



Ministerial Foreword

Sport in Jersey has always been vibrant, exciting and highly valued by Islanders.

Over the past year the COVID-19 pandemic has raised our physical and emotional health to the very top of the agenda, and the future of sport is firmly at the centre of this.

During lockdown and restrictions, many Islanders have taken advantage of new opportunities to get active – with more swimming, cycling and walking, for instance – but many have missed using their gyms, swimming pools ball courts, and other facilities, and now value them even more highly than before.

It is against this backdrop, that the perfect opportunity has arisen to launch the ‘Inspiring Active Places’ strategy. This strategy aims to deliver a network of facilities that work effectively for users and form an increasingly integral part of local life. Our sports centres of the future will be community hubs offering a range of services such as nurseries, health facilities and social spaces that are key to supporting the wellbeing of our community.

This project has its origins in 2014, when the then Head of Sport and the Assistant Minister for Sport published a report entitled ‘Fit for the Future’. This was a five-year strategy for sport and physical activity in Jersey.

The underpinning rationale was to improve the quality of life for Jersey residents; to get the inactive active; and to encourage and enable residents to be physically active for as long as possible so that they remain fit and healthy.

An immense amount of work has taken place since then, with the help of sports specialists and in consultation with Jersey sports clubs and associations.

The original rationale was reinforced in 2018 when the Government made it a key priority to improve islanders’ wellbeing and mental and physical health. The ‘Inspiring an Active Jersey’ strategy was launched last September to achieve this ambition - and today’s launch will help make it a reality. ‘Inspiring Active Places’ is a coherent ten-year plan that will ensure islanders have a range of high-quality, efficiently-run sports and wellbeing centres in which to be physically active.

The original timings were affected by Covid 19 but I am pleased to confirm that the plans and ideas that were started in 2019 are now in place, and as the Assistant Minister for sport I am very happy to present these initial plans to take the Island’s network of sport and wellbeing facilities forward.

It is vitally important to obtain the views of all Islanders so that we are able to understand and meet their expectations. In order to do so, we are also launching a six-week public consultation to ensure Islanders have the opportunity to feed into this process as it develops. In line with the new Island Plan and the Constables of each Parish, we can plan for the future to provide facilities for young and old alike. We want to help islanders enjoy sport more, achieve more and benefit more.

Some may say this is an ambitious plan. However the groundwork is now in place and, as I have been saying for many years as Chairman of the Jersey Sports Council, if we as sports people can work together, we can show how determined we are in bringing the Island’s network of sport and well-being facilities into the 21st century.

Introduction

This is the high-level feasibility study on the development of public sport and wellbeing hubs and island stadium options for the Island of Jersey. It considers potential investment requirements in public sports facilities over the next 10 years and has been commissioned by the Government of Jersey and developed in partnership with key stakeholders involved in the development and delivery of community sport and physical activity on the Island.

This report builds on the previous study undertaken by Knight Kavanagh and Page Ltd (the Sports Facility Delivery Strategy

<https://www.gov.je/Government/Pages/StatesReports.aspx?ReportID=4182>) and tests the feasibility of some of the key recommendations within it.

While the primary focus is the development of the Island's public sports infrastructure and stadium, it is recognised that other sports facilities may require investment. The public sport and wellbeing hubs will provide a range of multipurpose activity areas which will accommodate a wide range of sports and physical activities from Archery through to Volleyball.

The Government's scope for the study identified a number of key sport and physical activity related drivers, the main ones being:

- The commitment by Government to resolve the future of Fort Regent.
- The linked potential loss of sports facilities presently accommodated at Fort Regent.
- The gap in sport and physical activity provision in the east of the Island.
- The need to invest in Les Quennevais and Springfield leisure facilities.
- The life expectancy of Aquasplash; the medium-term end of its lease and that of other waterfront facilities.
- The financial sustainability of Jersey Reds and the acknowledged need to improve its stadium and ancillary facilities.
- The success of Football and the creation of Jersey Bulls and the recognition that Springfield Stadium will require significant investment if it is to meet the ground requirements that future promotion will engender.
- The changes at Les Ormes and the need to develop a new primary home for Jersey Netball.

- Recognition of the importance of sport and physical activity to the wider health and wellbeing of islanders.
- To determine the degree to which the Island can have a portfolio of community facilities which are financially sustainable for the longer term.

Strategic Priorities

In addition to sporting drivers, there is a need for this study to address the five strategic priorities set out under the banner of 'One Government'.



Common themes and initiatives

In addition to the five strategic priorities, the investment recommended by this study needs to contribute to the Government's eight common themes and five ongoing initiatives:

Themes:

- We will enable Islanders to lead active lives and benefit from the arts, culture and heritage.

- We will promote the protect Jersey's interests, profile and reputation internationally.
- We will work in partnership with Parishes, churches, faith groups, community groups, the third sector, volunteers, businesses, trade unions and key stakeholders.
- We will explore and use opportunities offered by digital.
- We will make St Helier a more desirable place to live, work, do business and visit.
- We will improve transport infrastructure and links.
- We will prepare for more Islanders living longer.
- We will nurture a diverse and inclusive society.

Ongoing initiatives:

- The States Assembly and Council of Ministers that work together for the common good.
- A modern, innovative public sector that meets the needs of Islanders effectively and efficiently.
- A new, long term strategic framework that extends beyond the term of a Council of Ministers.
- A sustainable long-term fiscal framework and public finances that makes better use of our public assets.
- A government system that encourages public consultation and participation and meets international best practice.

Inspiring an Active Jersey

Jersey launched its sport and physical activity strategy 'Inspiring an Active Jersey' in September 2020. The focus of the strategy is to tackle levels of physical inactivity among Islanders and has the vision: "Jersey will be a healthier, more productive and fairer society by being one of the most physically active populations in the world".

Jersey's mission is to 'increase physical activity by 10%, by 2030; resulting in people being more active which in turn results in a healthier island'. This is on the basis that 49% of adults and 81% of children and young people do not meet the World Health Organisation's recommended guidelines for physical activity.

In delivering the above, Jersey also recognises the need to have inspirational, high quality, accessible facilities, which inspires, supports and delivers an active Jersey. As such, a key strand of the strategy is to Inspire Active Places and the following key objectives are identified:

- Establish a long-term strategy for improving sports facilities which is incrementally implemented, ensuring islanders have access to inspiring, affordable, well-programmed facilities which support active lifestyles and competitive sport.
- Geographically balanced provision of indoor sports facilities which support islanders to be active. Built on a culture of excellent customer service, the programmes will offer a wide variety of opportunities to individuals and clubs. Pricing and accessibility will ensure access for all.
- Jersey will endeavour to provide a wide range of public outdoor playing fields and other outdoor sports facilities which will be maintained to a standard dictated by the competitive standard required.

As such, this feasibility of investing in public sport and wellbeing hubs is the first stage in delivering the above objectives. Although the primary focus is on indoor public sport and wellbeing facilities it also recognises the opportunity to deliver improved outdoor facilities in key locations as part of a holistic approach to physical and mental health and wellbeing.

Study requirements

This study details investment priorities for the Government over the next 10 years demonstrating how each reflects the above priorities, themes and initiatives. It takes account of the needs of key sports and the wider contribution that sport & physical activity makes to the wider physical and mental health and wellbeing of islanders.

The study sets out clear recommendations on where the Government should invest in its community sport and physical activity infrastructure.

It also proposes a way forward for an Island Stadium which meets the needs of key sports and facilitates a sustainable approach to club operations.

Design briefs and a rationale for development proposals will be provided alongside potential layouts. This is with a view to bringing proposals to life and setting them within the framework of key venues.

Capital cost appraisals will determine the level of investment required. High level business plans will provide an indication of the revenue impact and any change (from operating deficit to surplus) which will enable Government to determine if this contributes to capital repayment or contributes to other positive sport and physical activity initiatives.

A key challenge is the timeline in which facilities should be developed. A number of significant deadlines affect the overall investment plan, namely:

- The need to decant sport from Fort Regent in 2021/22.
- The condition of the building fabric at Les Quennevais.
- The timescale to deliver a netball solution and the ability to incorporate this into a new or existing leisure facility.
- The end of the last lease for the Waterfront sports complex in 2027 (the Government now owns the full site).
- The break of the lease in 2027 for the Waterfront cinema.

Timescale and strategic content

KKP will provide an outline timescale for the developments. However, this is potentially subject to other key influences and priorities upon which the Government may decide as the process continues.

It should be noted that, pending priorities for delivery (e.g. to decant sport from Fort Regent in order to enable this project to progress), there may be a need to provide temporary accommodation for certain sports and clubs so as to ensure continuity of participation.

Context

There is a clear imperative to improve the quality of life of islanders, to get the inactive active and to encourage and enable islanders to be physically active for as long as possible so that they remain fit and healthy. A key economic driver for this is that the more active islanders are, the fewer health-based interventions they require as they live longer; thus, reducing the burden on the Island's health care funds.

It is important that the Government ensures that islanders have a core range of high quality built and natural environments in which to play sport and be physically active. This not only includes high quality leisure facilities and outdoor sports venues, but also the natural environment that is prevalent on the island.

It is also vital that services are as efficient and effective as possible and deliver maximum outcomes. This is noted on the basis that there is increasing pressure on limited resources. Sport and physical activity must play its part by adopting appropriate business practices to maximise income where appropriate and operate venues as efficiently as possible, while ensuring that islanders who require supported physical activity-based interventions or discounted access are assisted. High quality, well-programmed sports facilities contribute to creating a sense of community and place and enhance both experience and satisfaction of Islanders.

