## Message # 1

Government of Jersey p.ozouf@gov.je T +44 1534 440597

Message Key:	00031381828395CCD99E75ACC2D3E28850987BCF	III Cryoserver*
From:	Philip Ozouf <p.ozouf@gov.je></p.ozouf@gov.je>	
To:	Doug Bannister <doug.bannister@ports.je></doug.bannister@ports.je>	enge i salawa kana ay makanya a kata da kana
Cc:	Alan Maclean < A. Maclean@gov.je>, Ian Gorst < I. Gorst@gov.je>, Lyndo Refault < J. Refault@gov.je>, Mike King < M. King@gov.je>, Boustouler < Andrew.Boustouler@ports.je>. < J. Moynihan@gov.je>,	on Farnham <l.farnham@gov.je>, John Joe Moynihan</l.farnham@gov.je>
Addressed To:	andrew.boustouler@ports.je ,l.farnham@gov.je,j.refa doug.bannister@ports.je,i.gorst@gov.je,a.maclean@	ault@gov.je,j.moynihan@gov.je, gov.je,m.king@gov.je,p.ozouf@gov.je
Subject:	Re: Acquisition and Banking Facility -	
Date:	Friday, January 08, 2016 16:47 GMT	
Apologies copying in	and Joe and	
Senator Philip Ozouf		
Assistant Chief Minister		
Government of Jersey		
p.ozouf@gov.je		
T +44 1534 440597	± 8	
	· · · · · · · · · · · · · · · · · · ·	
On 8 Jan 2016, at 16:46, F	Philip Ozouf <p.ozouf@gov.je> wrote:</p.ozouf@gov.je>	
Hello Doug		
in Jersey could be counter Jersey man and woman ho residential community. Bot with a number of the very i	itive things for the Jersey however it will be asked whether this re-concentral productive to the original ambition. I realise that private aircraft costs on not owever the importance of a competitive Private aviation servicing market is concerning.	tion of market power in the aviation business t something that the consent of the ordinary of the upmost importance to our high-value ccasions and I have confirmed in discussions aviation servicing, chartering and hangaring is
Your email notes that there	e are now further opportunities for new competitors and I would welcome an	understanding of this.
	oing to be the requirement of the JCRA. Mindful of the work that we are now ether or not sick from need to be provided with some guidance as to what the	
Input on this extremely imp	portant issue from Ports of Jersey to government would be very helpful.	
conducts its activities. Unti	over the next few months there is likely to be many changes about how it was are more satisfied and confident with their quantities it is inevitable the receive a higher level of public scrutiny.	nere is going to be a period of time when their
Kind regards Philip		
Senator Philip Ozouf Assistant Chief Minister		g s

Message # 2 Message Key: 0003138108F7D51B202A606B352EA3607C563DD3 From: Philip Ozouf <p.ozouf@gov.je> To: Doug Bannister < Doug.Bannister@ports.je> Addressed To: doug.bannister@ports.je Subject: Fwd: \*SENSITIVE \* Early warning -I've just picked this up. Date: Tuesday, March 29, 2016 16:38 BS Begin forwarded message: From: <p.ozouf@gov.je<mailto:p.ozouf@gov.je>> Date: 29 March 2016 at 15:30:30 BST To: Joe Moynihan < J.Moynihan@gov.je<mailto:J.Mo Cc Subject: \*SENSITIVE \* Early warning I've just picked this up. is away, so I'm emailing you both. This is difficult and it would be wrong to intervene but it seems to me Urgent advice sought. We are going to need to move fast if we are to avoid a massive row. have had no contact for weeks and this comes out of the blue. This runs the risk of looking like a personal vendetta against some who dares to question the Philip Message # 3 Message Key: 00031381F7C1A838C70C5936F94681A1BA4F1364 From: Philip Ozouf <p.ozouf@gov.je> To: Doug Bannister < Doug.Bannister@ports.je> Cc: Alan Maclean < A. Maclean@gov.je> Addressed To: a.maclean@gov.ie.doug bannister@ports.je Subject: Re: Fuel Date: Tuesday, January 26, 2016 14:01 GMT Doug I asked you for your views in confidence and I have shared them with only appropriate colleagues together with the views of your supplier. I'm grateful for your speedy response. This is a very sensitive competitive and regulatory issue which I've now sent it over to Alan.

On 26 Jan 2016, at 13:11, Doug Bannister < Doug.Bannister@ports.je < mailto:Doug.Bannister@ports.je >> wrote:

Hi Alan & Philip,

As shareholder and minister responsible for competition, I just wanted to make certain the you are also aware in case it gets discussed. PoJ have nor do we feel the need to make a complaint of

If I am asked for my opinion on matters, I am always happy to respond.

