Role of Crown Officers	Carswell Robert Lord	Yes	No						67,489											
Review revise and issue HR Programme document	IKB - Ed Hodnett	No	No						3,475											
IMF/FSSA Report on contingency planning	Boleat Consultancy	Yes	Yes						10,000											
HR Transformation	In Partnership - Ms I Davies	No	No						18,958											
CSR review (ESC)	Tribal Consulting Ltd	Yes	No						33,210											
CSR review (HAD and C&CC)	Tribal Consulting Ltd	Yes	No						95,362											
CSR review (T&C)	Tribal Consulting Ltd	Yes	No						48,755											
Salary survey	Hassell & Blampied	No	No					15,000												
2 x Management investigations	Hassell & Blampied	No	Yes					25,724												
HCAE report	Verita Consultants	Yes	No				6,272	32,341												
Customer Mapping Project	Atos	Yes	No																	
HCAE report	Mr A Williamson	Yes	No				14,900													
HR Fit for Purpose	Anny Bodenstien Consulting	No	No				5,000													
CMP Management Investigation	CMP						30,000													
Governmental Regulatory Framework	McKinsey			180,000																
Jersey Housing Strategy	Cambridge University			49,400																
External Assessment of the Reward Project	Aon Hewitt	No	Yes	10,214																
the Development of a Detailed E-Government Business Model, Business Case and Implementation Plan.	KPMG	No	Yes	50,000	275,000															
Total spend on consultancy object accounts resulting in reports being produced				289,614	275,000	0	306,172	129,376	405,518	441,543	22,150	179,750	223,353	313,087	594,640	211,666	0	0	0	0

Department's notes

No breakdown is available for Consultancy Costs for the period 1999-2003.

Caveats

Total costs for some reports may not be shown in the years the costs were actually incurred.

i.e. costs may have been incurred in more than one year but have been shown in the year the report was published.

This report has been prepared from information available.

States policy on retention of records is 6 years and therefore there is no guarantee that complete records are available from 1999 and this would impact on accuracy of this information.

Department of Environment

Name of Consultancy Report (3rd Party Consultants Reports Only)	3rd Party Consultants (Published/Issued Date)	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Plemont Bay Holiday Village Inspectors Report		yes	No				36,274													
Inspectors report into Members proposed amendments to draft Island Plan		No	No				20,500													
Assessment of bathing water quality for States of Jersey 2011		yes	No					5,013												
Revised North of Town Masterplan June 2011		yes	No					45,000												
Revised North of St. Helier Masterplan June 2011		yes	No					35,000												

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

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Steve Langton iBats Power Analysis Report			No					1,050												
Penny Anderson Associates La Greve de Lecq Woodlands PAA	yes	No							2,067											
Penny Anderson Associates St Catherine's Valley woodlands PAA	No	No							2,067											
Penny Anderson Associates St Peter's Valley Woodlands PAA	No	No							2,067											
Penny Anderson Associates Protection of Ecologically Sensitive Areas Project	No	No							4,715											
Paul Chanin Second Jersey Bat Report	No	No							3,150											
Amphibian and Reptile Conservation ARC Jersey NARRS Report	No	No							850											
Inspectors report into draft Island Plan	yes	No							95,000											
Planning Process Improvement Programme Report	yes	Yes							36,000											
Development of Aquaculture Strategy for Jersey	yes	No							5,000											
Assessment of bathing water quality for States of Jersey 2010	yes	No							5,013											
Jersey Odeon/ Jersey Airport Heritage Assessment	yes	No							1,250											
Jersey Island Plan Review: Strategic Environmental Assessment	yes	No							10,179											
Preparing Notifiable Disease Contingency Plan	yes	No							14,760											
Comprehensive Spending Review: Dept. of Environment	yes	No							40,000											
Jersey Environmental Services Protection of Ecologically Sensitive Areas (PESAP) Project	yes	No							11,460											
Revised northern area of St. Helier masterplan	yes	No							15,000											
North St. Helier Masterplan: Strategic Environmental Assessment	yes	No							10,179											
Penny Anderson Associates Bonne Nuit, Giffard and Belle Hogue PAA	No	No								3,645										
Penny Anderson Associates Jardin d'Olivet and L'Etacquerel PAA	No	No								3,645										
Penny Anderson Associates Egypte and Vicard PAA	No	No								4,710										
Assessment of bathing water quality for States of Jersey 2009	yes	No							4,263											
North of Town Masterplan	yes	No								115,400										
Achieving Affordable Housing as a Proportion of Private Development	yes	No								24,127										
National Park for Jersey Consultation: Outputs	yes	No								10,345										
Agriculture Unit Survey	yes	No								566										
Light Industry Report & St Helier Office Market Report	yes	No								5,170										
Assessment of bathing water quality for States of Jersey 2008	yes	No								6,150										
Comparative Energy prices in Jersey	yes	No								9,350										
Jersey Retail Study 2008	yes	No								2,607										
Warne, AC A report on the invertebrates of Elizabeth Castle	No	No									500									
Warne, AC A report on the invertebrates of Egypte with a brief report on Bouley Bay	No	No									500									
Assessment of bathing water quality for States of Jersey 2008	yes	No									6,150									
Comparative Energy prices in Jersey	yes	No									9,350									
Tidal Power for Jersey? Options & Opportunities	yes	No									65,000									
Valuing the Heritage of the Channel Islands	yes	No									1,571									
Outdoor Open Space, Sport & Recreation study	yes	No									16,480									
Independent Review of Outdoor Adventure Park at Les Ormes, St Brelade	yes	No									4,178									

