



Annex - Budget 2025-2028



Government Plan

Introduction

The Budget Financial Annex contains supporting information for the Budget 2025-2028.

The Annex is divided into the following parts:

- Part 1 Supplementary financial tables
- Part 2 Heads of expenditure financial information

Budget 2025-2086 (P.51/20242) as amended

On 29 November 2024 the States Assembly approved the Budget 2025-2028 as Amended.

This document sets out:

• The final Budget as amended by all amendments agreed by the States Assembly, together with any necessary consequential and minor factual corrections.

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PART 1 SUPPLEMENTARY TABLES

Table 1 - Consolidated Statement of Comprehensive Net Revenue Expenditure

| Statement of Comprehensive Net Expenditure | | | | |
|--|-----------|-----------|-----------|-----------|
| | 2025 | 2026 | 2027 | 2028 |
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | 406 | 406 | 406 | 406 |
| Earned through operations | 119,937 | 119,900 | 120,087 | 120,307 |
| Total revenue | 120,343 | 120,306 | 120,493 | 120,713 |
| Expenditure | | | | |
| Social benefit payments | 231,189 | 236,644 | 248,924 | 253,499 |
| Staff costs | 683,017 | 672,825 | 673,236 | 673,546 |
| Other operating expenses | 301,675 | 299,779 | 304,073 | 311,866 |
| Grants and subsidies payments | 82,420 | 83,108 | 73,725 | 74,432 |
| Impairments | 31 | 31 | 31 | 31 |
| Finance costs | 17,529 | 16,567 | 16,575 | 16,584 |
| Total expenditure | 1,315,861 | 1,308,954 | 1,316,564 | 1,329,958 |
| Net revenue expenditure (near cash) | 1,195,518 | 1,188,648 | 1,196,071 | 1,209,245 |
| Central Reserve | 34,197 | 54,286 | 71,145 | 91,158 |
| Future Savings | - | (4,285) | (6,304) | (6,304) |
| Net revenue expenditure after Reserves (near cash) | 1,229,715 | 1,238,649 | 1,260,912 | 1,294,099 |
| Depreciation and amortisation | 58,934 | 58,919 | 58,919 | 58,919 |
| Net revenue expenditure after depreciation | 1,288,649 | 1,297,568 | 1,319,831 | 1,353,018 |

Table 2 - Budget Transfers

| Budget Trans | sfers | | | |
|--------------|----------------------------------|----------------------------------|--|----------|
| £'000 | | | | 2025 |
| References | Transfer from | Transfer to | Description | Estimate |
| GP25-TR01 | Treasury & Exchequer | People Services | Health and Safety | 483 |
| GP25-TR02 | Justice & Home Affairs | Infrastructure | Buildings Function | 128 |
| GP25-TR03 | Health & Community Services | Children & Families | Positive Behaviour Service | 81 |
| GP25-TR04 | Justice & Home Affairs | States of Jersey Police | Emergency Services Control Centre | 679 |
| GP25-TR05 | Treasury & Exchequer | Health & Community Services | Person-Level Information and Costing System | 135 |
| GP25-TR06 | Treasury & Exchequer | Cabinet Office | Freedom of Information | 232 |
| GP25-TR07 | Cabinet Office | Treasury & Exchequer | Head of Office Role | 141 |
| GP25-TR08 | Cabinet Office | Health & Community Services | Staff from Communications | 90 |
| GP25-TR09 | Cabinet Office | Education & Lifelong Learning | Staff from Communications | 80 |
| GP25-TR10 | Cabinet Office | States of Jersey Police | Staff from Communications | 76 |
| GP25-TR11 | Education & Lifelong Learning | Cabinet Office | International Cultural Centre | 300 |
| GP25-TR12 | Education & Lifelong Learning | Customer & Local Services | Period Products | 5 |
| GP25-TR13 | Justice & Home Affairs | Cabinet Office | Jersey Community Relations Trust Grant | 20 |
| GP25-TR14 | Justice & Home Affairs | Technology and Digital Services | Terrestrial Trunked Radio | 250 |
| GP25-TR15 | Cabinet Office | Health & Community Services | HCS Board budget | 206 |
| GP25-TR16 | Children & Families | States Assembly | Jersey Youth Parliament | 132 |
| GP25-TR17 | Independent Bodies | States Assembly | Funding to support the Complaints Panel | 49 |
| GP25-TR18 | Health & Community Services | Cabinet Office | Chief Nurse Advisor | 70 |

Table 3 – Ministerial Mapping

| Ministerial Mapping | | | | | | | | | | | | | | | |
|--|-------------------|---------|--|------------------------|-------------------------------------|-----------------------|--------------------------------|---------------------------|----------------|------------------------------|--------------------|-------------|-------------------------|---------------------|-----------|
| £'000 | Chief Minister | Housing | Sustainable Economic Development | Children & Families | Education & Lifelong Learning | External Relations | Health & Social Services | Justice & Home Affairs | Infrastructure | International Development | Social Security | Environment | Treasury & Resources | Non- Ministerial | Total |
| Cabinet Office ¹ | 18,881 | 522 | - | - | - | - | 6,785 | - | - | - | - | - | - | - | 26,188 |
| Technology and Digital Services | 39,790 | - | - | - | - | - | - | - | - | - | - | - | - | - | 39,790 |
| People Services | 14,107 | - | - | - | - | - | - | - | - | - | - | - | - | - | 14,107 |
| Education and Lifelong Learning | - | - | - | - | 175,502 | - | - | - | - | - | - | - | - | - | 175,502 |
| Children and Families | - | - | - | 50,077 | - | - | - | - | - | - | - | - | - | - | 50,077 |
| Customer and Local Services ² | - | 86 | - | - | - | - | - | - | - | - | 109,049 | - | - | - | 109,135 |
| Infrastructure | - | - | - | - | - | - | - | - | 62,900 | - | - | - | - | - | 62,900 |
| Environment | - | - | - | - | - | - | - | - | - | - | - | 11,763 | - | - | 11,763 |
| Health and Community Services | - | - | - | - | - | - | 322,065 | - | - | - | - | - | - | - | 322,065 |
| Jersey Overseas Aid | - | - | - | - | - | - | - | - | - | 22,221 | - | - | - | - | 22,221 |
| Justice and Home Affairs ³ | - | - | - | - | - | - | - | 41,768 | - | - | 657 | - | - | - | 42,425 |
| States of Jersey Police | - | - | - | - | - | - | - | 30,185 | - | - | - | - | - | - | 30,185 |
| Ministry of External Relations | - | - | - | - | - | 3,407 | - | - | - | - | - | - | - | - | 3,407 |
| Economic Dvlpmt, Tourism, Sport & Culture4 | - | - | 36,776 | - | - | 240 | - | - | - | - | - | - | - | - | 37,016 |
| Financial Services | - | - | - | - | - | 10,886 | - | - | - | - | - | - | - | - | 10,886 |
| Treasury and Exchequer ⁵ | 1,539 | - | - | - | - | - | - | - | - | - | - | - | 45,160 | - | 46,699 |
| Grants to States Funds | - | - | - | - | - | - | - | - | - | - | - | - | 119,821 | - | 119,821 |
| Living Wage Transitional Support | - | - | - | - | - | - | - | - | - | - | - | - | 10,000 | - | 10,000 |
| Past Service Pension Liability Refinancing | - | - | - | - | - | - | - | - | - | - | - | - | 13,783 | - | 13,783 |
| Governmental Net Revenue Expenditure | 74,317 | 608 | 36,776 | 50,077 | 175,502 | 14,533 | 328,850 | 71,953 | 62,900 | 22,221 | 109,706 | 11,763 | 188,764 | - | 1,147,970 |
| Non-Ministerial Expenditure | - | - | - | - | - | _ | - | - | _ | | - | - | - | 47,548 | 47,548 |
| Total Net Revenue Expenditure | 74,317 | 608 | 36,776 | 50,077 | 175,502 | 14,533 | 328,850 | 71,953 | 62,900 | 22,221 | 109,706 | 11,763 | 188,764 | 47,548 | 1,195,518 |