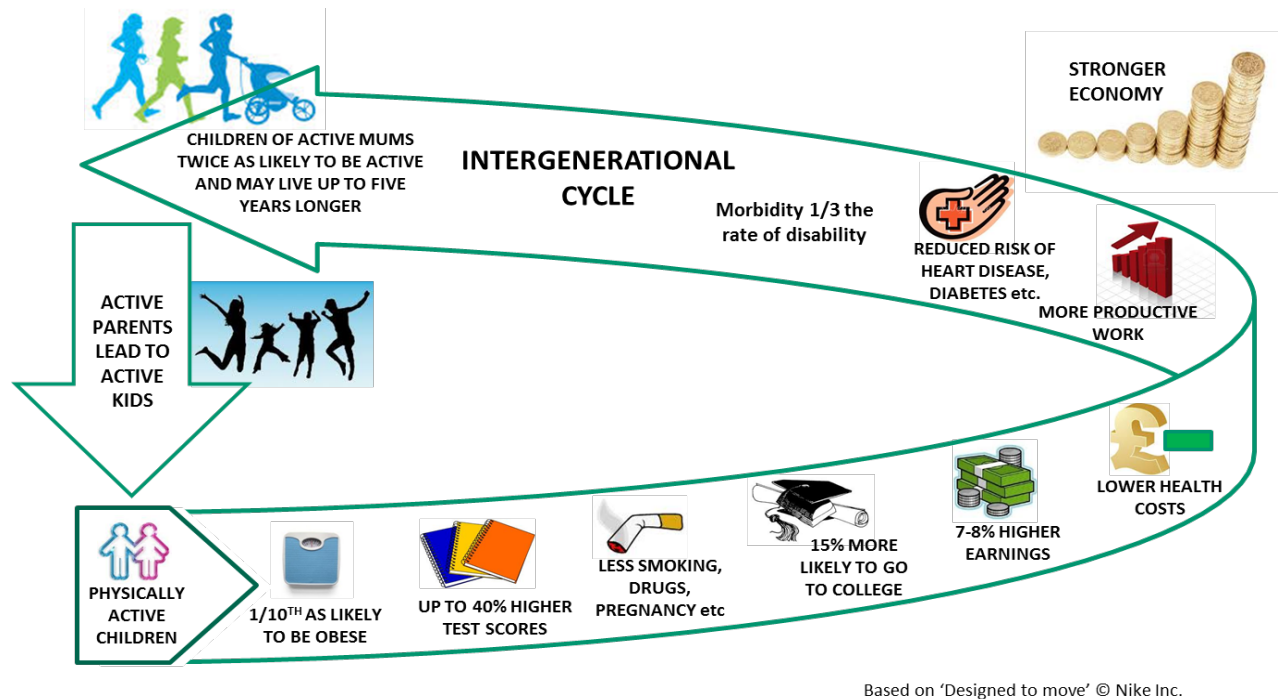
Another important consideration is the opportunity to co-locate other important community services alongside sport facilities in order that they have a wellbeing focus. Many new sports facilities in the UK have seen the delivery of a wider range of services within them (e.g. libraries, GP surgeries, health centres, police services, citizens advice bureaus and pre-school nurseries). The result of this is that many facilities have expanded their reach into the community as people who would not normally visit a leisure centre may be attracted to using it because it is where (as an example) they visit their GP.

As such, this study also needs to take into account other key services across Jersey and consider the development of facilities which support the Jersey Care model and make these

facilities a focal point for a wide range of mental and physical health activities that will support both individuals and community wellbeing."

The inter-generational cycle

The wider benefits derived from having a more active population are highlighted in the intergenerational cycle which demonstrates how the impact extends beyond the sports field and into educational attainment, productivity, obesity levels and cost to health services.



KKP would like to thank Government officers, key stakeholders and representatives from national governing bodies of sport (many of whom are volunteers) for their input into this study. Their collective commitment to sport on the Island drives extensive participation which significantly outstrips what we would expect from similar sized areas in the UK.

Consultation findings

This section of the report identifies the key findings of the consultation process undertaken as part of the study. It reflects KKP's objective assessment of need across the Island.

Netball

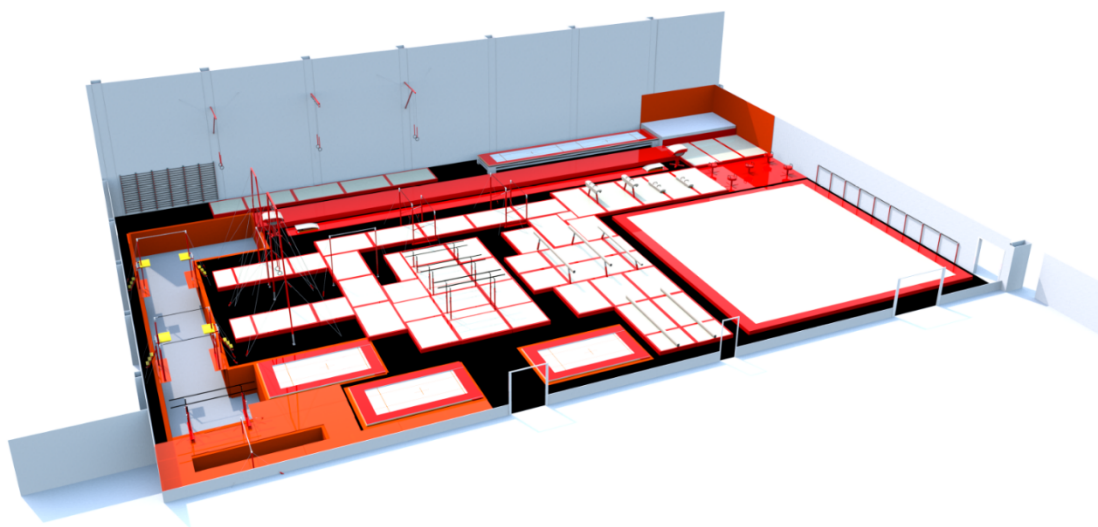
- Jersey has approximately 700 participants per week playing netball.
- In March 2023, Netball will lose access to Les Ormes, the facility which hosts most netball training.
- This equates to 66 netball court hours per week during peak times.
- There is a need to accommodate approximately 9 Jets games per year with appropriate spectator capacity.
- Given the need to accommodate significant programme time for Netball, which cannot be accommodated within existing Government sports halls there is a need to consider an immediate solution; this could be a 3 or 4-netball court frame and fabric (or similar) facility.
- However, this cannot be a stand-alone venue as it would not, on this basis, be financially sustainable. It needs to be planned into any future permanent facility solution as part of this wider investment strategy.

Gymnastics

- Jersey has approximately 2,000 participants per week in gymnastics, across four key clubs.
- All clubs have waiting lists and consultation identified the potential to double participation rates if the appropriate, permanent facilities were in place.
- Consultation with British Gymnastics identified the need for 2 permanent facilities if there is an aspiration to increase participation. This is on the basis that the largest clubs in the UK have up to 2,000 members.
- There appears to be an appetite for the four clubs to come together if permanent facilities are developed.
 - Coaches and business operators want to coach in the best quality environments.
 - Each club has challenges with respect to future facility provision and the ability to grow.

- Clubs are prepared to develop closer working relationships and expand the range of disciplines on offer.
- Special gymnastics is a key driver and the Island has a number of high performing gymnasts. A key challenge, for all clubs but especially Jersey Special Gymnastics Club, is the availability of specialist coaches and the succession planning within the sport.
- Clubs recognise the need for a new business model for gymnastics if permanent facilities are developed.
- In KKP's opinion there is a need for clarity of roles between the teaching and coaching of gymnastics, which is fundamental to the financial business case for any facility operations aligned to Government investment.

Example permanent gymnastics facility layout



Swimming

- Jersey has two key swimming clubs, one which predominantly teaches swimming the other being the main competitive club.
- Both accommodate over 1,000 participants per week.
- Jersey has sufficient swimming pool space to accommodate club and community swimming, with the majority of club use accommodated at school pools. However, the key challenge identified by consultees is the provision of teaching pools on the Island.
- There is no appetite for clubs to merge, although in KKP's opinion this would be the most desirable option as it would minimise some areas of considerable duplication.

- Clubs identified an ongoing challenge in accessing Les Quennevais for club galas at weekends.
- Clubs did not identify a need for a 50m pool for Jersey; on the basis that the highest performing swimmers do not need access to it. Swimmers who enter a performance pathway tend to go to University in England and would look to attend a university/train in a city that had a high performing swim team. Depending on investment decisions further consideration may need to be given to the island's pool estate.
- In KKP's opinion there is a need for clarity of roles between the teaching and coaching of swimming. This is fundamental to the financial business case for any facility operations aligned to Government investment.

Hockey

- Jersey has approximately 500 participants playing hockey across a wide range of teams; almost 300 of these are juniors.
- The new pitch and clubhouse are now open and operational, and the Association has actioned its lease on additional land to develop a warm-up area adjacent to the pitch.
- The location of the newly developed warm-up area may affect any future development of the Les Quennevais site.
- The pitch at Claremont Field has no floodlighting which, according to the Association, restricts club development across the Island.
- It has been identified that St Michael's Preparatory School is developing a new full-size hockey pitch which is reported to be floodlit.

Cricket

- The key driver for Cricket is the provision of high-quality outdoor cricket sites which can accommodate community fixtures and potentially enable the Association to attract international tournaments. This is on the basis that there are sufficient facilities across the island to meet the current level of demand.
- There are sufficient non-turf wickets at each of the main sites to enable the Association to accommodate any increases in demand from alternative formats of the game (e.g. Last Man Stands etc.).
- Jersey Cricket is keen to develop Grainville as the Association hub site. This will include investment in the development of offices and social facilities.

- There appears to be a disconnect between the expectations of cricket in relation to the preparation of pitches and staffing support at weekends for matches. This is within the context of efficiency savings for the ground's maintenance service. Therefore, expectations need to be managed more effectively.
- Cricket is interested in hosting international cricket tournaments in the future. There is a potential to link this more effectively to wider economic development opportunity with the Jersey business community.
- Indoor cricket is an important winter sport on the Island. However, the format of the indoor game currently played is based on the size of the facility available. The NGB would be willing to develop different approaches to the game if the size/configuration of sports hall space available changed.

Football

- Given the number of football teams on the Island, there is a need for three full size, floodlit, 3G pitches; an additional two over and above what already exists.
- As Jersey Bulls FC moves through the FA national league system there will be a need to make incremental changes to Springfield Stadium in line with ground grading requirements (e.g. the ability to view from all sides of the pitch and solid fencing to restrict unauthorised viewing). It is likely that some investment will be required before a new Island stadium solution is developed.
- A key challenge for the Jersey FA is the demand for spectator provision for the Muratti. Fixtures are over-subscribed and the restricted views at Springfield detract from the experience of the event.
- Jersey FA would be happy to be part of a wider football and rugby national stadium concept. However, it wants to be an integral part of the project rather than just a tenant.
- Jersey FA currently owns a football pitch at the IJ Bathe Field in St Saviour. It is willing to use this site as a 'contributor' to the development although the financial value of it will be limited; but it could have greater community value as accessible green space (e.g. park).
- In addition to the need for improved football facilities, Jersey FA will also be developing its strategic approach to Futsal and the opportunities to grow participation levels in the sport.

Rugby

- On the west of the Island Rugby is split between the amateur and professional sides of the game. The amateur club (Jersey Rugby Club) incorporates participation from Under 6 through to Colts, as well as men's and women's teams. The professional team (Jersey Reds) competes in the second tier of professional rugby (i.e. at RFU Championship level).
- Jersey Reds has identified the need for an improved stadium facility to enable it to deliver a more sustainable club structure. In addition to improved stadium facilities there is also a need to double the size and scale of the hospitality offer.
- There is also a need for sufficient pitch provision to accommodate training and fixtures for the various adult and junior sections of the Jersey Rugby Club operation.
- Land ownership of the rugby club and the associated site is complex; there are numerous different land owners.
- Jersey Reds has identified a willingness to consider the share of a national stadium with football as this will provide the best opportunity to maximise the use of the stadium and hospitality facilities.
- There will be a need to develop a new operating model for the stadium, potentially a joint venture between both sports and the Government; however, this needs to be fully scoped out between the partners.
- On the east of the Island Jersey Royals Rugby Club has an aspiration to grow. The club could potentially be a key user of new 3G provision to serve this side of the Island; therefore, consideration will need to be given to making any facility World Rugby compliant as well as appropriate for football.