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Historic Farmsteadsand Landscapes in Jersey		yes	No								3,500									
Inert Waste Arisingsand Landfill Capacity		yes	No								14,700									
St Helier Development & Regeneration Strategy		yes	No								38,110									
Masterplan for the Esplanade Quarter, St Helier		yes	No								267,980									
Assessment of bathing water quality for States of Jersey 2007		yes	No								2,500									
Island Plan Retail Study		Yes	No								48,404									
Assessment of bathing water quality for States of Jersey 2007		yes	No									2,500								
"Norman Le Brocq" Consultancy Services Report to Jersey Sea Fisheries		yes	No									2,500								
Land Use Planning Risk for LaCollette Fuel Depot and Jersey Gas Facility		yes	No									44,718								
Methodist Chapels in Jersey		yes	No									1,600								
Energy Policy for Jersey- Identification of Information Needs		yes	No									21,015								
Energy Efficiency Study		yes	No									21,000								
Natural Resources Study		yes	No									14,500								
Hydrocarbon Pipelines Feasibility Study		yes	No									13,600								
Jersey Energy Sector Review		yes	No									26,000								
Waste Law Guidance Noted		yes	No									19,385								
Jersey Deep Groundwater Investigation Report		yes	No									80,000								
Warne, AC A second report on the invertebrates of the sea front strip of St Ouen's Bay, Jersey		No	No												2,701					
Hawkins, S Landscape assessment of Jersey's North Coast		No	No												11,884					
Penny Anderson Associates North Coast Survey		No	No												700					
Waste Law Guidance		yes	No												14,228					
Assessment of bathing water quality for States of Jersey 2006		yes	No												2,000					
Jersey Government Response to the Flamanville 3 Public Enquiry		yes	No												10,000					
The Jersey Waterfront Supplementary Planning Guidance		yes	No												19,267					
Review of Planning & Building Functions		yes	No												23,560					
Warne, AC A report on the invertebrates of La Lande du Ouest, Jersey		No	No																	10,187
Penny Anderson Associates Vegetation Mapping Les Blanches Banques: report & maps		No	No																	2,830
Penny Anderson Associates Vegetation Condition Assessment Les Banches Banques: Report + maps same location		No	No																	2,042
Penny Anderson Associates Jersey Sand Dune Monitoring A-B plots		No	No																	3,865
Assessment of bathing water quality for States of Jersey 2005		yes	No												2,000					
St Helier Urban Character Appraisal		yes	No																	45,000
Review of Regulations affecting trade in Plants & Plant Produce in the States of Jersey		yes	No												12,604					
Quinquennial Review of Jersey Flowing Waters		yes	No																	5,400
Penny Anderson Associates Wet meadow survey		No	No																	10,637
Assessment of bathing water quality for States of Jersey 2004		yes	No												2,000					
Penny Anderson Associates Wet meadow survey		No	No																	1,000
Warne, AC A report on the invertebrates of Bel Tabourin, St Ouen, Jersey		No	No																	1,000
Warne, AC A report on the invertebrates of Gorey Public Garden, Grouville, Jersey		No	No																	4,226

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Hall, A The abundance and distribution of grass snakes (Natrix natrix) in Jersey		No	No														11,527			
Penny Anderson Associates Coastal Heaths and Woodlands Survey		No	No														970			
Penny Anderson Associates Jersey Sand Dune Monitoring A-B plots .		No	No														2,280			
Penny Anderson Associates L'Etaquerel to Rozel and Harve de Rozel to le Coupe Island Plan 2002		No	No														1,000			
Issues Report (July 2000), Island Plan: Working Draft(Jan 2001), Island Plan: consultation draft (June 2001)		Yes	No														100,000			
Goldsmith, B Biodiveristy - Strategy for Jersey		No	No																	187,500
Simon Davey Island Lichen syrvey and report		No	No																	5,294
Penny Anderson Associates Bouley Bay and Bonne Nuit Heathlands		No	No																	3,367
Penny Anderson Associates Jersey Sand Dune Monitoring A-B plots .		No	No																	3,998
Penny Anderson Associates Completion of Jersey Phase 1 Survey		No	No																	1,618
Penny Anderson Associates Jersey Sand Dune Monitoring A-B plots		No	No																	10,924
Penny Anderson Associates Mont Orgueil Castle: Management Plan for the Soft Landscape		No	No																	2,115
Warne, AC A report on the invertebrates of Le Mont Orgueil (Gorey Castle), Grouville, Jersey		No	No																	3,851
Warne, AC A report on the invertebrates of Les Landes, St Ouen, Jersey; for the period 1985 to 1999		No	No																	367
Penny Anderson Associates Jersey Dunes: the 15 year report		No	No																	367
Penny Anderson Associates Jersey Sand Dune Monitoring A-B plots		No	No																	6,495
Peter Rock Seagull Report		No	No																	2,890
Countryside Character Appraisal		Yes	No																	2,235
Challenges for the water environment of Jersey	Atkins Ltd	yes	no	44,830																
A report to review the heritage value of Romeril's Building at 17-21 Dumaresq Street, St Helier	Noelle Housten	yes	no	1,000																
Jersey Coastal National Park: Making a difference	Dialogue Matters Ltd	yes	no	26,733																
Island Plan Interim Review 1 - further report from independent inspectors	Chris Shepley	yes	no	10,000																
Shaping Jersey's planning system for the future	Planning Officers Society Enterprises	yes	no	39,646																
Island Plan Review (1): Inspectors Reports	Chris Shepley and Alan Langton	yes	no	60,245																
Evaluation of bovine tuberculosis surveillance in Jersey and Guernsey	Michael Deason, Thomas Doherty, Rowland Kao	yes	no	10,000																
Vegetation Condition assessment Les Blanches Banques 2014	Penny Anderson Associates	yes		12,080																
Vegetation Mapping Les Blanches Banques 2014	Penny Anderson Associates	yes		15,297																
Agile Frog Data Analysis Research Project 2015	University of Kent		no	5,000																
Small Mammal Survey 2014	Natural Solutions		no	25,000																
Amphibian and Reptile Conservation ARC Jersey NARRS Report	Amphibian and Reptile Conservation ARC	yes		1,000																
Ecological Survey (for Birds) at Les Maisons and Grande Rousse - Year 1 monitoring	Nurture Ecology	yes		1,490																
Ecological Survey (for Birds) at Les Maisons and Grande Rousse - Year 2 monitoring	Nurture Ecology	yes			640															