¹ Strategic Housing and Regeneration team maps to Minister for Housing & Public Health Directorate maps to Minister for Health and Social Services.

² Although the Social Security Minister is the lead Minister for most CLS services, the department performs functions related to Housing, Control of Housing and Work Law, Student Finance, and the Crematorium which come under the Minister for Housing, Chief Minister, Minister for Education and Lifelong Learning and the Minister for Health and Social Services.

³ Health and Safety Inspectorate maps to Minister for Social Security

⁴ Intellectual Property is included within the Economic Development, Tourism, Sport & Culture head of expenditure but maps to the Minister for External Relations

⁵ Corporate Portfolio Management Office & Risk maps to Chief Minister

Table 4 – Arts, Heritage, and Culture Revenue Expenditure

| Arts, Heritage, and Culture (AHC) Reve | nue Expenditure ⁶ | | | |
|--|------------------------------|--------|--------|--------|
| | 2025 | 2026 | 2027 | 2028 |
| £'000 | Plan | Plan | Plan | Plan |
| AHC Base Budget | 11,346 | 11,146 | 11,146 | 11,146 |
| Inflation Increase | 959 | 1,249 | 1,472 | 1,804 |
| 1% Target | 12,305 | 12,395 | 12,618 | 12,950 |

⁶ Per Amendment 27, the arts, heritage & culture budget has remained at 1% of total government revenue expenditure

Table 5 – Revenue Heads of Expenditure Including Indicative Allocation of Inflation

| | 2025 | 2026 | 2027 | 2028 |
|--|-----------|-----------|-----------|-----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Departmental Heads of Expenditure | | | | |
| Cabinet Office | 27,018 | 25,903 | 26,371 | 27,071 |
| Technology and Digital Services | 40,578 | 40,550 | 41,215 | 42,000 |
| People Services | 14,541 | 14,524 | 14,807 | 15,136 |
| Education and Lifelong Learning | 176,969 | 179,780 | 181,834 | 184,149 |
| Children and Families | 55,597 | 58,950 | 61,783 | 65,413 |
| Customer and Local Services | 109,768 | 112,732 | 116,194 | 118,48 |
| Infrastructure | 64,139 | 63,206 | 60,973 | 61,93 |
| Environment | 12,333 | 12,045 | 12,679 | 13,02 |
| Health and Community Services | 330,370 | 335,205 | 347,390 | 360,764 |
| Jersey Overseas Aid | 22,221 | 22,888 | 23,552 | 24,259 |
| Justice and Home Affairs | 43,864 | 44,640 | 45,480 | 46,429 |
| States of Jersey Police | 31,183 | 31,760 | 32,291 | 32,95 |
| Ministry of External Relations | 3,498 | 3,507 | 3,577 | 3,66 |
| Economic Development, Tourism, Sport & Culture | 37,212 | 37,539 | 38,280 | 39,13 |
| Financial Services | 11,052 | 11,145 | 11,344 | 11,60 |
| Treasury and Exchequer | 47,934 | 45,673 | 46,578 | 47,64 |
| Grants to States Funds | 119,821 | 122,060 | 131,272 | 134,07 |
| Living Wage Transitional Support | 10,000 | 10,000 | - | , |
| Past Service Pension Liability Refinancing | 13,783 | 13,791 | 13,799 | 13,80 |
| Departmental Net Revenue Expenditure | 1,171,881 | 1,185,898 | 1,209,419 | 1,241,54 |
| Non-Ministerial and Other States Bodies | , , | ,, | ,, | , , , , - |
| Bailiff's Chambers | 3,901 | 3,790 | 3,858 | 3,93 |
| Comptroller and Auditor General | 1,196 | 1,187 | 1,215 | 1,24 |
| Judicial Greffe | 10,121 | 10,286 | 10,478 | 10,70 |
| Law Officers' Department | 14,461 | 15,027 | 15,285 | 15,59 |
| Office of the Lieutenant Governor | 941 | 962 | 976 | 99 |
| Official Analyst | 805 | 828 | 893 | 91: |
| Probation | 3,431 | 3,542 | 3,608 | 3,67 |
| States Assembly | 11,158 | 11,631 | 11,652 | 11,90 |
| Viscount's Department | 2,715 | 2,783 | 2,832 | 2,89 |
| Non-Ministerial Net Revenue Expenditure | 48,729 | 50,036 | 50,797 | 51,85 |
| Departmental and Non-Mins Total | 1,220,610 | 1,235,934 | 1,260,216 | 1,293,40 |
| Reserves | .,220,010 | 1,20,004 | .,_00,_10 | 1,200,400 |
| Central Reserve | 9,105 | 7,000 | 7,000 | 7,00 |
| Reserves Expenditure | 9,105 | 7,000 | 7,000 | 7,00 |
| Future Savings | - | (4,285) | (6,304) | (6,304 |
| Net Revenue Expenditure | 1,229,715 | 1,238,649 | 1,260,912 | 1,294,09 |

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⁷ The table shows changes in net revenue expenditure for departmental heads of expenditure including pay and non-pay inflation for all years based on FPP economic assumptions. Inflation provisions held in the central reserve have been fully allocated to heads of expenditure, based on those assumptions. The table is for illustrative purposes only and does not reflect proposed approvals.