Other sports

- Jersey Mechanics (snooker and billiards) is willing to be part of a community stadium concept. It currently owns its facility (next to St Helier Library) and is willing to offer this as a contribution to the development of a new facility. The club could be an 'anchor tenant' at the site with 7 days per week usage.
- Membership of the beach volleyball club has grown from 40 to 200 participants over the last 5 years. It is ideally looking for a permanent facility with 4 courts enabling it to accommodate events. The courts do not necessarily need to be on the beach, but the location needs to be appropriate given the cultural nature of the sport (e.g. loud music,

BBQ, audience participation, etc). It is important to be fully aware that the format of beach volleyball is totally different from the traditional format of the sport.

- Active travel (e.g. cycling and walking) is a key Government priority with a drive to connect communities. The west of the Island is currently better connected than the east due to existing infrastructure. There is an aspiration to ensure that new leisure facilities are as closely connected to cycle networks as is possible.
- There is a need to retain the off-road cycle facility around the Les Quennevais site as it is an important resource for learning to cycle (e.g. family cycling) and for off-road events.
- Jersey has significant participation rates across a wide range of sports and in order to provide athletes with the best opportunity to succeed there is a need to provide access to appropriate strength and conditioning opportunity. Through this investment strategy appropriate facilities can be built into the community health and fitness offer across the Island (to complement the services provided by Jersey Sports Foundation). In addition, the current trend in health and fitness facilities is that they should incorporate a range of functional training and strength-based spaces alongside traditional health and fitness equipment – thus enabling a ‘conditioning pathway’.
- Jersey has a range of martial arts-based fitness companies, many of which occupy space at Fort Regent. Some of these have invested in the fit out and decoration of their leased spaces and there is a potential opportunity to create a dedicated multi-functional combat sports space at each main new leisure facility. However, there will be a need to ensure that this does not compromise the operator’s health and fitness offer, which is fundamental to overall financial viability.
- The scoping exercise and initial officer consultation for the study identified that there are a number of key sports already catered for through the provision of specialist sports facilities. This includes sports such as indoor bowls, table tennis, athletics, badminton and shooting.
- Further consultation will be required with all sports to feed into the design of individual facilities and to determine how they will be able to use and develop their participation streams within the new public sport and wellbeing hubs (e.g. martial arts, sports hall sports, aquatic clubs, pitch sports, etc). There will also be a need for consultation to determine where additional provision may be required/desired as a refinement of the projects or out-with the delivery of public sport and wellbeing hubs (e.g. indoor shooting range).
- Consultation will also be required with sports negatively impacted upon from the potential developments, to determine alternative provision.

Operations

- There is a clear need for the current Service to determine which 'sport and leisure businesses' it can accommodate within any revised facility infrastructure. This is especially relevant to Fort Regent which, as noted above, has six martial arts-based fitness operators, all with their own studios. It is not recommended that this is replicated within any replacement for Fort Regent as the Government would in effect be subsidising competitors to its leisure operation.
- There will be a need to use development of new facilities to punctuate the programming of activity spaces and to ensure that the operator's health and fitness offer is prioritised over and above external hires. This will help to drive facilities financial sustainability.
- From a sport perspective, Fort Regent is recognised to be beyond the end of its useful life. It is also acknowledged that, from a health and fitness perspective, Fort Regent is not the best location at which to capitalise on the potential health and fitness custom of people living and working in St Helier.
- Given the range of sports and activities accommodated across the facility network it will be important to ensure continuity of provision, either via the timing of developments (e.g. one closes and is demolished only after its replacement is open) or through provision of temporary facilities. It is also worth noting that this is also, potentially, a political imperative.
- It is recognised that Les Quennevais faces structural challenges and will need to be replaced within the next 10 years. Depending on when this is scheduled to occur, it may be prudent to immediately reconfigure the facility in order to maximise income generation in the interim.
- Any netball solution should allow accommodation of other sports such as Futsal and indoor cricket and will need to be considered in the master-planning of public facilities such that they dovetail seamlessly into any future facility development.
- It is recognised that Springfield Stadium serves the north of St Helier and is an important facility in meeting the needs of key communities. The facility currently has a limited mix of activity areas, making use of the stadium function space for activities (e.g. yoga). This in turn has caused some challenges with conflict of use with the Jersey FA for certain fixtures. The facility needs investment and does not meet contemporary customer expectations.

- The lack of provision in the east of the Island is a key challenge. It has been identified that Le Rocquier School has submitted a capital bid to Government to develop a new PE block, which was not upgraded when the school was redeveloped.
- In addition to the core leisure facilities, there is also a need for investment in other community sports facilities on the island such as at Langford and Oakfield schools, Grainville and Harve de Pas, to name a few.

Associated services and key stakeholders

- With almost 60% of the island's population located in St Helier there is a key drive to ensure that services both service the whole island and are dispersed within St Helier. The focus is ensuring that services are 'closer to home' meaning that islanders do not have to make special journeys into the centre of St Helier.
- The Government is in the process of delivering its approach to primary care through the development of a new hospital. This coupled with the 'closer to home' focus presents an opportunity to develop health outreach provision within new public sport and wellbeing hubs on the Island. These will not be specialist facilities, but could encompass generic consultation rooms to deliver services such as physiotherapy, podiatry, community nursing, mental health, nutrition, family care, etc.
- The Government's Health & Community Services Department currently delivers some outreach services at the Communicare facility close to Les Quennevais LC. This is identified as a current model of good practice although the facility itself is getting tired. There is an opportunity to include a community health facility (potentially a replacement Communicare) within any proposed developments for the Les Quennevais sport and wellbeing hub.
- The Government's holistic approach to health and wellbeing recognises the link between physical activity and physical and mental health. Given that islanders are living longer there is a clear need for them to be as physically active and independent for as long as possible in order that their quality of life is good.
- Many sports clubs, NGBs and stakeholders do not, at present, have confidence in Government's ability to address the island's facility challenges. As such there will be a need to develop a clear engagement and communication strategy to build trust with stakeholders and the wider public as Government progresses on its chosen way forward.

Consultation Summary

The following key points summarise the consultation findings:

- There is an urgent need for a permanent solution for Netball. The club will lose access to courts at Les Ormes by March 2023. Any solution developed needs to be multipurpose and to be able to be incorporated into any other proposed facilities.
- There is a need for additional teaching pool provision to support the development of learn to swim.
- If there is a political desire to develop a 50m pool, in terms of demand and financial viability this would need to be considered within the context of potentially rationalising other swimming pool venues.
- There is an opportunity to develop a permanent centralised approach-based solution to gymnastics. However, to accommodate growth in participation this would need to be at two sites.
- There is also an opportunity to develop an Island stadium to accommodate both rugby and football. This is within the context that Springfield will require ongoing investment to support the growth of Football and as Jersey Bulls progresses up the FA national league system.
- An Island Stadium accommodating football and rugby would provide a more sustainable approach to operating the stadium with the potential for weekly fixtures and associated revenues.
- Jersey Mechanics billiards and snooker club is interested in relocating from its existing facility to a new facility located at the stadium. It would be willing to use the sale of its site towards this development.
- Although beach volleyball participation has increased, the location of a permanent facility needs to be considerate to neighbours given the wider cultural aspects of the sport (e.g. loud music, BBQ, etc.).
- Given the nature and provision of martial arts and combat fitness clubs/businesses across the Island, proposed facility developments should include multi-purpose combat sports spaces which can provide for this customer base.
- New community sport and leisure facilities should include bespoke areas for the delivery of health services. This will enable the Government to deliver on its drive to have services which are 'closer to home' and ensure a holistic approach to physical and mental health.

- There is clear recognition of the importance of physical activity within the context of islanders living longer and ensuring they are independent for as long as possible in order that their quality of life is good.
- There is an opportunity to use this process to completely reposition and enhance the Government's profile in the context of the effective delivery and operation of new facilities across the Island.
- Further consultation will be required with all sports to determine how they will use the new community sports hubs and also to determine where additional provision may be required.
- Alternative provision will also be required for specific sports negatively impacted upon from the community sports hub developments.

Vision

Following the consultation exercise and steering group meetings with senior politicians and officers, the following vision for public sport and wellbeing hubs is proposed. This reflects the vision within Inspiring an Active Jersey.

To be one of the most physically active populations in the world and a healthier, more productive and fairer society Jersey will develop inspirational, high quality, accessible and sustainable facilities, which inspires, supports and delivers an active Jersey.

To deliver this, we will set out what we believe to be an appropriate investment programme commensurate with the size and composition of the island's sports estate. (potentially circa £100m over a ten-year programme).

These are set out within a proposed facility mix and vision for each individual facility to demonstrate the scale of development and the 'fit' on respective sites.

Les Quennevais

The following facility mix is proposed for the Les Quennevais sport and wellbeing hub:

Phase 1

- 4 netball court frame and fabric facility
- Full size, floodlit 3G pitch
- Skatepark

Phase 2

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|---|---|
| • 8 lane 25 m swimming pool | • 2 squash courts |
| • Teaching pool | • Ancillary facilities |
| • Splash pad | • Café |
| • 100 station fitness suite (500 m ²) | • Branch library |
| • Aerobics studio – 40 people | • Space for health facility |
| • Spin studio – 20 bikes | • Community hall/rooms |
| • Holistic studio – 20 people | • Improved car parking capacity and layout. |
| • Multi-purpose studio (martial arts) | • Nursery with outdoor play area |
| • 8 court sports hall (with retractable seating) | • Creche |
| • Permanent gymnastics facility (recreational) | |

The above phasing reflects the need to deliver the netball and skatepark facility as a priority, but also the opportunity to deliver a community 3G pitch to meet the training and fixture requirements for football clubs, thus taking pressure off existing grass pitch sites.

The design of the internal facilities is such that the netball solution can be delivered immediately and then incorporated into the wider venue. That is, it will when the full works on site are completed, be an integral part of the facility accessed via reception in the same way as any other activity areas within the building.

The indoor facilities will comprise of a new swimming pool; the main competition pool for the Island. It will also have a large teaching pool, with a view to accommodating an extensive learn to swim programme.

In addition to the netball facility there will be an eight (badminton) court sports hall which will accommodate a wide range of activities, including events and fixtures. It will have the potential to accommodate circa 500 to 750 spectators, dependent upon the activity.

The gymnastics facility will complement the main performance facility at Le Rocquier. It will be a recreational facility geared at accommodating growth in participation focusing on early years development and the fundamentals of movement.

The health and fitness facility will be similar in size to Le Rocquier and accommodate a full range of fitness activities, including group fitness, strength and conditioning, CV machines and combat sports space.

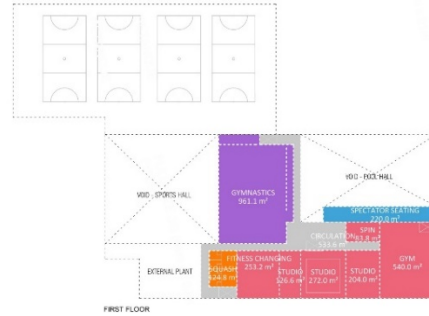
In addition to the above the facility will also incorporate a health outreach facility, branch library and community hall. This potentially replaces other community provision with the opportunity to bring all of these components within a single facility, reinforcing the role that physical activity has in the context of health and wellbeing.