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Establishing an Anaerobic Digestion Plant using Substrates from Agricultural Sectors on Jersey.	ADAS UK Ltd	yes			19,500															
Energy security and resilience in Jersey	IPA Energy and Water Economics Ltd and Currie and Brown	yes	no		42,000															
St Helier Parking needs study	Parsons Brinckerhoff	yes	no		15,000															
Jersey Shellfish Waters Investigation Report	Cascade Consulting	yes	no		6,500															
Monitoring Burnet Rose on Les Blanchés Banques	Penny Anderson Associates Limited	yes	no		1,500															
Habitat Condition Monitoring Objectives - Les Blanchés Banques	Penny Anderson Associates Limited	yes	no		1,750															
Historic Buildings Energy Study Jersey	Purcell, Environment	yes	no		12,500															
Habitat Condition Monitoring Objectives Report - July 2013	Penny Anderson Associates Limited	yes	No		1,750															
Habitat Management Objectives Review - July 2013	Penny Anderson Associates Limited	yes	No		1,250															
Total spend on consultancy object accounts resulting in reports being produced				252,321	102,390	0	0	86,063	258,757	189,977	478,922	246,818	84,340	83,928	12,637	6,226	115,777	201,777	17,624	11,620

Economic Development Department

Name of Consultancy Report (3rd Party Consultants Reports Only)	3rd Party Consultants (Published/Issued Date)	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Review of Consumer Protection in Jersey		No	Yes																10,000	
Review of Jersey legislation relevant to trade in dairy and livestock		No	Yes											7,500						
A Sustainable Dairy Industry in Jersey		No	Yes									50,420								
Logos II Report		Yes	No								30,000									
Monitoring heat stress in cow housing in Jersey		No	Yes								1,040									
Jersey: Foundations		No	Yes																	
Introduction to the nature of private foundations											12,211									
Fiscal Incentives-Investment in the Visitor Economy		Yes	No								50,000									
Inward Investment Proposition for Jersey		Yes	No								20,809									
Jersey Register of British Ships: Business case for Expansion		Yes	No								26,365									
IP Consortium Business Plan		No	Yes								25,600									
Investigation into the Availability and Supply of Shipping Services		Yes	No								18,500									
Audit of the Safety Management System at Jersey Harbours		Yes	No								5,370									
Investigation into the Availability and Supply of Shipping Services: France-Channel Islands		Yes	No								7,750									
Employability Skills Explored - The Jersey Edition		Yes	No								3,102									
Review of Jersey Consumer Council		Yes	No								6,291									
Review of the Abattoir		No	Yes							20,075										
Review of the regulatory powers, resources and sanctions of the JCRA as a telecommunications regulator		Yes	No							84,896										
Fiscal Incentives-Investment in the Film Sector		No	Yes							13,000										

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Grounding and Subsequent Loss of CV4		Yes	No						2,136											
The Supply of Ferry Services - a policy assessment		Yes	No						87,000											
Jersey-UK and Jersey-St Malo Fare Data 2005 to 2009		Yes	No						nil											
Jersey Ferry Fares Comparison		Yes	No						900											
Jersey Travel Survey 2009		Yes	No						65,000											
Jersey IP/E-Commerce opportunities		No	Yes						55,000											
Jersey Labour Market Intelligence for the Retail and Wholesale Sector		No	Yes						5,100											
Jersey Labour Market Intelligence for the Hospitality Sector		No	Yes						5,000											
Jersey Consumer Council - Its Future Role		No	Yes						5,500											
Labour market intelligence for rural businesses		No	No					16,950												
Food Security Strategy		Yes	No					8,965												
Farm Assurance Scheme Review		Yes	No					8,250												
Marine Resources Strategy scoping and comparative analysis		*						24,850												
Review of rural sector funding		**						5,997												
Review of economic elements of coastal zone management strategy		**						4,975												
Channel Islands Aircraft Registry, Strategic Case		No	Yes					15,000												
Jersey Marketing Strategy Implementation Plan (Gaming)		Yes	No					3,460												
Commercial Report, Jersey Aircraft Registry		No	Yes					6,000												
An analysis of the skills and numbers of staff employed across the fulfilment industry		No	Yes				8,330													
DCS Implementation Scoping Report		Yes	No				41,134													
Review of vessel selection for ferry services to Jersey		No	Yes				7,950													
Independent Review of the Project Horizon Findings, Condor Ferries HSC vessel operational analysis		No	Yes				5,430													
4G Spectrum Allocation Review in the Channel Islands		Yes	No				30,000													
Jersey Enterprise Review & Evaluation		Yes	No				10,676													
Jersey Regulators Survey Report (Gaming)		Yes	No				1,500													
Economic advice on the Single Area Payment		No	Yes				2,200													
Processing infrastructure survey		No	Yes				16,100													
Review of GMO position		No	Yes				1,150													
Marine Resources Draft Strategy		No	No				1,150													
Advice on the Jersey Aircraft Registry		No	Yes				36,280.00													
Rural Support Analysis		No	No				21,896.00													
Cyber Security Consultancy		No	No			72,400.00														
E-Gaming Market Opportunity		No	Yes			46,782.00														
TSB - Preliminary Report		No	Yes			15,000.00														
Visit Jersey Transition		No	Yes			19,454.50														
Jersey Ship Registry: The Business Case for Expansion of the Jersey Register of British Ships		No	Yes			27,615.34														
Tourism Relocation - Feasibility Study		No	Yes			4,444.10														
Review of Spectrum Trading In Jersey		No	Yes			8,100.00														
Review of Utility Appeals Mechanism in Jersey		No	Yes			8,100.00														
Total spend on consultancy object accounts resulting in reports being produced				201,896	58,176	0	125,620	94,447	225,636	117,971	207,038	50,420	0	7,500	0	0	0	10,000	0	0