PART 2 FINANCIAL INFORMATION

Cabinet Office

| Lead Minister | Chief Minister |
|--|-----------------------------|
| Accountable Officers | Assistant Chief Executive |
| Department | Cabinet Office |
| Further information on services provided | The Cabinet Office (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | 380 | 380 | 380 | 380 |
| Total revenue | 380 | 380 | 380 | 380 |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 21,316 | 19,848 | 19,848 | 19,848 |
| Other operating expenses | 4,832 | 4,337 | 4,213 | 4,213 |
| Grants and subsidies payments | 420 | 506 | 506 | 506 |
| Impairments | - | - | - | - |
| Finance costs | - | - | - | - |
| Total expenditure | 26,568 | 24,691 | 24,567 | 24,567 |
| Net revenue expenditure (near cash) | 26,188 | 24,311 | 24,187 | 24,187 |
| Depreciation and amortisation | 15 | - | - | - |
| Net revenue expenditure after depreciation | 26,203 | 24,311 | 24,187 | 24,187 |

Service Analysis

| 2025 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|--------------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Ministerial Office & FOI | - | 3,336 | 3,336 | - | 3,336 | 32.0 |
| Public Policy | - | 4,544 | 4,544 | - | 4,544 | 50.3 |
| Housing, Environment and Placemaking | - | 2,605 | 2,605 | - | 2,605 | 30.0 |
| Governance and Assurance | - | 555 | 555 | - | 555 | 5.0 |
| Communications | - | 2,366 | 2,366 | - | 2,366 | 31.5 |
| Statistics and Analytics | - | 1,994 | 1,994 | - | 1,994 | 21.5 |
| Public Health | - | 6,785 | 6,785 | - | 6,785 | 61.0 |
| Safeguarding Partnership | 1 | 784 | 783 | - | 783 | 10.0 |
| Care Commission | 379 | 2,146 | 1,767 | 15 | 1,782 | 18.8 |
| Children's Commissioner | - | 980 | 980 | - | 980 | 9.0 |
| Charities Commission | - | - | - | - | - | 2.0 |
| Advice & Conciliation Services | - | 473 | 473 | - | 473 | - |
| Total | 380 | 26,568 | 26,188 | 15 | 26,203 | 271.1 |
| FTE Role Reduction | - | - | - | - | - | (8.0) |
| Total | 380 | 26,568 | 26,188 | 15 | 26,203 | 263.1 |

| 2026 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|--------------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Ministerial Office & FOI | - | 3,301 | 3,301 | - | 3,301 | 32.0 |
| Public Policy | - | 4,050 | 4,050 | - | 4,050 | 50.3 |
| Housing, Environment and Placemaking | - | 2,362 | 2,362 | - | 2,362 | 30.0 |
| Governance and Assurance | - | 555 | 555 | - | 555 | 5.0 |
| Communications | - | 2,184 | 2,184 | - | 2,184 | 31.5 |
| Statistics and Analytics | - | 1,873 | 1,873 | - | 1,873 | 21.5 |
| Public Health | - | 6,276 | 6,276 | - | 6,276 | 61.0 |
| Safeguarding Partnership | 1 | 723 | 722 | - | 722 | 10.0 |
| Care Commission | 379 | 1,975 | 1,596 | - | 1,596 | 18.8 |
| Children's Commissioner | - | 919 | 919 | - | 919 | 9.0 |
| Charities Commission | - | - | - | - | - | 2.0 |
| Advice & Conciliation Services | - | 473 | 473 | - | 473 | - |
| Total | 380 | 24,691 | 24,311 | | 24,311 | 271.1 |
| FTE Role Reduction | - | - | - | - | - | (22.0) |
| Total | 380 | 24,691 | 24,311 | - | 24,311 | 249.1 |

Service Level Analysis

| 2027 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|--------------------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Ministerial Office & FOI | - | 3,301 | 3,301 | - | 3,301 | 32.0 |
| Public Policy | - | 3,926 | 3,926 | - | 3,926 | 50.3 |
| Housing, Environment and Placemaking | - | 2,362 | 2,362 | - | 2,362 | 30.0 |
| Governance and Assurance | - | 555 | 555 | - | 555 | 5.0 |
| Communications | - | 2,184 | 2,184 | - | 2,184 | 31.5 |
| Statistics and Analytics | - | 1,873 | 1,873 | - | 1,873 | 21.5 |
| Public Health | - | 6,276 | 6,276 | - | 6,276 | 61.0 |
| Safeguarding Partnership | 1 | 723 | 722 | - | 722 | 10.0 |
| Care Commission | 379 | 1,975 | 1,596 | - | 1,596 | 18.8 |
| Children's Commissioner | - | 919 | 919 | - | 919 | 9.0 |
| Charities Commission | - | - | - | - | - | 2.0 |
| Advice & Conciliation Services | - | 473 | 473 | - | 473 | - |
| Total | 380 | 24,567 | 24,187 | - | 24,187 | 271.1 |
| FTE Role Reduction | - | - | - | - | - | (22.0) |
| Total | 380 | 24,567 | 24,187 | - | 24,187 | 249.1 |

| 2028 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|--------------------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Ministerial Office & FOI | - | 3,301 | 3,301 | - | 3,301 | 32.0 |
| Public Policy | - | 3,926 | 3,926 | - | 3,926 | 50.3 |
| Housing, Environment and Placemaking | - | 2,362 | 2,362 | - | 2,362 | 30.0 |
| Governance and Assurance | - | 555 | 555 | - | 555 | 5.0 |
| Communications | - | 2,184 | 2,184 | - | 2,184 | 31.5 |
| Statistics and Analytics | - | 1,873 | 1,873 | - | 1,873 | 21.5 |
| Public Health | - | 6,276 | 6,276 | - | 6,276 | 61.0 |
| Safeguarding Partnership | 1 | 723 | 722 | - | 722 | 10.0 |
| Care Commission | 379 | 1,975 | 1,596 | - | 1,596 | 18.8 |
| Children's Commissioner | - | 919 | 919 | - | 919 | 9.0 |
| Charities Commission | - | - | - | - | - | 2.0 |
| Advice & Conciliation Services | - | 473 | 473 | - | 473 | - |
| Total | 380 | 24,567 | 24,187 | - | 24,187 | 271.1 |
| FTE Role Reduction | - | - | - | - | - | (22.0) |
| Total | 380 | 24,567 | 24,187 | - | 24,187 | 249.1 |