The location of a skatepark is currently being considered by Government. The siting of such a facility needs to be considered when assessing the future sport needs of the site.

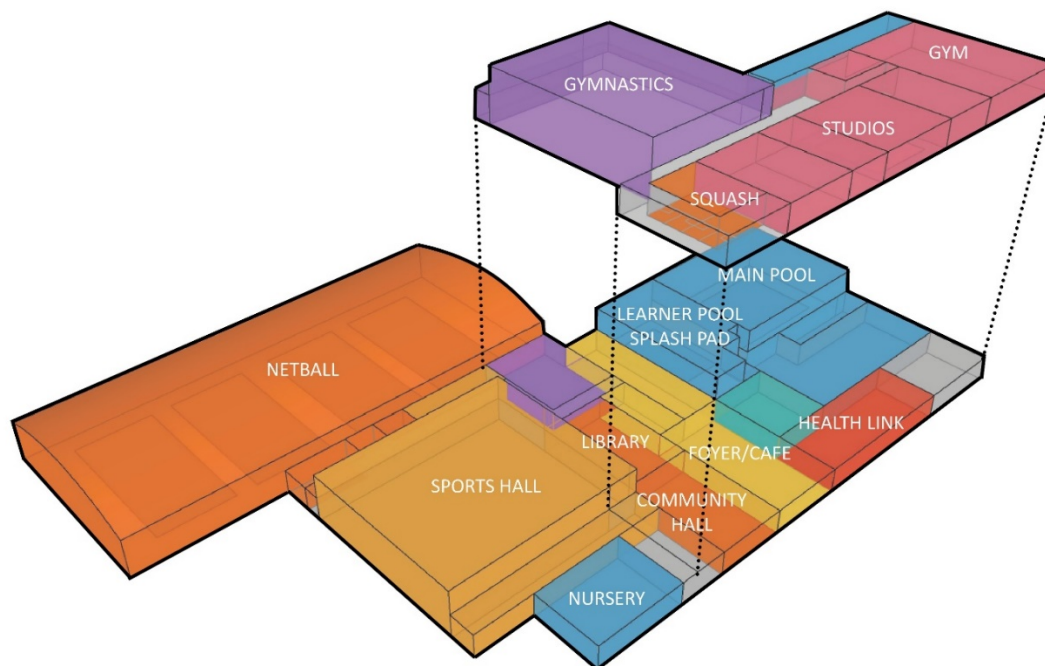
The nursery, which uses the existing cricket pavilion is accommodated within the new building and the cricket pavilion is converted into outdoor changing rooms for the grass pitches.

The existing leisure centre will be demolished, and its footprint will be part of the extended parking for the site. This should alleviate current parking challenges faced as well as accommodating the increased use of the site.

The above proposal for Les Quennevais is complex and presents significant challenges for all the parties involved. However, it will deliver a holistic approach to sport and physical activity and be a focal point for a range of services to come together for the health and wellbeing of islanders.



PROGRAMME AREAS (GIA)		PROGRAMME AREAS (GIA)		PROGRAMME AREAS (GIA)	
Name	Area	Name	Area	Name	Area
Level 0		CIRCULATION	302.1 m²	Level 1	
COMMUNITY CAFE	402.6 m²	POOL STORE	115.5 m²	SQUASH	124.8 m²
TEAM CHANGING	206.0 m²	CRECHE	84.4 m²	FITNESS CHANGING	253.2 m²
SH CHANGING	120.0 m²	NETBALL	3638.7 m²	GYM	540.0 m²
PLANT	216.0 m²	SPORTS HALL	1440.0 m²	SPIN	83.8 m²
CHANGING VILLAGE	611.0 m²	COMMUNITY HALL	294.0 m²	GYMNASIUMS	961.1 m²
SERVICES/KITCHEN	98.5 m²	HEALTH LINK	360.0 m²	STUDIO	272.0 m²
RECEPTION BOX	192.9 m²	SPORTS HALL	180.0 m²	SPECTATOR SEATING	220.0 m²
LIBRARY	294.0 m²	NURSERY	292.0 m²	STUDIO	254.0 m²
POOL HALL	472.5 m²	PLANT	140.0 m²	STUDIO	126.6 m²
POOL HALL	816.0 m²		74.3 m²	CIRCULATION	3319.1 m²
LEISURE CAFE	254.9 m²		10579.8 m²		13886.7 m²



Le Rocquier

The following facility mix is proposed for the Le Rocquier sport and wellbeing hub:

- 8 badminton court sports hall (with retractable seating)
- Full size, floodlit 3G pitch
- Permanent specialist gymnastics facility
- 100 station fitness suite (500 m²)
- Aerobics studio – 40 people
- Spin studio – 20 bikes
- Holistic studio – 20 people
- Multi-purpose studio (martial arts)
- 3 x squash courts
- Creche
- Ancillary facilities – changing rooms, storage, etc
- Café.
- Space identified to accommodate a 'closer to home' health and community facility.

******The option of developing a swimming pool at Le Rocquier will be considered within a wider strategic review of swimming provision on the island.

The vision for Le Rocquier is that it is developed as the public sport and wellbeing hub for the east of the Island. As such it will accommodate a large health and fitness facility as well as health outreach facilities (closer to home) for islanders. This will enable a range of services to come together to deliver a holistic approach to sport and physical activity for the health and wellbeing of islanders.

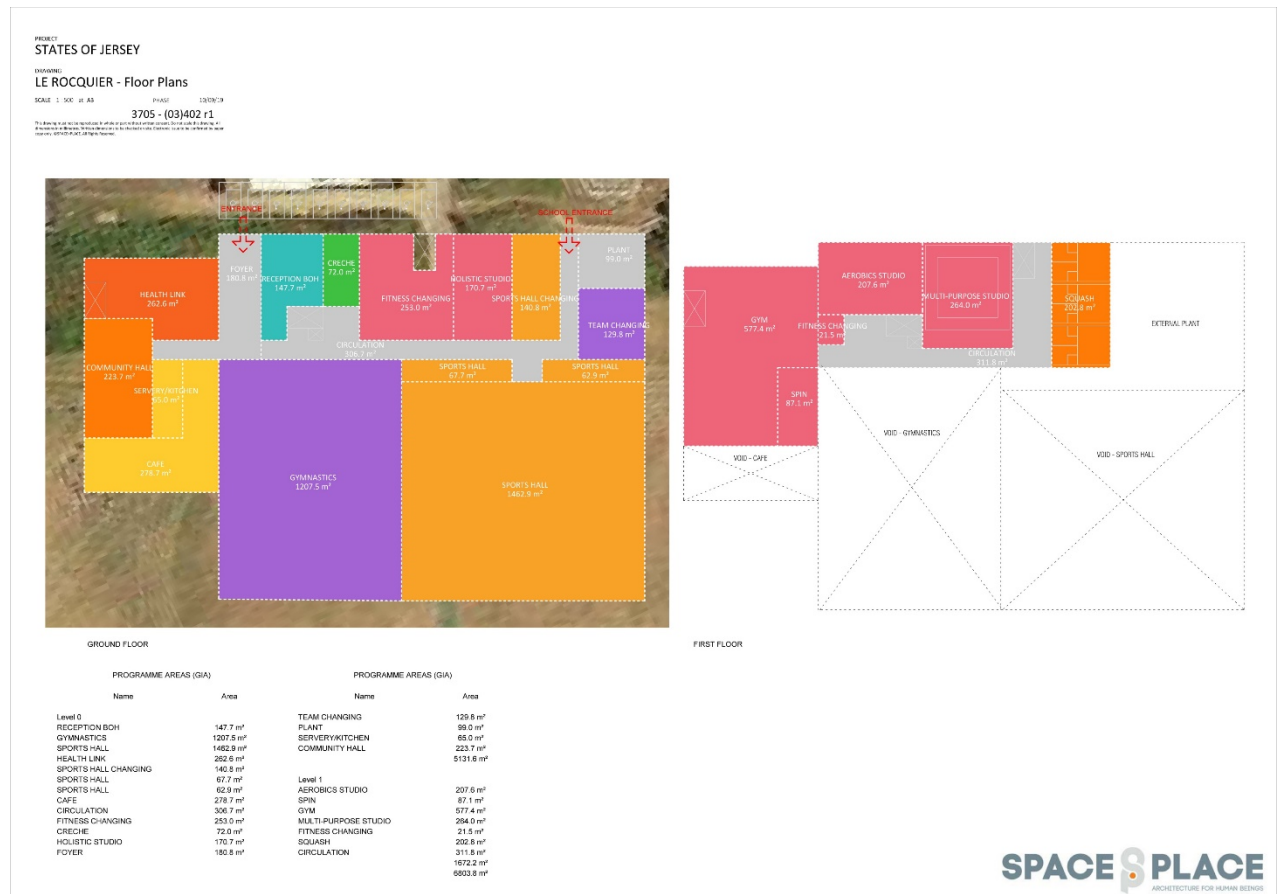
It will host the main high performance and recreational gymnastics hub for the Island and a full size 3G pitch, accommodating training and some fixtures for teams located primarily in the east. It will also enable the Jersey FA to deliver junior development and academy sessions at the site.

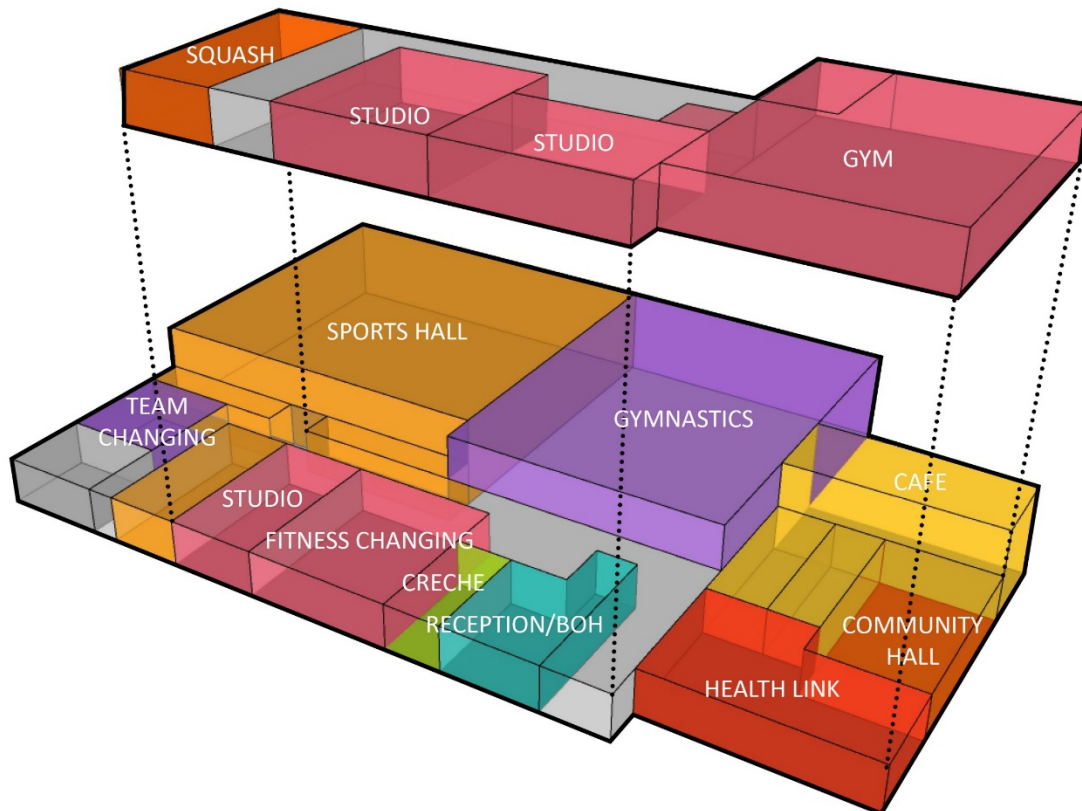
The facility will be designed as such that there is a separate access point for the school to enable it to utilise the sports hall and changing facilities (including outdoor change) on an exclusive use basis. The public will not be able to access the dry side changing facilities and sports hall during school hours to ensure high levels of safeguarding are achieved. The school will also have priority access to the 3G pitch during (agreed) school hours.