Department's notes

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Commercially sensitive
Ongoing work which may result in a report being produced

Education Sport and Culture

Name of Consultancy Report (3rd Party Consultants Reports Only)	3rd Party Consultants (Published/Issued Date)	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
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Data Protection Audit (NYP)	BDO Alto Limited	No					9,812													
Future Development of IT Industry (Skills Board)	Third Phase (1/7/12)	No					13,819													
Value for Money Reports (NYP)		No						0												
Older Workers Review (Skills Board)	Immediate Impact (20/7/11)	No						15,269												
Review of Roles and Functions falling under the Skills Board	KPMG (23/5/11)	No						Paid by SocSec												
Early Years and Childcare: Taking Stock and Moving Forwards	Cathy Hamer Associates Ltd (1/2/11)	Yes						4,350												
Review of Early Years and Childcare Partnership	Cathy Hamer Associates Ltd (1/2/11)	Yes						16,991												
Literacy and Numeracy Needs for Employment (Skills Board)	Ursula Howard (Jul 10)	No							8,793											
Review of Management Structure across the ESC Service	Mr R Pryke (1/5/10)	Yes							8,764											
Research into training required to enable people with experience of the finance industry to become Compliance Officers	Gordon Porter (c.Oct 10)	No Report							15,400											
Research into training required to enable people with experience of the finance industry to become Trust Administrators	Gordon Porter (c. May 10)	No Report							16,800											
Aligning aims and objectives of Heritage Groups, Heritage Strategy Development	Stephen Harrison	No							4,000											
Retail and Wholesale Sector Review (Skills Board)	Island Analysis (May 10)	No								6,100										
Jersey Heritage Trust Financial and Business Review Part II - Review of JHT Proposals	BDO Alto Limited (1/4/10)	Yes							30,000											
Jersey Heritage Trust Financial and Business Review Part I - Detailed Findings	BDO Alto Limited (1/3/10)	Yes								45,000										
Aligning the Aims and Objectives of Heritage Groups. Heritage Strategy Development	KVS Ltd (1/2/10)	Yes							3,433											
Comprehensive Spending Review and Development of Green Paper	Mr M Fletcher (c. Nov 10)	No							10,000											
Comprehensive Spending Review	Tribal (Report Dated: 25/8/10)	No								Paid by T&R										
Review of Education Funding Phase 2 (Lifelong Learning)	Mr M Fletcher (c. Jun 10)	No Report								10,600										
Development of Vocational Provision for 14-19 year olds (Lifelong Learning)	Brian Styles (c.Oct 09)	No									13,700									
Implementation of Broader Curriculum (Lifelong Learning)	Brian Styles (9/8/09)	No									Covered in £13,700									
Foundation Degree in Construction Management (Skills Board)	Jim Pearce (c. Jun 10)	No									Covered in £12,000									
Apprenticeship Scheme (Skills Board)	Jim Pearce (c. Jun 09)	No									12,000									
Secondary Education: A review of options for the Islands secondary education system	Mr M Fletcher (2009)	No									7,500									
Funding Schools and Colleges in Jersey	Mr M Fletcher (2009)	No									14,858									
Review of Educational Inclusion in Jersey (NYP)	Mr T Dessant (2009)	No									27,875									
Review of current arrangements for the financial support of students following programmes of higher education (Lifelong Learning)	Greenlight (May 09)	No							35,300											

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

Name of Report	3rd party consultants	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Highlands College Funding Model / Fees Policy	Mr M Fletcher (1/3/09)	Yes								20,000										
IT Foundation Degree	Third Phase Limited (2008)	No									16,075									
Financial Services Degree Feasibility Study	Third Phase Limited (1/1/08)	Yes									17,069									
Public Art Strategy	Safle (1/12/08)	Yes									25,100									
Highlands College - Self Assessment Validation	Alan Rees (1/1/08)	Yes									1,513									
Supporting Self Improvement in Further Education - Construction, Engineering and Foundation Studies	MTB Consulting Ltd (1/3/08)	Yes									11,831									
Supported Self Improvement in Further Education - Education for Adults, Student Services, Skills for Life, Business, Sport, Travel & Hospitality	MTB Consulting Ltd (1/3/07)	Yes										11,202								
Review of Information, Advice and Guidance Services in Jersey(Lifelong Learning)	Peter Heaviside Prospects (12/06)	No											11,280							
A Conservation Statement for Fort Regent	Anthony Gibb (09/06)	No																		
Supported Self Improvement in Further Education - Art, IT, Media and Community Studies	Banbury Consulting (1/3/06)	Yes												10,511						
Introduction of Training Levies for Industry	Nigel Brown Associates (1/2/06)	Yes													3,503					
Jersey Critical Skills Programme	Professor EC Wragg, Dr C Wragg, Dr R Chamberlin (18/1/05)	Yes														30,000				
Fort Regent Conference and Events Centre	Peter Mann Partnership	No														7,512				
A Vision for the Future of Early Education and Childcare in Jersey	Jenny Spratt (22/9/04)	Yes																		8,225
Interim Report of the 14-19 Working Group	Not Disclosed (5/5/04)	Yes																		12,186
Jersey Conference Study	The Tourism Company (05/03)	No																		
Review of the principles, practices and provision for children and young people with emotional and behavioural difficulties and disorders in the Island of Jersey	Dr Kathy Bull (12/02)																			85,036
Swimming Pool Provision in Jersey	Torkildsen Barclay (04/00)	No																		
Maths Review	Angela Easton (Published November 2013)	Yes				20,000														
Leadership and Management Development: Business Benefits for Jersey	Institute for Employment Studies (IES) (To be published Q1 2015)	No but will be on skills.je		18,545	27,404															
A Skills Study on Jersey's Finance Sector	Third Phase (Published November 2014)	No but on skills.je		15,191	9,333															
Skills Review of Jersey's Construction Sector	Third Phase (Published September 2014)	No but on skills.je		18,561																
Sports Organisation Development	Knight Kavanagh & Page (In progress)	No		19,500																
Review of Islands Arts Organisations	BDO/Jo Burns (In progress)	No		30,625																
Modern Language Review	MA Kelleher (Not published)	No		18,000																
Total spend on consultancy object accounts resulting in reports being produced				120,422	56,737	0	23,631	36,610	143,090	147,033	71,588	11,202	25,294	37,512	20,411	85,036	0	0	0	0