Technology and Digital Services

| Lead Minister | Chief Minister |
|--|-----------------------------|
| Accountable Officers | Assistant Chief Executive |
| Department | Cabinet Office |
| Further information on services provided | The Cabinet Office (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | 1,778 | 1,778 | 1,778 | 1,778 |
| Total revenue | 1,778 | 1,778 | 1,778 | 1,778 |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 19,282 | 18,448 | 18,448 | 18,448 |
| Other operating expenses | 22,286 | 22,285 | 22,285 | 22,284 |
| Grants and subsidies payments | - | - | - | - |
| Impairments | - | - | - | - |
| Finance costs | - | - | - | - |
| Total expenditure | 41,568 | 40,733 | 40,733 | 40,732 |
| Net revenue expenditure (near cash) | 39,790 | 38,955 | 38,955 | 38,954 |
| Depreciation and amortisation | 4,119 | 4,119 | 4,119 | 4,119 |
| Net revenue expenditure after depreciation | 43,909 | 43,074 | 43,074 | 43,073 |

Service Analysis

Service Level Analysis 2025 Estimate Near-Cash Non-Cash FTE **Net Revenue Net Revenue** £'000 Income Expenditure Expenditure Depreciation Expenditure Employees Technology and Digital Services 1,778 41,568 39,790 4,119 43,909 252.0 1,778 41,568 39,790 4,119 43,909 252.0 FTE Role Reduction (6.0)1,778 41,568 39,790 4,119 43,909 Total 246.0

| Service Level Analysis | | | | | | |
|---------------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| 2026 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Technology and Digital Services | 1,778 | 40,733 | 38,955 | 4,119 | 43,074 | 252.0 |
| Total | 1,778 | 40,733 | 38,955 | 4,119 | 43,074 | 252.0 |
| FTE Role Reduction | - | - | - | - | - | (16.0) |
| Total | 1,778 | 40,733 | 38,955 | 4,119 | 43,074 | 236.0 |

| 2027 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|---------------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Technology and Digital Services | 1,778 | 40,733 | 38,955 | 4,119 | 43,074 | 252.0 |
| Total | 1,778 | 40,733 | 38,955 | 4,119 | 43,074 | 252.0 |
| TE Role Reduction | - | - | - | - | - | (16.0) |
| 「otal | 1,778 | 40,733 | 38,955 | 4,119 | 43,074 | 236.0 |

| Service Level Analysis | | | | | | |
|---------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| | | | | | | |
| 2028 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Technology and Digital Services | 1,778 | 40,732 | 38,954 | 4,119 | 43,073 | 252.0 |
| Total | 1,778 | 40,732 | 38,954 | 4,119 | 43,073 | 252.0 |
| FTE Role Reduction | - | - | - | - | - | (16.0) |
| Total | 1,778 | 40,732 | 38,954 | 4,119 | 43,073 | 236.0 |

People Services

| Lead Minister | Chief Minister |
|--|-----------------------------|
| Accountable Officers | Assistant Chief Executive |
| Department | Cabinet Office |
| Further information on services provided | The Cabinet Office (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | 6,063 | 6,063 | 6,063 | 6,063 |
| Total revenue | 6,063 | 6,063 | 6,063 | 6,063 |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 11,520 | 11,156 | 11,156 | 11,156 |
| Other operating expenses | 8,650 | 8,597 | 8,568 | 8,527 |
| Grants and subsidies payments | - | - | - | - |
| Impairments | - | - | - | - |
| Finance costs | - | - | - | - |
| Total expenditure | 20,170 | 19,753 | 19,724 | 19,683 |
| Net revenue expenditure (near cash) | 14,107 | 13,690 | 13,661 | 13,620 |
| Depreciation and amortisation | - | - | - | - |
| Net revenue expenditure after depreciation | 14,107 | 13,690 | 13,661 | 13,620 |

Service Analysis

| Service Level Analysis | | | | | | |
|------------------------|--------|--------------------------|----------------------------|--------------------------|----------------------------|------------------|
| 2025 Estimate £'000 | Income | Near-Cash Expenditure | Net Revenue Expenditure | Non-Cash Depreciation | Net Revenue Expenditure | FTE Employees |
| People Services | 6,063 | 20,170 | 14,107 | - | 14,107 | 164.3 |
| Total | 6,063 | 20,170 | 14,107 | | 14,107 | 164.3 |
| FTE Role Reduction | - | - | - | - | - | (3.0) |
| Total | 6,063 | 20,170 | 14,107 | - | 14,107 | 161.3 |

| 2026 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|--------------------|--------|-------------|-------------|--------------|-------------|-----------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| People Services | 6,063 | 19,753 | 13,690 | - | 13,690 | 164.3 |
| Total | 6,063 | 19,753 | 13,690 | | 13,690 | 164.3 |
| FTE Role Reduction | - | - | - | - | - | (6.0) |
| Total | 6,063 | 19,753 | 13,690 | - | 13,690 | 158.3 |

| 2027 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|--------------------|--------|-------------|-------------|--------------|-------------|-----------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| People Services | 6,063 | 19,724 | 13,661 | - | 13,661 | 164.3 |
| Total | 6,063 | 19,724 | 13,661 | - | 13,661 | 164.3 |
| FTE Role Reduction | - | - | - | - | - | (6.0) |
| Total | 6,063 | 19,724 | 13,661 | - | 13,661 | 158.3 |

| Service Level Analysis | | | | | | |
|------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| 2028 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| People Services | 6,063 | 19,683 | 13,620 | - | 13,620 | 164.3 |
| Total | 6,063 | 19,683 | 13,620 | • | 13,620 | 164.3 |
| FTE Role Reduction | - | - | - | - | - | (6.0) |
| Total | 6,063 | 19,683 | 13,620 | - | 13,620 | 158.3 |

Education and Lifelong Learning

| Lead Minister | Minister for Education and Lifelong Learning |
|--|--|
| Accountable Officers | Chief Officer, Children, Young People, Education |
| | and Skills |
| Department | Children, Young People, Education and Skills |
| Further information on services provided | Children, Young People, Education and Skills |
| | Department (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | 23,543 | 23,544 | 23,544 | 23,544 |
| Total revenue | 23,543 | 23,544 | 23,544 | 23,544 |
| Expenditure | | | | |
| Social benefit payments | 15,650 | 15,755 | 15,630 | 15,491 |
| Staff costs | 147,196 | 147,416 | 147,416 | 147,416 |
| Other operating expenses | 26,130 | 27,331 | 28,702 | 30,191 |
| Grants and subsidies payments | 10,059 | 10,190 | 10,190 | 10,190 |
| Impairments | - | - | - | - |
| Finance costs | 10 | 10 | 10 | 10 |
| Total expenditure | 199,045 | 200,702 | 201,948 | 203,298 |
| Net revenue expenditure (near cash) | 175,502 | 177,158 | 178,404 | 179,754 |
| Depreciation and amortisation | 117 | 117 | 117 | 117 |
| Net revenue expenditure after depreciation | 175,619 | 177,275 | 178,521 | 179,871 |