The other activity areas within the facility will be fully operational and accessible to the community throughout the day. If the school wishes to access these facilities (e.g. health and fitness suite, studios, etc) it will need to do so in the knowledge that other people are in the building, and in the instance of the fitness suite that other users will be accessing it (i.e. it will not have exclusive use).

The new venue and 3G pitch will be developed on the school playing field, immediately behind the existing PE facility. This will ensure continuity of provision for the school throughout the construction period and a smooth transition between old and new facilities. The footprint of the existing PE facility will be converted to additional car parking to service the facility during school hours, with access to the school car park being granted for evening and weekend use.

As stated previously, Government will review the amount and balance of swimming provision available on the island as part of wider strategic review.





Island Stadium and Springfield

Island stadium

There is a clear ambition to create an Island Stadium which serves both rugby and football. The rationale for this is that a single stadium which is used by both sports is more sustainable than two separate stadia. The current challenges facing stadia provision on the island include:

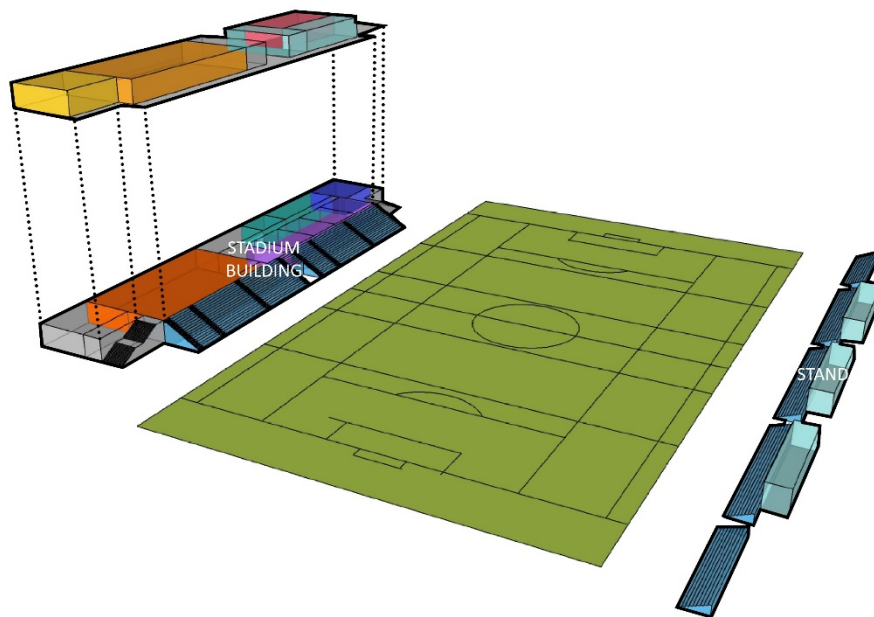
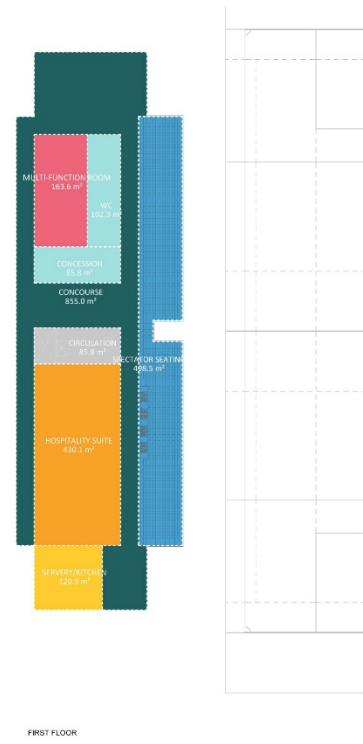
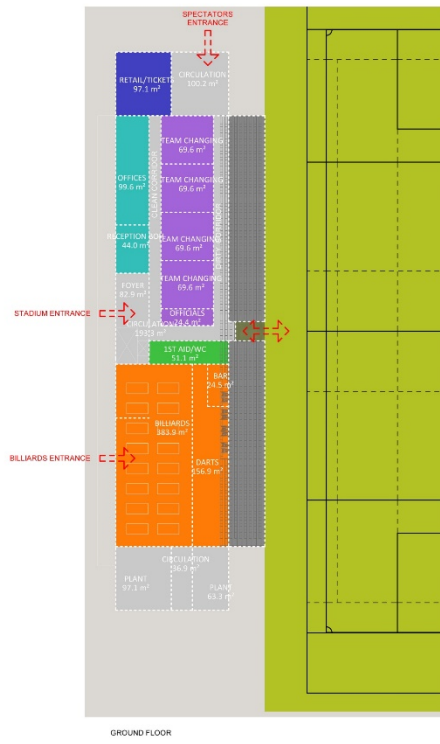
- The capacity of the hospitality offer at the Rugby stadium is insufficient to meet the current demand and Jersey Reds is not able to maximise its full income potential.
- Springfield stadium will require investment to deliver adaptations to support the growth of Football and in order that Jersey Bulls can meet its requirements for promotion into the higher league.
- The current capacity of Springfield stadium (1,000) is not sufficient to meet the demand for the Muratti and there is the potential that if Jersey Bulls continues to achieve promotion it will not meet its demand for home fixtures.
- The provision of two team changing rooms at both sites limits the ability to host back to back fixtures for events such as the Muratti.

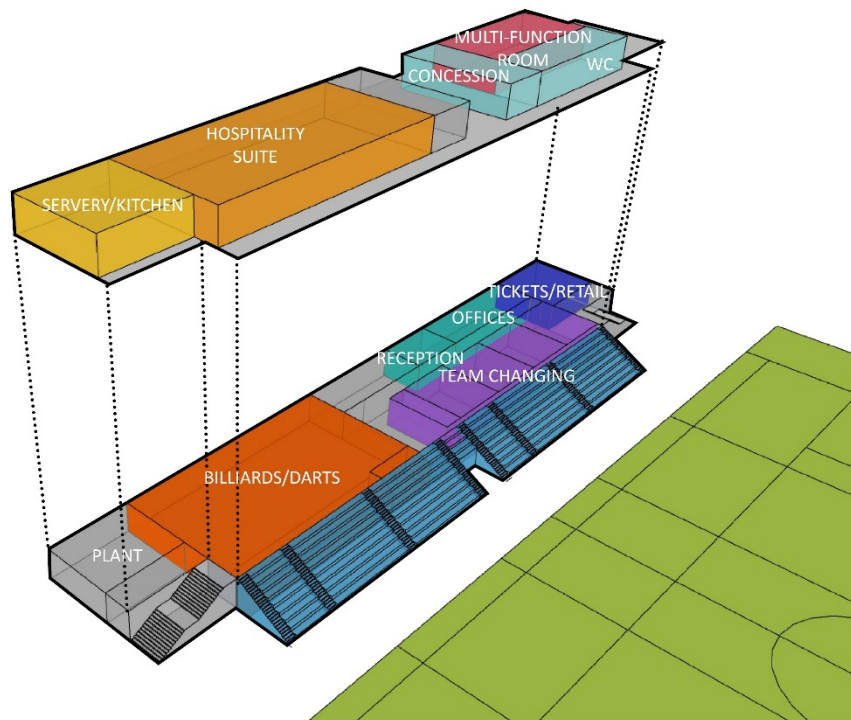
Realising an Island Stadium will require public/private partnership and it is likely private funding will be required to make this ambition a reality. A full review of potential sites and specific requirements across all organisations involved in the use of an island stadium will need to be developed. It is also worth noting that until such times as an island stadium is delivered, Springfield will remain in use within its current format. Interim upgrading will be considered to ensure Springfield remains 'fit for purpose' for Football. The the core requirements for an island stadium set out from initial, high level discussions with key stakeholders can be identified as follows:

- A new floodlit Island stadium pitch conforming to all relevant World Rugby and FIFA regulations. This is currently specified as a 'hybrid' grass pitch which will comply with the technical specifications for each sport up to the highest possible level.
- Spectator capacity of over 2,500 comprising 1,000 seating capacity (west stand) and 1,500 covered standing (east stand). Informal standing will be available in the north and south standing areas which have been designed to allow for temporary seating for those fixtures which require an increased capacity.
- New ancillary stadium facilities incorporate a larger matchday hospitality capacity (approximately 450) with kitchen facilities, office accommodation, multipurpose room, ticket and merchandising as well as concessions for non-hospitality spectators.
- A large snooker, billiards and darts facility has been incorporated in the undercroft of the stadium, based on the consultation with Jersey Mechanics.
- A full-sized World Rugby/FIFA compliant, floodlit 3G pitch should be part of the development. This should be positioned to provide viewing from the hospitality area. This pitch will predominantly be used to accommodate rugby and football training with some elements of community use.
- Changing provision will enable back to back fixtures on the stadium pitch (e.g. for the Muratti, end of season finals, etc) as well as use of the adjacent 3G pitch.

Only once a new island stadium is delivered will Government have the option to redevelop Springfield stadium as a community park and public sport and wellbeing hub.