Department's notes
NYP - Report not yet published.

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

Name of Report	3rd party consultants	On gov.je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
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X - in cost column indicates no fees paid to date or we are unable to establish the actual cost of the report with any degree of accuracy.

* - in left hand column denotes we are at present unable to trace costs back to G/L for Consultants 548050. This may be due to a different name (i.e. Company) being used for payment or

the cost of the Report being borne by another States Department (i.e. T&R, Social Security)

No breakdown is available for Consultancy Costs for the period 1999-2003.

Procedure

Return initially compiled from list of Consultants Reports with Costs filed on gov.je (all items with a YES in column E above)

Items not on gov.je added from following sources:

- A list of Consultants Reports for the years 2008-2010 requested by JEP in May 2011
- Manual Consultants Register maintained by Finance covering period Apr 09 - Dec 11
- Individual records of SMT for Consultants reports commissioned for their respective areas
- A review of the Consultants Object Account 2002-2013 with particular reference to all costs paid in excess of £5,000
- Where available a review of all Purchase Orders attached to G/L 548050 since 2002

Period: 2004-2013

Period: 2008-2010

Period: 2009-2011

Period: 1999-2013

Period: 2002-2013

Period: 2002-2013

The above list was reviewed by the Senior Management Team for completeness on 23 May 2013.

Caveats

Total costs for some reports may not be shown in the years the costs were actually incurred.

i.e. costs may have been incurred in more than one year but have been shown in the year the report was published.

This report has been prepared from information available.

States policy on retention of records is 6 years and therefore there is no guarantee that complete records are available from 1999 and this would impact on accuracy of this information.

Health and Social Services

Name of Report	3rd party consultants	On gov.je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
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South London and Maudsley - Review of case Child 'A'		No	Less than £2k			1,408														
Royal College of Psychiatrists - External review of case		No	Yes			12,000														
Healthcare Quality Improvement Partnership - Clinical Outcome Review Programme (CORP) 2011-12 & 2012 -13 (8 reports in total)		No	Less than £2k each				8,100													
Royal College of Psychiatrists - Psychiatric Liaison Accreditation Network (PLAN) 2011 - 2012		No	Less than £2k each				3,000													
Royal College of Psychiatrists - Accreditation for Acute in-patient mental health services (AIMS) 2007 - 2012		No	Less than £2k each				9,000													
Picker Institute - various surveys (10 in total @ average cost of £4,700)		No					9,690	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700					

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

Name of Report	3rd party consultants	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Henderson Green Limited - Energy Study Report for the Transformation Programme 'Invest-to-save' for States of Jersey Health & Social Services Department							66,202													
Action for Children - Review of Services for Children and Young People with Complex and Additional Needs		Yes	N/A				27,000													
South West Public Health Observatory - Channel Islands Cancer Registration Report, incorporating 2007-09 data. July 2012							4,650													
Review of CAMHS case							4,180													
South West Public Health Observatory - Channel Islands Cancer Registration Report, April 2010 incorporating 2005-07 data							4,650													
Sheila Warren (Chairperson Board of Visitors) - Jersey Children's Residential Service Board of Visitors Annual Report 2012							no charge													
KPMG - Report for Health and Social Services review								760,000												
Social Work Inspection Agency - States of Jersey Inspection of services for looked after children								41,000												
South West Strategic Health Authority - midwives annual report 2011								13,892												
Public Consultation report on the Health and Social Services Review								12,893												
Atomic Energy Authority - Air Quality Monitoring in Jersey 2011								10,500												
Review of nurses and midwives' pay structure								6,688												
External review of issues of concern regarding Mental health Services in the Island of Jersey								3,000												
Royal College of Psychiatrists - Jersey Memory clinic peer review								2,880												
South West Public Health Observatory - Channel Islands Cancer Registration Report, December 2008 incorporating 2004-06 data								4,650												
Quality review and development report - vocational centre 2011								No individual charge - included as part of Framework of Vocational training agreement												
Board of Visitors - Jersey Children's Residential Services Annual Report 2011								No charge												
Verita - an independent investigation into the care, treatment and management of Mrs Elizabeth Rourke									608,015											
A Williamson - An inquiry into Child Protection in Jersey									35,115											
Verita - an independent investigation into the care, treatment and management of Mrs Elizabeth Rourke (Progress Review)									94,000											
Goodwin, Hannah and Hollywood - Review of the management of the exclusion from work of a consultant employed at the Jersey General Hospital									47,000											
South West Strategic Health Authority - midwives annual report 2010									15,797											
Atomic Energy Authority - Air Quality Monitoring in Jersey 2010									10,500											
External review into the care and treatment of clients at Maison Du Lac									6,518											