Best regards,

Doug

Sent from my iPad

## Message # 4

Message Key:	00031381661F21CC8F5A1D0CB57AE20E1CB19512	
From:	Philip Ozouf <p.ozouf@gov.je></p.ozouf@gov.je>	
To:	Doug Bannister <doug.bannister@ports.je></doug.bannister@ports.je>	
Cc:	Joe Moynihan <j.moynihan@gov.je></j.moynihan@gov.je>	
Addressed To:	j.moynihan@gov.je,doug.bannister@ports.je	
Subject:	Energy Markets	
Date:	Monday, January 25, 2016 21:19 GMT	
D		
Dear Doug		
You may be aware tha	the Council had a challenging States debate about the Gas last week. The Council of Ministers is considering a number	
next steps at its meeting	g tris wednesday.	
Ministers have been al	erted to issues concerning the Fuel Farms at both the Airport and the Harbours by a number of correspondents.	
As you are aware there	is public concern about energy prices in both UK and Jersey. We have ongoing reviews concerning the Energy markets	
Prices.		
Ministers have placed a	a high priority on ensuring energy markets are working in the interests of consumers, whilst understanding there are	
important safety and se markets.	curity considerations. Ministers are also unclear as to whether any complaints have actually been made to concerning fu	
As Ports of Jersey have policy formulation and of	e spent time on the Fuel market it would be helpful of you could provide any material that ministers might find helpful in the decision-making concerning these issues of significant public interest as soon as possible.	
Thanks		
Philip		
Senator Philip Ozouf		
	- Financial Services, Digital, Competition and Innovation	
Message # 5		
Message Key:	0003138140A3C5CCE4BB4E480BEE1DF8036EF9AA	
From:	Philip Ozouf <p.ozouf@gov.je></p.ozouf@gov.je>	
To:	Doug Bannister <doug.bannister@ports.je></doug.bannister@ports.je>	
Cc:	Alan Maclean <a.maclean@gov.je>, lan Gorst <i.gorst@gov.je>, Lyndon Farnham <l.farnham@gov.je>, John Refault <j.refault@gov.je>, Mike King <m.king@gov.je>, Boustouler <andrew.boustouler@ports.je></andrew.boustouler@ports.je></m.king@gov.je></j.refault@gov.je></l.farnham@gov.je></i.gorst@gov.je></a.maclean@gov.je>	
Addressed To:	i.gorst@gov.je,andrew.boustouler@ports.je,a.maclean@gov.je,m.king@gov.je,l.farnham@gov.je,j.refault@gov.je,p zouf@gov.je,	
Subject:	Re: Acquisition and Banking Facility -	
Date:	Friday, January 08, 2016 16:46 GMT	
Hello Doug		
This is certainly an interest	to a control of mot analysis looks to flave	
recall there were concer	ery high return into the sale price. As I recall a new operator was brought in to promote competition. As you wins about a grant these where to some extent confirmed when they were sold to	
Company of the control of the contro		
Im sure can do po	sitive things for the Jersey however it will be asked whether this re-concentration of market power in the aviation busines	
in Jersey could be count	er-productive to the original ambition. I realise that private aircraft costs on not something that the consent of the ordinary	
Jersey man and woman	however the importance of a competitive Private aviation servicing market is of the upmost importance to our high-value	
	oth existing and new arrivals. As	
with a number of the ver extremely and indeed th	y impressive and welcome new HNW arrivals, A well-functioning, competitive aviation servicing, chartering and hangaring e growing through because it for people basing themselves and their and other businesses in Jersey.	
	ere are now further opportunities for new competitors and I would welcome an understanding of this.	
And it says that there is	going to be the requirement of the JCRA. Mindful of the work that we are now doing on this whole area of competition and	
regulation I do wonder w	hether or not sick from need to be provided with some guidance as to what the government policy is in relation to private	

Input on this extremely important issue from Ports of Jersey to government would be very helpful.

and corporate radiation.

It also worth saying that to over the next few months there is likely to be many changes about how t conducts its activities. Until we are more satisfied and confident with their decisions are going to be receive a higher level of public scrutiny.

Kind regards Philip

Senator Philip Ozouf Assistant Chief Minister Government of Jersey p.ozouf@gov.je T +44 1534 440597

## Message # 6

Message Key:

00031385C81E5A6F7C8A2A52AFBC037F81EFB263

From:

Philip Ozouf <p.ozouf@gov.je>

To:

Doug Bannister <Doug.Bannister@ports.je>

Addressed To:

doug.bannister@ports.je

Subject:

hearing on LCT lease - early alert

Date:

Friday, May 20, 2016 15:42 BST

Thanks Doug

I'm out of the office for a few days but picked this up.

It was a strange report - perhaps give me a call and I'll fill you in some gaps. We may need to be slightly more clear with the Scrutiny Panel on a couple of issues.

Elli Cryoserver"

I'm -at home in - thanks. Philip

Senator Philip Ozouf Assistant Chief Minister Government of Jersey p.ozouf@gov.je

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