Service Level Analysis

Service Level Analysis

| | | | Net | | | |
|---------------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| 2025 Estimate | | Near-Cash | Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Education | 22,525 | 165,560 | 143,035 | 80 | 143,115 | 2,021.0 |
| Office of the Chief Officer - MELL | 1,004 | 13,961 | 12,957 | 37 | 12,994 | 15.9 |
| Skills and Student Finance | 14 | 19,524 | 19,510 | - | 19,510 | 41.0 |
| Total | 23,543 | 199,045 | 175,502 | 117 | 175,619 | 2,077.9 |
| FTE Role Reduction | - | - | - | - | - | (1.9) |
| Total | 23,543 | 199,045 | 175,502 | 117 | 175,619 | 2,076.0 |

Service Level Analysis

| | | | Net | | | |
|---------------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| 2026 Estimate | | Near-Cash | Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Education | 22,526 | 167,094 | 144,568 | 80 | 144,648 | 2,021.0 |
| Office of the Chief Officer - MELL | 1,004 | 13,979 | 12,975 | 37 | 13,012 | 15.9 |
| Skills and Student Finance | 14 | 19,629 | 19,615 | - | 19,615 | 41.0 |
| Total | 23,544 | 200,702 | 177,158 | 117 | 177,275 | 2,077.9 |
| FTE Role Reduction | - | - | - | - | - | (5.0) |
| Total | 23,544 | 200,702 | 177,158 | 117 | 177,275 | 2,072.9 |

| | | | Net | | | |
|---------------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| 2027 Estimate | | Near-Cash | Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Education | 22,526 | 167,094 | 144,568 | 80 | 144,648 | 2,021.0 |
| Office of the Chief Officer - MELL | 1,004 | 15,350 | 14,346 | 37 | 14,383 | 15.9 |
| Skills and Student Finance | 14 | 19,504 | 19,490 | - | 19,490 | 41.0 |
| Total | 23,544 | 201,948 | 178,404 | 117 | 178,521 | 2,077.9 |
| FTE Role Reduction | - | - | - | - | - | (5.0) |
| Total | 23,544 | 201,948 | 178,404 | 117 | 178,521 | 2,072.9 |

| | | | Net | | | |
|---------------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| 2028 Estimate | | Near-Cash | Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Education | 22,526 | 167,094 | 144,568 | 80 | 144,648 | 2,021.0 |
| Office of the Chief Officer - MELL | 1,004 | 16,839 | 15,835 | 37 | 15,872 | 15.9 |
| Skills and Student Finance | 14 | 19,365 | 19,351 | - | 19,351 | 41.0 |
| Total | 23,544 | 203,298 | 179,754 | 117 | 179,871 | 2,077.9 |
| FTE Role Reduction | - | - | - | - | - | (5.0) |
| Total | 23,544 | 203,298 | 179,754 | 117 | 179,871 | 2,072.9 |

Children and Families

| Lead Minister | Minister for Children and Families |
|--|--|
| Accountable Officers | Chief Officer, Children, Young People, Education |
| | and Skills |
| Department | Children, Young People, Education and Skills |
| Further information on services provided | Children, Young People, Education and Skills |
| | Department (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | 1,069 | 1,068 | 1,068 | 1,068 |
| Total revenue | 1,069 | 1,068 | 1,068 | 1,068 |
| Expenditure | | | | |
| Social benefit payments | 1,570 | 1,570 | 1,570 | 1,570 |
| Staff costs | 39,207 | 38,497 | 38,497 | 38,497 |
| Other operating expenses | 10,281 | 10,001 | 9,792 | 9,792 |
| Grants and subsidies payments | 88 | 88 | 88 | 88 |
| Impairments | - | - | - | - |
| Finance costs | - | - | - | - |
| Total expenditure | 51,146 | 50,156 | 49,947 | 49,947 |
| Net revenue expenditure (near cash) | 50,077 | 49,088 | 48,879 | 48,879 |
| Depreciation and amortisation | 8 | 8 | 8 | 8 |
| Net revenue expenditure after depreciation | 50,085 | 49,096 | 48,887 | 48,887 |

Service Level Analysis

Service Level Analysis

| | | | Net | | Net | |
|---------------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| 2025 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Children's Social Care & Safeguarding | 6 | 23,354 | 23,348 | - | 23,348 | 312.0 |
| Integrated Services and Commissioning | 84 | 10,737 | 10,653 | - | 10,653 | 131.0 |
| Office of the Chief Officer - MCF | (173) | 11,108 | 11,281 | - | 11,281 | 59.9 |
| Young People | 1,152 | 5,947 | 4,795 | 8 | 4,803 | 74.5 |
| Total | 1,069 | 51,146 | 50,077 | 8 | 50,085 | 577.4 |
| FTE Role Reduction | - | - | - | - | - | (7.1) |
| Total | 1,069 | 51,146 | 50,077 | 8 | 50,085 | 570.3 |

Service Level Analysis

| | | | Net | | Net | |
|---------------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| 2026 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Children's Social Care & Safeguarding | 6 | 22,904 | 22,898 | - | 22,898 | 312.0 |
| Integrated Services and Commissioning | 83 | 10,737 | 10,654 | - | 10,654 | 131.0 |
| Office of the Chief Officer - MCF | (173) | 10,568 | 10,741 | - | 10,741 | 59.9 |
| Young People | 1,152 | 5,947 | 4,795 | 8 | 4,803 | 74.5 |
| Total | 1,068 | 50,156 | 49,088 | 8 | 49,096 | 577.4 |
| FTE Role Reduction | - | - | - | - | - | (19.0) |
| Total | 1,068 | 50,156 | 49,088 | 8 | 49,096 | 558.4 |

| | | | Net | | Net | |
|---------------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| 2027 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Children's Social Care & Safeguarding | 6 | 22,904 | 22,898 | - | 22,898 | 312.0 |
| Integrated Services and Commissioning | 83 | 10,737 | 10,654 | - | 10,654 | 131.0 |
| Office of the Chief Officer - MCF | (173) | 10,359 | 10,532 | - | 10,532 | 59.9 |
| Young People | 1,152 | 5,947 | 4,795 | 8 | 4,803 | 74.5 |
| Total | 1,068 | 49,947 | 48,879 | 8 | 48,887 | 577.4 |
| FTE Role Reduction | - | - | - | - | - | (19.0) |
| Total | 1,068 | 49,947 | 48,879 | 8 | 48,887 | 558.4 |

| | | | Net | | Net | |
|---------------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| 2028 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Children's Social Care & Safeguarding | 6 | 22,904 | 22,898 | - | 22,898 | 312.0 |
| Integrated Services and Commissioning | 83 | 10,737 | 10,654 | - | 10,654 | 131.0 |
| Office of the Chief Officer - MCF | (173) | 10,359 | 10,532 | - | 10,532 | 59.9 |
| Young People | 1,152 | 5,947 | 4,795 | 8 | 4,803 | 74.5 |
| Total | 1,068 | 49,947 | 48,879 | 8 | 48,887 | 577.4 |
| FTE Role Reduction | - | - | - | - | - | (19.0) |
| Total | 1,068 | 49,947 | 48,879 | 8 | 48,887 | 558.4 |