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

Name of Report	3rd party consultants	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
University of Southampton - Review of suicides in Jersey between 2000 and 2008									3,000											
University of Southampton - Review of suicides in Jersey 2009									3,000											
A Brown & B Cooper - Developing safe and secure partnerships within existing Mental health Community and Inpatient Services (in Jersey). An integrated approach									1,540											
South West Public Health Observatory - Channel Islands Cancer Registration Report, December 2007 incorporating 2003-05 data									4,650											
Adult Mental Health Service User Involvement Strategy									joint report Jersey FOCUS											
Royal College of Physicians - Sentinel Stroke Audit 2010									no recorded cost											
Atomic Energy Authority - States of Jersey Air Quality Report										38,000										
South West Strategic Health Authority - midwives annual report 2009										13,527										
Atomic Energy Authority - Air Quality diffusion test results 2009										10,500										
Office of Government & Commerce - 2nd Health Check for Integrated Care Record										7,000										
NCAS review regarding a consultant											72,400									
Office of Government & Commerce - Health Check for ICR											19,980									
South West Strategic Health Authority - midwives annual report 2008											11,603									
Atomic Energy Authority - Air Quality diffusion test results 2008											10,000									
The Royal College of Surgeons of England individual review regarding a consultant											7,000									
Review into bullying and harrassment allegations											6,550									
Assessment of on-island care for Child A											5,797									
Review of Older Adults Mental Health Community and Inpatient Services 2007/08 (x2 reports)											3,084									
The Howard League for Penal Reform - A review of the Jersey youth justice system																				no charge
Young minds - Jersey Child and Adolescent Mental Health Services (CAMHS): Service Review																				28,462
Consequence UK (serious untoward incident review)																				65,255
South West Strategic Health Authority - midwives annual report 2007																				10,404
Atomic Energy Authority - Air Quality diffusion test results 2007																				8,500
Report on housing health and safety rating system																				6,300
South West Strategic Health Authority - midwives annual report 2006																				10,200
Atomic Energy Authority - Air Quality diffusion test results 2006																				7,750
Midwifery services, workforce planning and decision making																				3,500
Atomic Energy Authority - Air Quality diffusion test results 2005																				7,500
Atomic Energy Authority - Air Quality diffusion test results 2004																				7,500
Review of the Mental Health Social Work Services in Jersey																				1,755

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

Name of Report	3rd party consultants	On gov.je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Review of the Principles, Practices and Provision for Children and Young People with Emotional and Behavioural Difficulties and Disorders in the Island of Jersey																34,560				
Atomic Energy Authority - Air Quality diffusion test results 2003																3,000				
Atomic Energy Authority - Air Quality strategy for Jersey																cannot detrmine cost - pre JDE				
Atomic Energy Authority - Air Quality diffusion test results 2002																	3,000			
The Oakgroup UK Limited - Undertake Mental Health Diagnostic Audit (MHDA)	No	Yes		11,000																
The Oakgroup UK Limited - Undertake Snapshot Diagnostic Audit (MCAP)	No	Yes		9,250																
AEA - Air Quality Monitoring in Jersey 2013	No	Yes		4,250																
AEA - Air Quality Monitoring in Jersey 2012	Yes	No		3,750																
Picker Institute - various surveys (12 in total @ average cost of £4,700)	Yes	No		28,017																
MOG Peer Review	No	No			17,600															
The Oakgroup UK Limited - Undertake Snapshot Diagnostic (MCAP)	No	Yes			4,941															
Henderson Green Limited - Energy Study Report for the Transformation Programme 'Invest-to-save' for States of Jersey Health & Social Services Department	No	Yes			4,250															
AEA - Air Quality Monitoring in Jersey 2012	Yes	No			2,900															
Picker Institute - various surveys (12 in total @ average cost of £4,700)	Yes	No																		
Total spend on consultancy object accounts resulting in reports being produced				56,267	29,691	13,408	136,472	860,203	833,835	73,727	141,114	123,621	26,150	12,200	13,955	37,560	3,000	0	0	0

Department's notes

A range of work will be reflected in these costs, not simply the cost of producing the report. Work will include research, modelling, investigations, benchmarking, interviewing, provision of advice, presentations etc.

The submission represents the Department's best endeavours in the time constraint

Financial analysis / cost pre 2003 cannot be provided as this represents a period pre JDE

The information has been compiled with input from key representatives within the Department, review of costs (coded to consultancy and elsewhere), and previous information provided within the Department.

A number of the reports contain staff / patient confidential information and are exempt from publication.

Home Affairs Department

Name of Report	3rd party consultants	On gov.je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Review of Criminal Justice Policy in Jersey		Yes	No														35,285			
Criminal Justice System Scoping Study Report		Yes	No											12,300						

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

Name of Report	3rd party consultants	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Balance to agree with General Ledger = Cost of Internal Reports and Fees not resulting in reports				71,388	51,468	16,921	63,389	81,909	92,667	67,954	64,803	60,264	60,112	49,561	64,872	63,916	8,860	280	561	0
Total spend on consultancy object accounts resulting in reports being produced						0	0	0	0	0	0	0	0	12,300	0	0	35,285	0	0	0

Department's notes

The above details are based on records and information currently available. These balances mostly consist of consultancy costs relating to the explosives officer/licensing and other costs that did not result in a report being produced

Housing Department

Name of Report	3rd party consultants	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £	
States of Jersey Rents And Income Support - Revised Draft		TBA	Yes					47,400													
A Review of Social Housing in Jersey		Yes	No							54,000											
Total spend on consultancy object accounts resulting in reports being produced				0	0	0	0	47,400	0	54,000	0	0	0	0	0	0	0	0	0	0	0

Department's notes

The Rents and Income Support report was a joint report with the Social Security Department and was never completed.