PROGRAMME AREAS (GIA)	
Name	Area
Level 0	
RECEPTION BOH	44.0 m²
CIRCULATION	100.2 m²
RETAIL/TICKETS	97.1 m²
TEAM CHANGING	69.6 m²
OFFICES	99.6 m²
FOYER	82.9 m²
PLANT	97.1 m²
CIRCULATION	36.9 m²
PLANT	63.3 m²
DARTS	156.9 m²
BILLIARDS	383.9 m²
BAR	24.5 m²
TEAM CHANGING	69.6 m²
TEAM CHANGING	69.6 m²
TEAM CHANGING	69.6 m²
1ST AID/WC	51.1 m²
OFFICIALS	24.4 m²
CONCESSION	64.4 m²
WC	64.4 m²
WC	1026.6 m²
Level 1	
MULTI-FUNCTION ROOM	163.6 m²
HOSPITALITY SUITE	430.1 m²
CONCOURSE	855.9 m²
SPECTATOR SEATING	408.3 m²
CONCESSION	85.8 m²
WC	102.3 m²
SERVERY/KITCHEN	120.9 m²
CIRCULATION	2462.0 m²
	4268.6 m²





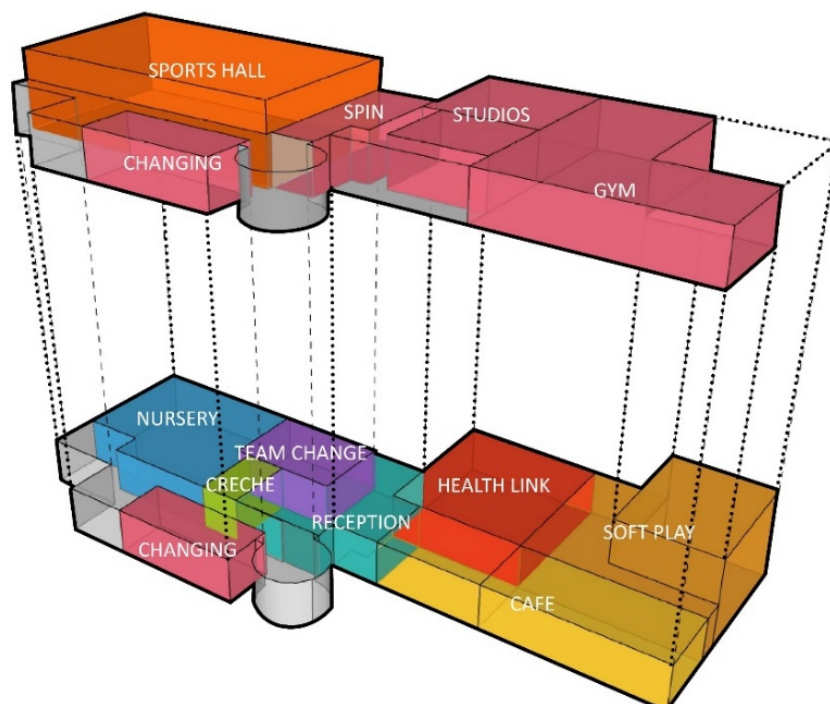
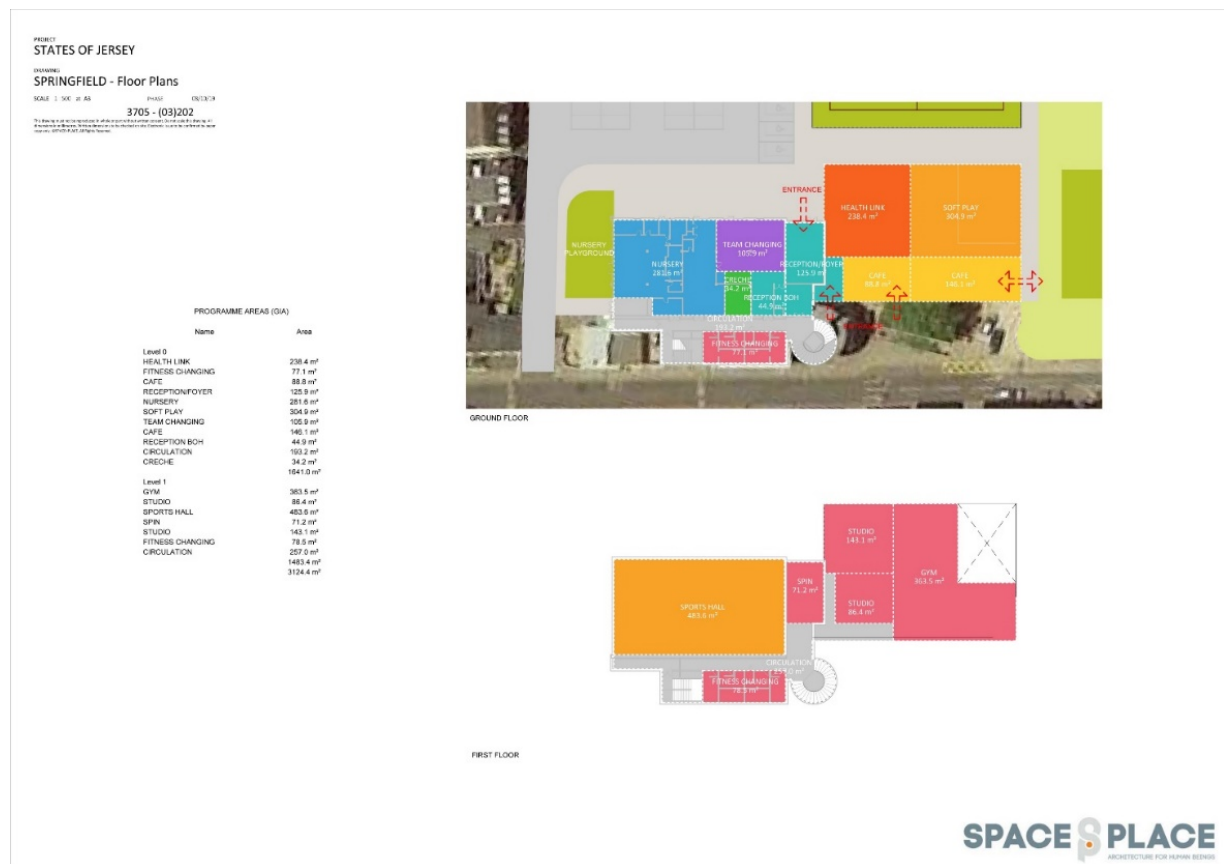
Springfield

As stated previously, Springfield will only be redeveloped once an island stadium has been delivered. The proposal for Springfield is to refurbish the existing leisure centre facility including changing rooms, sports hall and nursery area. Linked to this there is a need to develop the following in the space vacated by the current stand and hospitality area:

- A larger health and fitness suite
- Three group fitness studios
- A new children's soft play facility.
- A community health and wellbeing facility
- Two floodlit 3G 5-a-side pitches
- Improved car parking for the site.

The vision for Springfield is that it will become a smaller, more compact public sport and wellbeing hub offering a combination of indoor and outdoor sports facilities, health and fitness as well as a community health premises. It will also accommodate a soft play facility with café as a key income generator. The potential exists that a youth facility could also be incorporated into the Springfield facility mix.

The key 'gain' for the Island is that the stadium pitch is replaced by two small sided 5-a-side pitches and the rest of the site is returned to being a community park, with the potential for a destination outdoor play facility. This will not only provide a much-needed community open space within a densely populated part of the town but will also provide a holistic solution related to access to physical activity for a challenging part of the St Helier community.



St Helier – town centre

If the government is looking to maximise sport and physical activity outcomes it needs to provide a facility which is accessible for the majority of islanders who work in St Helier. It is clear that the location at Fort Regent does not serve this workforce market.

It is understood that there are plans by the Jersey Development Company (JDC) to redevelop the Waterfront in St Helier. As such both projects are working jointly to identify the most appropriate location to develop a new town centre sport and wellbeing hub.

The potential facility mix to accommodate the needs of St Helier residents and those that work in the town include:

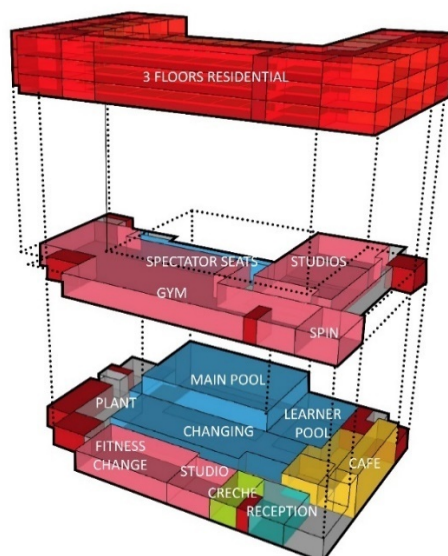
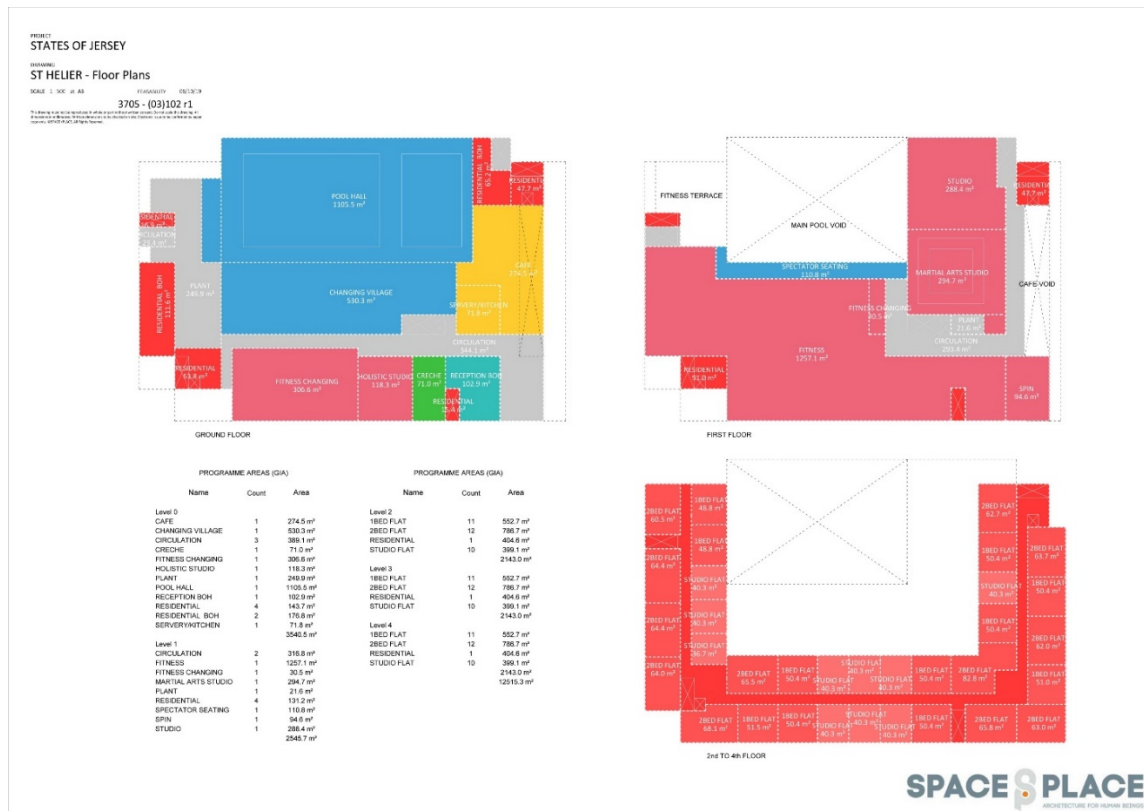
- 8 lane 25m swimming pool, but with minimal spectator provision
- A large teaching pool
- 1,250m² of health and fitness facility space (circa 250 stations).
- Main aerobics studio to accommodate up to 50 people
- A spin studio to accommodate up to 30 bikes
- A holistic studio (e.g. Pilates, yoga, tai chi, etc) to accommodate up to 20 people
- Multi-purpose studio (martial arts)
- Creche
- Café / vending area
- The potential also exists for squash courts to be included within the facility mix.