Customer and Local Services

| Lead Minister | Minister for Social Security |
|--|--|
| Accountable Officer | Chief Officer, Customer and Local Services |
| Department | Customer and Local Services |
| Further information on services provided | Customer and Local Services (CLS) (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | 12,530 | 12,786 | 12,971 | 13,188 |
| Total revenue | 12,530 | 12,786 | 12,971 | 13,188 |
| Expenditure | | | | |
| Social benefit payments | 94,091 | 97,202 | 100,395 | 102,302 |
| Staff costs | 18,632 | 18,461 | 18,646 | 18,863 |
| Other operating expenses | 3,948 | 3,889 | 3,889 | 3,889 |
| Grants and subsidies payments | 4,994 | 4,861 | 4,814 | 4,814 |
| Impairments | - | - | - | - |
| Finance costs | - | - | - | - |
| Total expenditure | 121,665 | 124,413 | 127,744 | 129,868 |
| Net revenue expenditure (near cash) | 109,135 | 111,627 | 114,773 | 116,680 |
| Depreciation and amortisation | 11 | 11 | 11 | 11 |
| Net revenue expenditure after depreciation | 109,146 | 111,638 | 114,784 | 116,691 |

Service Level Analysis

Service Level Analysis

| 2025 Estimate | | Near-Cash | Net Revenue | Non-Cash Depreciatio | Net Revenue | FTE Employee |
|----------------------------|--------|-------------|-------------|-------------------------|-------------|-----------------|
| £'000 | Income | Expenditure | Expenditure | n | Expenditure | S |
| Customer Operations | 10,224 | 110,830 | 100,606 | - | 100,606 | 166.3 |
| Customer Services | 1,801 | 7,162 | 5,361 | - | 5,361 | 108.9 |
| Local Services | 505 | 3,673 | 3,168 | 11 | 3,179 | 12.5 |
| Total | 12,530 | 121,665 | 109,135 | 11 | 109,146 | 287.7 |
| FTE Role Reduction | - | - | - | - | - | - |
| Total | 12,530 | 121,665 | 109,135 | 11 | 109,146 | 287.7 |

Service Level Analysis

| 2026 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|---------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Customer Operations | 10,480 | 113,711 | 103,231 | - | 103,231 | 166.3 |
| Customer Services | 1,801 | 7,162 | 5,361 | - | 5,361 | 108.9 |
| Local Services | 505 | 3,540 | 3,035 | 11 | 3,046 | 12.5 |
| Total | 12,786 | 124,413 | 111,627 | 11 | 111,638 | 287.7 |
| FTE Role Reduction | - | - | - | - | - | (2.8) |
| Total | 12,786 | 124,413 | 111,627 | 11 | 111,638 | 284.9 |

Service Level Analysis

| 2027 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|---------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Customer Operations | 10,665 | 117,088 | 106,423 | - | 106,423 | 166.3 |
| Customer Services | 1,801 | 7,163 | 5,362 | - | 5,362 | 108.9 |
| Local Services | 505 | 3,493 | 2,988 | 11 | 2,999 | 12.5 |
| Total | 12,971 | 127,744 | 114,773 | 11 | 114,784 | 287.7 |
| FTE Role Reduction | - | - | - | - | - | (7.1) |
| Total | 12,971 | 127,744 | 114,773 | 11 | 114,784 | 280.6 |

| 2028 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|---------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Customer Operations | 10,882 | 119,252 | 108,370 | - | 108,370 | 166.3 |
| Customer Services | 1,801 | 7,123 | 5,322 | - | 5,322 | 108.9 |
| Local Services | 505 | 3,493 | 2,988 | 11 | 2,999 | 12.5 |
| Total | 13,188 | 129,868 | 116,680 | 11 | 116,691 | 287.7 |
| FTE Role Reduction | - | - | - | - | - | (7.1) |
| Total | 13,188 | 129,868 | 116,680 | 11 | 116,691 | 280.6 |

Infrastructure

| Lead Minister | Minister for Infrastructure |
|--|---|
| Accountable Officer | Chief Officer, Infrastructure and Environment |
| Department | Infrastructure and Environment |
| Further information on services provided | Infrastructure and Environment (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | 41 | 41 | 41 | 41 |
| Earned through operations | 26,707 | 26,412 | 26,412 | 26,412 |
| Total revenue | 26,748 | 26,453 | 26,453 | 26,453 |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 34,857 | 33,162 | 33,162 | 33,162 |
| Other operating expenses | 52,443 | 51,567 | 48,197 | 47,822 |
| Grants and subsidies payments | 717 | 717 | 717 | 717 |
| Impairments | 26 | 26 | 26 | 26 |
| Finance costs | 1,605 | 1,605 | 1,605 | 1,605 |
| Total expenditure | 89,648 | 87,077 | 83,707 | 83,332 |
| Net revenue expenditure (near cash) | 62,900 | 60,624 | 57,254 | 56,879 |
| Depreciation and amortisation | 47,060 | 47,060 | 47,060 | 47,060 |
| Net revenue expenditure after depreciation | 109,960 | 107,684 | 104,314 | 103,939 |

| 2025 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|-----------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Office of the Chief Officer | 1,272 | 1,343 | 71 | - | 71 | 6.7 |
| Sports | 4,364 | 9,459 | 5,095 | 154 | 5,249 | 103.9 |
| Operations and Transport | 12,942 | 53,766 | 40,824 | 15,949 | 56,773 | 376.4 |
| Property | 8,170 | 25,080 | 16,910 | 30,957 | 47,867 | 50.8 |
| Total | 26,748 | 89,648 | 62,900 | 47,060 | 109,960 | 537.8 |
| FTE Role Reduction | - | - | - | - | - | (2.0) |
| Total | 26,748 | 89,648 | 62,900 | 47,060 | 109,960 | 535.8 |