Ports of Jersey

Name of Report	3rd party consultants	On gov. je Yes/No	Exempt Yes/No	2014 £	2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £	
Work in relation to the new Condor operation licence	MDS Transmodal Ltd				23,750.00															
Runway redesign	Cyrrus Ltd				7,362.03															
Specialist ATC Safety Case and Risk Assessment Services	Osprey Consulting Services Ltd			265.52	26,138.71															
Aviation security advisors to optimise security critical path design	Spellow House Consulting Ltd				3,066.00															
Supply meteorological scoping study and ILS infrastructure study	Systems Interface Ltd				9,850.00															
Advise Jersey Airport on radar display equipment	Systems Interface Ltd			7,202.00																
Total spend on consultancy object accounts.				7,467.52	70,166.74															

Social Security

Name of Report	3rd party consultants	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Budgetary Requirements for Disabled People in Jersey	Centre for Research In Social Policy																			
Budget Standards for Jersey: A Handbook	Centre for Research In Social Policy																			
The 2001 Budget Standards for Different Household Types in Jersey.	Centre for Research In Social Policy																			

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

Name of Report	3rd party consultants	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Social Protection in Jersey: a Comparative Study	University of Nottingham													6500						
A review of the management of personal safety in the offices of the States of Jersey Social Security Department	Human Applications									3,750										
Review and Recommendations of Organisational Structure	Baudains Executive Services									6,500										
Report on Collective Consultation for Jersey Employment Forum	In Company Training Services								1,500											
Control Framework - Income Support Residential Care.	KPMG								22,000											
Review of Income Support – Interaction between Income Support and Employment.	International Centre for Public and Social Policy.							20,000												
Review of roles and functions falling under the Skills Board.	KPMG							19,800												
Benchmarking Analysis of Carehome prices	LSE Enterprise Limited						9,900													
Jersey Employment Tribunal Review	Darren Newman LLB					5,000														
Income Support - Support for rental costs in the private sector.	Cambridge Centre for Housing and Planning Research					40,000														
Options & requirements specification for forthcoming MI tender	Altius Consultancy			8,748																
Approach to the assessment of the value for money of the back to Work Programme				7,258																
Dental Services - Epidemiology survey	BDO			13,092																
Dental Services and Benefits - Review of Spending(Cost of review shared with HSSD 50:50) Cost shown is SSD contribution.	Katherine Cullotty			11,925																
	Oral Care Consultancy																			
Total spend on consultancy object accounts resulting in reports being produced				41,023	0	45,000	9,900	39,800	23,500	10,250	0	0	0	6,500	0	0	0	0	0	0

Department's notes

Reports from 2001 pre-date the Navision accounting system, therefore would be very time consuming and costly to retrieve this information from the archive. Health & Safety Reports have been excluded as a result of sensitivity and restrictions over H&S Legislation This response includes tax-funded consultancy reports only and does not include those funded by the Health Insurance or Social Security Funds.

Actuarial and Audit reports have been excluded as these are considered professional fees not consultancy.

Approx time taken to provide this information in hours 16
 Approx total cost of staff time £705

Transport and Technical Services

Name of Report	3rd party consultants	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Solid Waste Strategy Review				58,316																
Service Reviews x3					18,836															
BioSolids Action Plan & consultancy				24,629	13,658															
School Bus Service Survey and Review						10,375														
Parking Needs - Review						14,500														
Taxi Review Green Paper						10,430														
Road Safety Strategy						24,225														
Liquid Waste Strategy (working papers 2007-2013)				45,339	88,794	477,397														
Snow Hill Car Park - Masterplan Study						51,274														
Southern Cycle Route - Highway Safety Assessment							4,600													
Service Review								8,500												
Jersey Bus Network Review									34,000											
Bellozanne STW - Habitat Survey									2,243											
Car Park Charging Systems										11,036										

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

Name of Report	3rd party consultants	On gov.je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Energy Study Report for the Transformation Programme - Invest to save for Jersey Property	Henderson Green Ltd							56,710												
Report on the Funding Mechanism for Jersey Health and Social care	KPMG							71,500												
Statutory Company Fees	Deloitte								12,500											
Consultation report on the Fiscal Strategy Review/public consultation on personal	Invoice								10,400											
States of Jersey Owned Utilities Governance Review	Deloitte								85,000											
SOJDC / WEB	Trowers and Hamblins									58,418	28,260									
SOJDC / WEB	Currie and Brown (CI) LTD									14,000										
SOJDC / WEB	King Sturge LLP									15,000										
Review of Agricultural Loans	Terry Gibaut	No	Exempt	35,850																
Project Gybe - Valuation of Preference Shares	KPMG	No	Exempt	25,875																
Project Lion - Ratings advisory summary report (24 October 2014)	E&Y	No	Exempt	21,941																
Economic Impact Assessment	E&Y	No	Exempt	37,500																
Funding options report	E&Y	No	Exempt		83,000															
Report on the basis of charge applicable to UK resident individuals who have elected to be subject to tax on the remittance basis pursuant to Chapter A1 of the Income Tax Act 2007	KPMG	No	Yes		4,000															
Property tax review	PwC	Yes	No	50,000																
Property tax review – focus groups	4Insight	No*	No	4,230																
Jersey Property Holdings																				
Capital Strategy Review	Stradia									19,048	40,000									
Hospital Feasibility	WS Atkins					75,980	133,151													
Hospital Feasibility	Gleeds			374,071																
Hospital Feasibility	E&Y			10,869																
Hospital Feasibility	HLG			40,788																
Total spend on consultancy object accounts resulting in reports being produced				601,124	87,000	75,980	183,151	311,915	199,499	108,737	68,260	27,200	0	0	0	0	0	0	0	0

Department's notes:

Cost of Reports are shown in the year costs were actually incurred which may not be the year in which the report was published. Return initially compiled from list of Consultants Reports with costs filed on gov.je (all items with "yes" in column E above). Items not on gov.je added from the following sources:

Prior to 2002 detailed information was recorded on the Millennium financial system. A summary report has been produced (heavily caveated). It has been requested that Departments submit these years (1999 - 2002) as a total spend figure as it is not possible to attribute to individual reports. Previous question answered in 2001 (for the period 2006 - 2008) requested all consultancy costs, whereas this question is only for information on costs of "consultancy reports".