The vision for the St Helier town centre facility is that it will be the main swimming and fitness facility on the Island. The size and scale of the health and fitness offer is designed to accommodate the majority of Fort Regent members as well as allow for growth. The large fitness suite and group fitness studios will enable the operator to accommodate a significant number of members as well as the swimming pool servicing a high level of lane swimming provision.

The facility will be the main commercial driving force underpinning the financial performance of the Government's facility portfolio. People will be able to access the town centre and other fitness facilities as part of the membership offer, providing significant coverage across the Island. However, the financial success of this facility will be determined by its location and its ability to tap into the employment (and commuter) base in St Helier as well as the local resident market.

Although no specific community health facility is envisaged at this centre the approach will be similar to other facilities and it will accommodate a wide range of islanders with varying needs.

Depending on the JDC proposals for the Waterfront development and the eventual location of the facility, there may be an opportunity to develop a residential block above part of the facility. This could be seen as an enabling development, with the opportunity to develop circa 90 apartments over three floors. However, this will be refined through further discussion and engagement with JDC.



Timescales

The timescale for the delivery of the investment strategy is challenging. A number of key dates will influence the delivery of certain facilities. These are not fixed at present and to our knowledge no clear political commitment has been made to achieving certain target by specific deadlines. However, in order to provide some context for the delivery of the investment strategy the following key timescales and target dates have been taken into account:

- March 2023 being the timescale for Netball to lose access to Les Ormes.
- Early 2022 is the target for commencement of the redevelopment of Fort Regent. On this basis it is assumed that sport will be decanted from Fort Regent to enable this development to take place. If this is the case, temporary accommodation will need to be secured to accommodate sport as well as health and fitness.
- 2027 being the year that multiple leases on the current Waterfront development terminate.

The above dates need to be taken into account when developing the investment strategy timeline over the next 10 years.

The potential target dates and timelines to deliver the vision for public sport and wellbeing hubs is detailed below:

- 2021/22 – the need to develop temporary or alternative facility proposals to enable sport to be decanted from Fort Regent.
- 2024/25 - the delivery of the Government's first new public sport and wellbeing hub at Le Rocquier.
- 2024 - the delivery of phase 1 of the Les Quennevais development which will include the provision of a new 3G pitch and potential solution for netball.
- 2025/26 – the development of the island stadium for football and rugby which will see all key partners relocated to the stadium.
- 2026/27 - development of the new public sport and wellbeing hub at Springfield.
- Q4 2027 - break in multiple leases on the current waterfront development.
- 2030 – development of the new St Helier town centre pool and fitness facility, aligned to the proposed JDC Waterfront development.
- 2032 – development of Phase 2 of the Les Quennevais public sport and wellbeing hub.

The above is subject to Government agreeing the funding to deliver the new facility proposals and the changing nature of provision on the island.

Conclusions

Although this project started life as a feasibility study in relation to an Island stadium and community sports hubs, the latter should be viewed as 'Active Living' facilities. This is on the basis of evolving Government policy and the need for a holistic approach to sport and physical activity and the role it plays in the physical and mental health and wellbeing of Islanders.

The delivery of the Active Living facilities infrastructure is central to the delivery of other key infrastructure projects on the island and a range of other beneficial outcomes, including:

- The delivery of a long-term solution for Fort Regent.
- The delivery of community health services aligned to the Government's 'closer to home' objectives.
- The delivery of a community park at Springfield.
- Improved community hall infrastructure incorporated into new facilities at Les Quennevais and Le Rocquier.
- Improved youth services offered at the above facilities.

The proposed infrastructure will deliver against the six key outcomes within the Government Plan as follows:

Economy

- Improved revenue position for the leisure facilities with the aim to remove the need for Government subsidy.
- The early delivery of Le Rocquier would provide fiscal stimulus for the local economy.
- Having high quality facilities which deliver increased participation contributes to a fitter and healthier population, which in turn contributes to improved economic productivity.

Wellbeing

- Increased levels of physical activity, especially for older islanders contributes to their longer-term independence and will reduce reliance on Government health/community services.
- The delivery of 'closer to home' services reduces reliance on a central hospital for a range of conditions.
- The inclusion of health services within facilities has the potential to widen the reach of physical activity and active living into key communities.
- Physical activity is recognised as a key tool in preventative medicine on the Island, with facilities providing the opportunity for practitioners and operators to develop appropriate intervention activities for key client groups.
- There is an opportunity for the Government and partners to reinforce the links between physical activity and mental health and wellbeing..

Children

- There is an opportunity to link youth services provision with physical activity facilities at key sites on the Island.
- The specialist gymnastics and improved teaching pools are a key driver in delivering early years development and the fundamentals of movement as well as key water safety skills (e.g. gymnastics, learn to swim). Both are fundamental in delivering improved physical literacy for children on the Island.

Inclusivity

- The business model for the facilities includes concessionary pricing to ensure access for all islanders.
- The provision of health facilities enables the operator to capture a wider range of users than in a 'traditional' sports facility setting.
- The provision of community halls provides a space to deliver youth services and blend this with access to physical activity facilities.

Modernising Government

- The new infrastructure and stakeholders delivering it will be able to develop a customer focused approach to service delivery.
- There will be a need for a strong sales focus to achieve income targets.
- The Government needs to review its direct delivery approach and consider being a commissioner of services.
- The above will enable the Government to develop a contract focused on outcome delivery.

Environment

- New facilities will deliver improved energy efficiency and lower energy consumption and cost.
- The above will contribute to reducing the Government's carbon footprint through modern building management systems (e.g. heat recovery, etc).
- 'Closer to home' services potentially reduce the number of trips made into St Helier.

Other conclusions that need to be considered include:

- In spite of the significant capital investment to deliver the programme, consideration also needs to be given to other investment required, especially on outdoor sports pitch sites and key schools.
- Depending on the agreed timescales for delivery, the Government will also incur additional capital investment costs if temporary facility solutions are required for specific deadlines.
- Beach volleyball has not been included within the facility mix for any of the sites. This is on the basis that the peripheral activity around the sport may cause conflict with neighbours (e.g. loud music and BBQ). Therefore, an alternative venue for beach volleyball will need to be determined.

The range of potential sports accommodated within the new Active Living facilities includes:

Sports / Activities	Le Rocq.	Les Q	Springfield	St Hellier P&F		Sports / Activities	Le Rocq.	Les Q	Springfield	St Hellier P&F
Aikido	✓	✓	✓	✓		Ju jitsu	✓	✓	✓	✓
Archery	✓	✓	✓			Karate	✓	✓	✓	✓
Athletics (indoor)	✓	✓				Kickboxing	✓	✓		✓
Badminton	✓	✓	✓			Life saving		✓		✓
Basketball	✓	✓	✓			Netball	✓	✓	✓	
Boccia	✓	✓	✓			Parkour	✓	✓		
Bowls	✓	✓	✓			Racketball	✓	✓	✓	
Boxing	✓	✓	✓	✓		Roller sports	✓	✓	✓	
Cricket (indoor)	✓	✓				Softball	✓	✓		
Cycling		✓				Squash	✓	✓		
Dodgeball	✓	✓	✓			Swimming		✓		✓
Exercise, movement and dance	✓	✓	✓	✓		Table tennis	✓	✓	✓	
Fencing	✓	✓	✓			Taekwondo	✓	✓	✓	
Futsal	✓	✓	✓			Tennis		✓		
Gymnastics	✓	✓	✓			Trampolining	✓	✓	✓	
Handball	✓	✓				Volleyball	✓	✓	✓	
Hockey		✓				Water polo		✓		✓
Inline Hockey	✓	✓	✓			Weightlifting	✓	✓	✓	✓
Judo	✓	✓	✓	✓		Wheelchair Basketball	✓	✓		

Way Forward

The Government should not underestimate the challenge that delivering the public sport and wellbeing hubs and island stadium presents. A number of key actions are required; these will enable the Government to move forward to the implementation stage of the investment strategy. These include, but are not limited to:

- The political agreement to progress with an investment strategy, secure funding for its delivery and agree priority of projects.
- Political agreement on key deadlines and timescales for delivering specific components of this and other investment strategies. Given the co-dependency of projects there is a need for a holistic approach to timescales and deadlines.
- Create a project delivery team with agreed levels of officer decision making and political sign off.
- Undertake public consultation on an investment strategy and communicate anticipated timescales.
- Develop more detailed designs of each facility, but at an early stage with specific reference to Le Rocquier and Les Quennevais.
- Develop financial business plans based on the more detailed designs and in light of any operational changes that may be implemented.
- To include within the scope of the project delivery team's remit, to work with key stakeholders and respective landowners as part of the delivery team for the Island Stadium.
- Agree the preferred procurement route for design and professional services and the construction of the public sport and wellbeing hubs (either on a project by project or packaged approach).

In addition to the above, to ensure the operation of new facilities is in line with the quality of the physical infrastructure and income targets are achieved the Government will need to consider the following:

- To undertake an options appraisal to determine the most appropriate management arrangement for the service.
- To gain political approval for the preferred option and agree the implementation strategy for this.

- To develop a financial business plan for the new option based on an agreed Investment Strategy and timelines, taking into account the changes to the facility infrastructure (e.g. new and temporary facilities, etc.).
- To review potential funding sources to deliver the programme including but not limited to, Government Plan Capital Programme, public bond placement, private investment, social bond and Jersey Infrastructure Fund.
- Identify the appropriate support for the current operational team in transitioning into a new organisation.
- Agree, if any, the need for specific posts to be created which will be critical to the success of any new organisation.
- To undertake a full review of the supply and demand of swimming pool provision on the island ensuring that a balanced approach to the investment strategy is achieved.

Addendum

This is the addendum to Inspiring Active Places, the Jersey Government's high-level investment strategy on the development of public sport and wellbeing hubs and island stadium for Jersey. The Government has made the decision to publish the study which informs its investment plans in public sport and wellbeing for the next 10 years.

The purpose of the addendum is to provide ministers and islanders with an update on the direction of travel for the Inspiring Active Places strategy and to identify the work that Government officers have progressed in the period between developing the strategy and the Government's decision-making process; a key challenge in this being the Covid-19 pandemic.

As identified in the main report, the development of new public sport and wellbeing hubs is fundamentally linked to the redevelopment of Fort Regent. These parallel projects will work in tandem to ensure a coordinated approach is achieved and in recognition that timescales for delivery are interdependent. As an example, the redevelopment of Fort Regent cannot take place without the provision of alternative sports facilities to accommodate clubs and block bookings which currently use the site.