| Service Level Analysis | | | | | | |
|-----------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| 2026 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Office of the Chief Officer | 1,272 | 324 | (948) | - | (948) | 6.7 |
| Sports | 4,064 | 8,517 | 4,453 | 154 | 4,607 | 103.9 |
| Operations and Transport | 12,947 | 54,758 | 41,811 | 15,949 | 57,760 | 376.4 |
| Property | 8,170 | 23,478 | 15,308 | 30,957 | 46,265 | 50.8 |
| Total | 26,453 | 87,077 | 60,624 | 47,060 | 107,684 | 537.8 |
| FTE Role Reduction | - | - | - | - | - | (2.0) |
| Total | 26,453 | 87,077 | 60,624 | 47,060 | 107,684 | 535.8 |

| 2027 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|-----------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Office of the Chief Officer | 1,272 | 324 | (948) | - | (948) | 6.7 |
| Sports | 4,064 | 8,517 | 4,453 | 154 | 4,607 | 103.9 |
| Operations and Transport | 12,947 | 51,758 | 38,811 | 15,949 | 54,760 | 376.4 |
| Property | 8,170 | 23,108 | 14,938 | 30,957 | 45,895 | 50.8 |
| Total | 26,453 | 83,707 | 57,254 | 47,060 | 104,314 | 537.8 |
| FTE Role Reduction | - | - | - | - | - | (2.0) |
| Total | 26,453 | 83,707 | 57,254 | 47,060 | 104,314 | 535.8 |

| Service Level Analysis | | | | | | |
|-----------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| | | | | | | |
| 2028 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Office of the Chief Officer | 1,272 | 324 | (948) | - | (948) | 6.7 |
| Sports | 4,064 | 8,517 | 4,453 | 154 | 4,607 | 103.9 |
| Operations and Transport | 12,947 | 51,758 | 38,811 | 15,949 | 54,760 | 376.4 |
| Property | 8,170 | 22,733 | 14,563 | 30,957 | 45,520 | 50.8 |

83,332

83,332

56,879

56,879

47,060

47,060

103,939

103,939

537.8

(2.0)

535.8

26,453

26,453

Total

Total

FTE Role Reduction

Environment

| Lead Minister | Minister for the Environment |
|--|---|
| Accountable Officer | Chief Officer, Infrastructure and Environment |
| Department | Infrastructure and Environment |
| Further information on services provided | Infrastructure and Environment (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | 6,176 | 6,176 | 6,176 | 6,176 |
| Total revenue | 6,176 | 6,176 | 6,176 | 6,176 |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 15,016 | 14,951 | 15,039 | 15,039 |
| Other operating expenses | 2,773 | 2,124 | 2,385 | 2,385 |
| Grants and subsidies payments | 148 | 148 | 148 | 148 |
| Impairments | - | - | - | - |
| Finance costs | 2 | 2 | 2 | 2 |
| Total expenditure | 17,939 | 17,225 | 17,574 | 17,574 |
| Net revenue expenditure (near cash) | 11,763 | 11,049 | 11,398 | 11,398 |
| Depreciation and amortisation | 233 | 233 | 233 | 233 |
| Net revenue expenditure after depreciation | 11,996 | 11,282 | 11,631 | 11,631 |

| Service Level Analysis | | | | | | |
|-----------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| 2025 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Office of the Chief Officer | - | 529 | 529 | - | 529 | 6.7 |
| Natural Environment | 829 | 7,874 | 7,045 | 68 | 7,113 | 75.4 |
| Regulation | 5,347 | 9,536 | 4,189 | 165 | 4,354 | 110.0 |
| Total | 6,176 | 17,939 | 11,763 | 233 | 11,996 | 192.1 |
| FTE Role Reduction | - | - | - | - | - | - |
| Total | 6,176 | 17,939 | 11,763 | 233 | 11,996 | 192.1 |

| Service Level Analysis | | | | | | |
|-----------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| 2026 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Office of the Chief Officer | - | 529 | 529 | - | 529 | 6.7 |
| Natural Environment | 829 | 7,767 | 6,938 | 68 | 7,006 | 77.4 |
| Regulation | 5,347 | 8,929 | 3,582 | 165 | 3,747 | 110.0 |
| Total | 6,176 | 17,225 | 11,049 | 233 | 11,282 | 194.1 |
| FTE Role Reduction | - | - | - | - | - | (3.6) |
| Total | 6,176 | 17,225 | 11,049 | 233 | 11,282 | 190.5 |

| 2027 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|-----------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Office of the Chief Officer | - | 529 | 529 | - | 529 | 6.7 |
| Natural Environment | 829 | 8,116 | 7,287 | 68 | 7,355 | 77.4 |
| Regulation | 5,347 | 8,929 | 3,582 | 165 | 3,747 | 110.0 |
| Total | 6,176 | 17,574 | 11,398 | 233 | 11,631 | 194.1 |
| FTE Role Reduction | - | - | - | - | - | (3.6) |
| Total | 6,176 | 17,574 | 11,398 | 233 | 11,631 | 190.5 |

| Service Level Analysis | | | | | | |
|-----------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| 2028 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Office of the Chief Officer | - | 529 | 529 | - | 529 | 6.7 |
| Natural Environment | 829 | 8,116 | 7,287 | 68 | 7,355 | 77.4 |
| Regulation | 5,347 | 8,929 | 3,582 | 165 | 3,747 | 110.0 |
| Total | 6,176 | 17,574 | 11,398 | 233 | 11,631 | 194.1 |
| FTE Role Reduction | - | - | - | - | - | (3.6) |
| Total | 6,176 | 17,574 | 11,398 | 233 | 11,631 | 190.5 |

Health and Community Services

| Lead Minister | Minister for Health and Social Services | | | |
|--|--|--|--|--|
| Accountable Officer | Chief Officer, Health and Community Services | | | |
| Department | Health and Community Services | | | |
| Further information on services provided | Health and Community Services (gov.je) | | | |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | _ | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | 28,973 | 28,973 | 28,973 | 28,973 |
| Total revenue | 28,973 | 28,973 | 28,973 | 28,973 |
| Expenditure | | | | |
| Social benefit payments | 57 | 57 | 57 | 57 |
| Staff costs | 230,034 | 226,979 | 226,979 | 226,979 |
| Other operating expenses | 120,947 | 121,284 | 127,630 | 134,080 |
| Grants and subsidies payments | - | - | - | - |
| Impairments | - | - | - | - |
| Finance costs | - | - | - | - |
| Total expenditure | 351,038 | 348,320 | 354,666 | 361,116 |
| Net revenue expenditure (near cash) | 322,065 | 319,347 | 325,693 | 332,143 |
| Depreciation and amortisation | 4,066 | 4,066 | 4,066 | 4,066 |
| Net revenue expenditure after depreciation | 326,131 | 323,413 | 329,759 | 336,209 |