States Policy on retention of records is 6 years, therefore there is no guarantee that complete records are available from 1999 and would therefore impacton the accuracy of this information.

States Assembly

Consultancy Reports - 1999 to 2013

Name of Report	3rd party consultants	Discretionary		2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
		On gov.je Yes/No	Exempt Yes/No																	
Draft Water Resources (Jersey) Law 2000-	Stuart Sutton	Y	N													0				
Migration Policy: Monitoring and Regulation	Timothy Hansen	Y	N											0						
Proposed Goods and Services Tax	Paul Frith/Richard Murp	Y	N											0						
The Impact of Fulfillment Policy	Hanson Renouf	Y	N										11250							
Review of the Zero-Ten Design Proposal	Richard Teather	Y	N										20100							
Interim Report - Delivery of Income Support	Martin Evans	Y	N										1100							
Goods and Services Tax-Interim Report	Richard Teather	Y	N										14400							
Zero-Ten - Second Report	Richard Teather/Brian C	Y	N									15900								
Review of the Dairy Industry	Promar	Y	N									5000								
Jersey Telecom Privatisation	D Parker	Y	N									12600								

Ministerial Question 7597/2013 Deputy Vallois to Chief Minister

Name of Report	3rd party consultants	On gov. je Yes/No	Exempt Yes/No	2014 £	Q2, Q3, Q4 2013 £	Q1 2013 £	2012 £	2011 £	2010 £	2009 £	2008 £	2007 £	2006 £	2005 £	2004 £	2003 £	2002 £	2001 £	2000 £	1999 £
Second Report - Goods&Services tax	Richard Teather	Y	N									21200								
Perceived Health Effects of Phone masts	Dr Rubin/Dr Stather	Y	N									1800								
Review of proposed sale of former JCG site	R E H Wragg	Y	N									4700								
Review of Jersey's Overseas Aid	Oxford Policy Managerr	Y	N									6000								
Review of Social Housing Property Plan 2007	Mt T Bunting/Consult C	Y	N									13400								
Waste Recycling	Prof. C Coggins	Y	N									6000								
Design of Homes	Derek Mason	Y	N									1800								
Income Support	Dr M Evans/Mr T Buntir	Y	N									25000								
The Role of Centenier in the Magistrate's Cou	Prof A Le Sueur	Y	N									5300								
GST : Third Report - Draft Regulations	Richard Teather	Y	N									25000								
Review of Proposed Waterfront Development	R E H Wragg	Y	N										6600							
Jersey Telecom - Privatisation: Supplementar	D Parker	Y	N								12600									
Early Years Report	Dr C Hamer	Y	N								10000									
Proposed Land Transactions Tax: Residential	Richard Teather	Y	N								3500									
Air Quality	Air Quality Consultants	Y	N								6600									
Review into Proposed Establishment of Jerse	Bruton Knowles	Y	N								20800									
Review into Proposed Importation of Bovine S	Prof S Hall	Y	N								3900									
Long Term care of the Elderly	Julien Forder	Y	N								22500									
Review of Financial Forecasting	M J Oliver	Y	N								6400									
Draft States of Jersey Police Law	Prof S Savage/Ms J Cre	Y	N								5880									
Urban Regeneration	Derek Mason	Y	N								5000									
Population Policy	Edge Analytics	Y	N							6500										
Economic Stimulus Plan (P55/2009)	M J Oliver	Y	N							13700										
Income Support	Dr M Evans	Y	N							1200										
Vulnerable Children: Coordination of Services	Prof I Sinclair/Prof J Tu	Y	N								5500									
Prison Board of Visitors	Mr J Cooper	Y	N								3500									
Jersey Development Company	Bruton Knowles	Y	N								16500									
Depositor Compensation Scheme	Mr J F Labrosse	Y	N								15400									
Fort Regent	Torkildsen Barclay	Y	N								6700									
Energy from Waste Plant and Ramsar	Bioscan	Y	N						28000											
Economic Stimulus Plan 2	M J Oliver/Lombard Str	Y	N						7000											
Forecasting of Expenditure	M J Oliver	Y	N						13500											
Proposed Amendments to Data Protection (Je	Mourant du Feu&Jeune	Y	N						11500											
School Suspensions	Edinburgh Research&Ir	Y	N						9600											
Comprehensive Spending Review	M J Oliver	Y	N						24000											
States of Jersey Development Company - Inte	Bruton Knowles	Y	N						8500											
Rural Economy Strategy	Royal Agricultural Colle	Y	N						9100											
States of Jersey Development Company	Bruton Knowles	Y	N					28000												
Review of the Fiscal Strategy Review	Bruton Knowles	Y	N					4500												
Review of Benefit Levels	Dr M Evans	Y	N					12800												
Review of Speed Limits - Revised Policy	Parsons Brinckerhoff	Y	N					2700												
Migration: Control of Housing and Work	Edge Analytics	Y	N					6500												
Comprehensive Spending Review 2012-2013	Capita Symonds/M J Ol	Y	N					27300												
Protecting our Marine Environment	WCA Environment	Y	N					27500												
Ash Disposal	AEA Technology	Y	N				26100													
HSSH White Paper	Mr G Wistow/Mr J Boyle	Y	N				37200													
Housing Transformation Programme	De Montfort University	Y	N				14000													