As such, Government has been working on a range of options for alternative facilities to enable both projects to move forward. Initial thinking was that temporary facilities could be provided; however, the cost of these is too expensive and would reduce the overall investment in the wider facility portfolio.

Therefore, the rationale for this update is to identify options for sustainable facility investment that will address the longer-term need for facilities as well as creating alternative provision which enables the Fort Regent project to progress. It is worth noting that the initial focus on alternative facilities does not diminish the aspiration and drive to deliver new public sport and wellbeing hubs on the Island. As such, the design and planning of a new facility at Le Rocquier will be commenced in 2021, with the intention of delivering this by 2024/25.

Alternative Facilities

In order to facilitate the decanting of sport from Fort Regent and to enable Government to progress with the first of its public sport and wellbeing hubs, it has identified the need to undertake immediate investment in alternative facilities. The basis of this investment is to provide significant indoor space, improved health and fitness facilities and studio spaces across its existing portfolio.

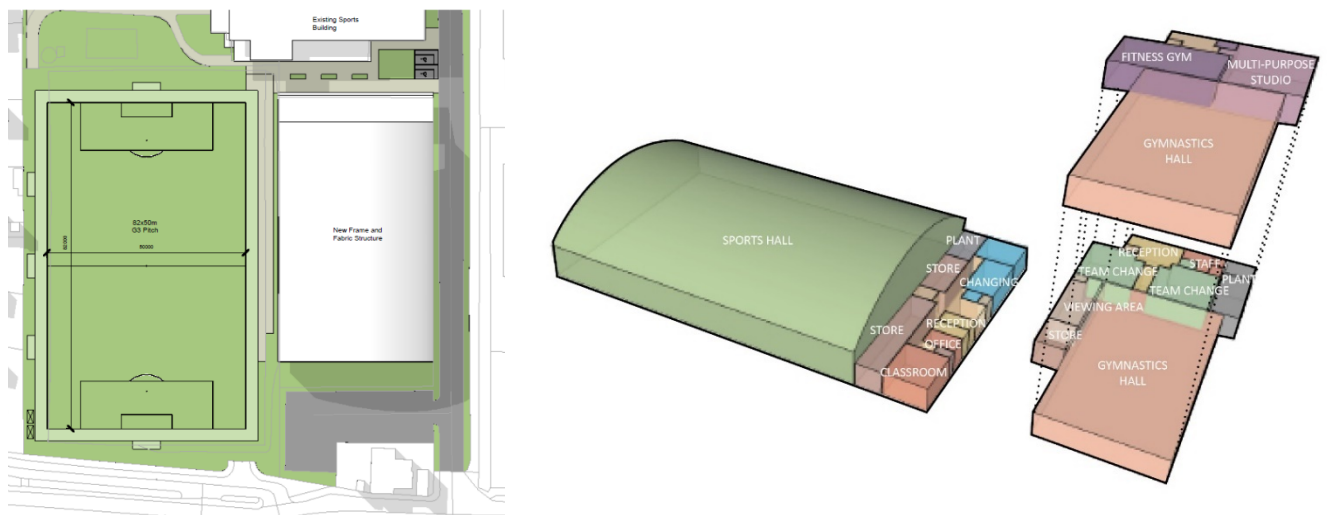
Two key projects have been identified to deliver alternative facilities, namely at Oakfield and Springfield sports facilities. This will require targeted investment in these sites which will necessitate a slight amendment to the facility mix proposals across the island. Funding to deliver the projects has not been confirmed and Government is in the process of identifying funding sources for the developments.

The proposals at each site are as follows:

Oakfield Sports Centre:

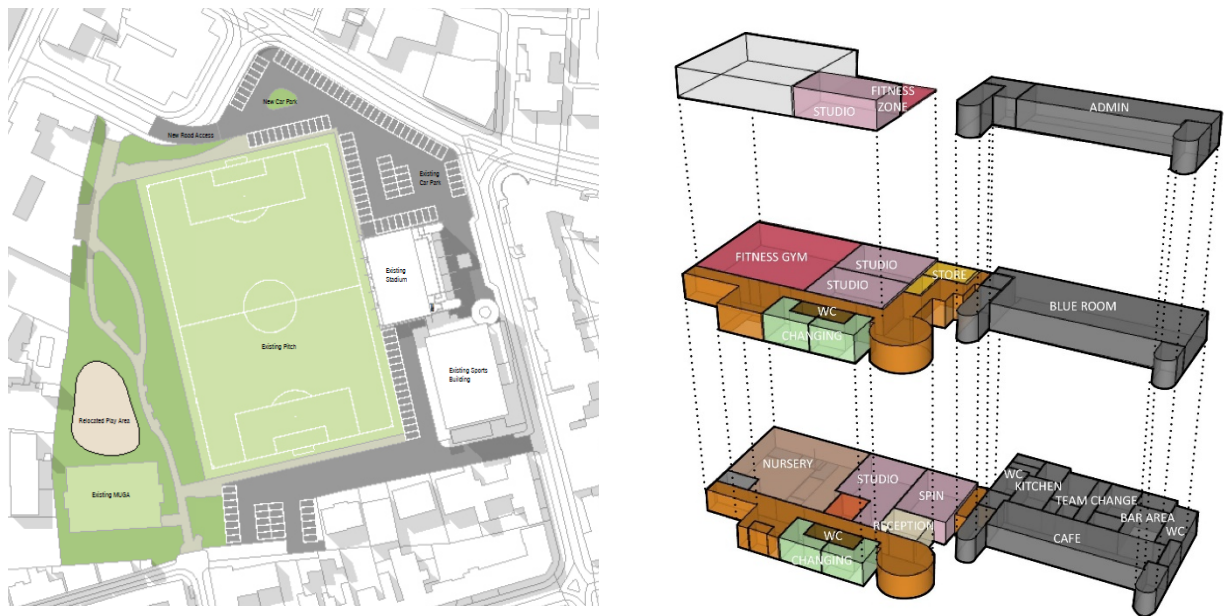
- Conversion of the 4-court sports hall to a permanent gymnastics facility
- Outdoor netball courts converted to a 12-badminton court frame and fabric facility with separate changing
- Dance studio and fitness suite remains in situ
- New floodlit 3G pitch located on the existing grass pitch
- Parking for 95 cars

Initial designs of the projects are detailed below:



Springfield stadium:

- Conversion of the existing fitness suite to a studio space and spin studio
- Conversion of the 4-court sports hall to a fitness suite and three studios, incorporating a mezzanine floor area
- Relocation of play area closer to the ball court area
- Additional on-site parking and improved access



The above proposals provide the following key benefits to sport and wider developments on the island:

- The frame and fabric sports hall provides a large indoor space which enables many key sports at Fort Regent to be re-housed.
- The floodlit 3G pitch enables indoor football at Fort Regent, Springfield and Oakfield to be accommodated outdoors.
- The permanent gymnastics facility re-houses gymnastics currently accommodated at Fort Regent.
- The new, larger health and fitness suite at Springfield accommodates current membership at both Fort Regent and Springfield.
- The creation of additional multipurpose studios at Springfield will accommodate a wide range of martial arts-based clubs currently using Fort Regent.

- The development of new facilities at Oakfield presents an opportunity for Hautlieu School and Highlands College to expand their curricular and extracurricular sport and physical activity offer for students.
- The frame and fabric developed at Oakfield will eventually become a central venue for Netball (and other sports as appropriate) once the new facility at Le Rocquier is developed.
- None of the investment in alternative facilities is abortive, it brings forward some investment in Springfield and transfers the investment in the frame and fabric sports hall from Les Quennevais to Oakfield.

In addition to the above, the key benefit of the alternative facilities is that it enables Government to move ahead on the redevelopment of Fort Regent and can do this on the basis that sport (and other users) have been decanted to other facilities.

Investment Strategy

Given the passage of time since the research for the Inspiring Active Places strategy was undertaken and the changes in approach to developing alternative facilities, it is reasonable to ask, ***“what does this mean for the investment in public sport and wellbeing hubs?”***.

In simple terms the vision remains the same: *To be one of the most physically active populations in the world and a healthier, more productive and fairer society Jersey will develop inspirational, high quality, accessible and sustainable facilities, which inspires, supports and delivers an active Jersey.*

Added to this, Government will take a very similar approach as outlined in the strategy and will progress on the following basis:

- The investment in alternative facilities enables Government to move ahead on decanting sport from Fort Regent.
- Government will look to fund and deliver the alternative facilities developments in the short term.
- Government will procure a design and project management team to start on the design development of the Le Rocquier public sport and wellbeing hub.
- Government will support its rugby and football partners to develop a new island stadium to enable it to progress with phase 2 of the Springfield sport and wellbeing hub, in line with current proposals.

- All other sport and wellbeing hubs will be designed and developed once funding has been agreed and in line with the original proposals set out in the Inspiring Active Places strategy (other than where changes have been identified).
- Future investment in swimming pools will be informed by a wider supply, demand and distribution assessment of swimming pools across the island.

Therefore, the development of the alternative facilities has minimal impact on the wider investment in public sport and wellbeing facilities. The only real changes in the strategy are as follows:

- The frame and fabric netball facility will now be developed at Oakfield rather than at Les Quennevais.
- The development of Springfield will be delivered in two distinct phases with Phase 1 being the alternative facilities development.
- The potential need to provide a residential development as part of the St Helier public sport and wellbeing hub may not be required. This will be determined by the master planning of the JDC Waterfront development and the wider residential developments as part of this.

Impact of Covid-19

The Covid-19 pandemic has had and will have a longer-term impact on the importance of health and wellbeing of islanders. The 2020 Government Plan consultation identified that improving islanders' wellbeing and mental and physical health was identified as being more important now than before the pandemic. As such, the need for inspirational, high quality and sustainable places to be physically active is reinforced.

Inspiring Active Places seeks to bring together sport, physical activity and mental health and wellbeing facilities and services 'under one roof' and in a co-ordinated and balanced way for islanders. It will deliver a holistic approach to enabling islanders to be physically active and healthier for the longer term. This has never been as important as it is today in the drive for the island to collectively recover from the impact of the pandemic.

Timescales

Action	2021				2022				2023				2024				2025				2026				2027				2028				2029				2030				2031				2032			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Deliver alternative facilities at Springfield and Oakfield																																																
Decant sport from Fort Regent and commence this project																																																
Development period at Fort Regent																																																
Design and deliver Le Rocquier sport & wellbeing hub																																																
Design and deliver the Island Stadium																																																
Deliver improved offer and community park at Springfield																																																
Design and deliver St Helier sport & wellbeing hub																																																
Design and deliver Les Quennevais sport & wellbeing hub																																																

The aspirational timescale for the delivery of the Inspire Active Places public sport and wellbeing hubs is detailed above. This reflects the need to:

- Deliver alternative facilities at Oakfield and Springfield by 2022.
- Procure a design team in 2021 to develop the Le Rocquier design and planning submission.
- Commence work with football and rugby partners to scope out the options for the island stadium.
- Liaise with the JDC Waterfront development team to understand the potential location of the public sport and wellbeing hub within the masterplan.