Service Level Analysis

FTE Role Reduction

Total

Service Level Analysis 2025 Estimate Near-Cash Non-Cash FTE **Net Revenue Net Revenue** £'000 Income Expenditure Expenditure Depreciation Expenditure **Employees** Chief Nurse 92 62.8 6,145 6,053 6,053 27,503 313,079 4,066 2,697.1 Hospital and Community Service 285,576 289,642 Medical Director 1,378 11,853 10,475 10,475 138.9 Improvement & Innovation 19,961 19,961 19,961 33.9 Total 28,973 351,038 322,065 4,066 2,932.7 326,131

351,038

322,065

28,973

(5.0)

2,927.7

4,066

326,131

| 2026 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|--------------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Chief Nurse | 92 | 6,145 | 6,053 | - | 6,053 | 62.8 |
| Hospital and Community Service | 27,503 | 310,299 | 282,796 | 4,066 | 286,862 | 2,697.1 |
| Medical Director | 1,378 | 11,853 | 10,475 | - | 10,475 | 138.9 |
| Improvement & Innovation | - | 20,023 | 20,023 | - | 20,023 | 33.9 |
| Total | 28,973 | 348,320 | 319,347 | 4,066 | 323,413 | 2,932.7 |
| FTE Role Reduction | - | - | - | - | - | (5.0) |
| Total | 28,973 | 348,320 | 319,347 | 4,066 | 323,413 | 2,927.7 |

| Service Level Analysis | | | | | | |
|--------------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| 2027 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Chief Nurse | 92 | 6,145 | 6,053 | - | 6,053 | 62.8 |
| Hospital and Community Service | 27,503 | 316,645 | 289,142 | 4,066 | 293,208 | 2,697.1 |
| Medical Director | 1,378 | 11,853 | 10,475 | - | 10,475 | 138.9 |
| Improvement & Innovation | - | 20,023 | 20,023 | - | 20,023 | 33.9 |
| Total | 28,973 | 354,666 | 325,693 | 4,066 | 329,759 | 2,932.7 |
| FTE Role Reduction | - | - | - | - | - | (5.0) |
| Total | 28,973 | 354,666 | 325,693 | 4,066 | 329,759 | 2,927.7 |

| | | Ana | |
|--|--|-----|--|
| | | | |

| 2028 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|--------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Chief Nurse | 92 | 6,145 | 6,053 | - | 6,053 | 62.8 |
| Hospital and Community Service | 27,503 | 323,095 | 295,592 | 4,066 | 299,658 | 2,697.1 |
| Medical Director | 1,378 | 11,853 | 10,475 | - | 10,475 | 138.9 |
| Improvement & Innovation | - | 20,023 | 20,023 | - | 20,023 | 33.9 |
| Total | 28,973 | 361,116 | 332,143 | 4,066 | 336,209 | 2,932.7 |
| FTE Role Reduction | - | - | - | - | - | (5.0) |
| Total | 28,973 | 361,116 | 332,143 | 4,066 | 336,209 | 2,927.7 |

Jersey Overseas Aid

| Lead Minister | Minister for International Development |
|--|--|
| Accountable Officer | Executive Director, Jersey Overseas Aid |
| Department | Jersey Overseas Aid |
| Further information on services provided | Home Jersey Overseas Aid Commission (joa.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | - | - | - | - |
| Total revenue | - | - | - | - |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 755 | 777 | 777 | 777 |
| Other operating expenses | 373 | 387 | 387 | 387 |
| Grants and subsidies payments | 21,093 | 21,724 | 22,388 | 23,095 |
| Impairments | - | - | - | - |
| Finance costs | - | - | - | - |
| Total expenditure | 22,221 | 22,888 | 23,552 | 24,259 |
| Net revenue expenditure (near cash) | 22,221 | 22,888 | 23,552 | 24,259 |
| Depreciation and amortisation | - | - | - | - |
| Net revenue expenditure after depreciation | 22,221 | 22,888 | 23,552 | 24,259 |

Service Level Analysis

| Service Level Analysis | | | | | | |
|-----------------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| 2025 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Grants to Overseas Aid Commission | - | 22,221 | 22,221 | - | 22,221 | 9.2 |
| Total | - | 22,221 | 22,221 | - | 22,221 | 9.2 |
| FTE Role Reduction | - | - | - | - | - | - |
| Total | _ | 22 221 | 22 221 | _ | 22 221 | 9.2 |

| | · | <u>"</u> | <u>"</u> | <u>'</u> | <u>"</u> | |
|-----------------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| 2026 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Grants to Overseas Aid Commission | - | 22,888 | 22,888 | - | 22,888 | 9.2 |
| Total | - | 22,888 | 22,888 | - | 22,888 | 9.2 |
| FTE Role Reduction | - | - | - | - | - | - |
| Total | | 22.888 | 22.888 | | 22.888 | 9.2 |

| 2027 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|-----------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Grants to Overseas Aid Commission | - | 23,552 | 23,552 | - | 23,552 | 9.2 |
| Total | - | 23,552 | 23,552 | - | 23,552 | 9.2 |
| FTE Role Reduction | - | - | - | - | - | - |
| Total | | 23,552 | 23,552 | - | 23,552 | 9.2 |

| Service Level Analysis | | | | | | |
|-----------------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| 2028 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Grants to Overseas Aid Commission | - | 24,259 | 24,259 | - | 24,259 | 9.2 |
| Total | - | 24,259 | 24,259 | - | 24,259 | 9.2 |
| FTE Role Reduction | - | - | - | - | - | - |
| Total | - | 24,259 | 24,259 | - | 24,259 | 9.2 |

Justice and Home Affairs

| Lead Minister | Minister for Justice and Home Affairs |
|--|---|
| Accountable Officer | Chief Officer, Justice and Home Affairs |
| Department | Justice and Home Affairs |
| Further information on services provided | Justice and Home Affairs (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | <u></u> |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | 4,528 | 4,528 | 4,528 | 4,528 |
| Total revenue | 4,528 | 4,528 | 4,528 | 4,528 |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 38,727 | 38,576 | 38,626 | 38,626 |
| Other operating expenses | 7,942 | 7,734 | 7,728 | 7,728 |
| Grants and subsidies payments | 254 | 254 | 254 | 254 |
| Impairments | - | - | - | - |
| Finance costs | 30 | 30 | 30 | 30 |
| Total expenditure | 46,953 | 46,594 | 46,638 | 46,638 |
| Net revenue expenditure (near cash) | 42,425 | 42,066 | 42,110 | 42,110 |
| Depreciation and amortisation | 1,000 | 1,000 | 1,000 | 1,000 |
| Net revenue expenditure after depreciation | 43,425 | 43,066 | 43,110 | 43,110 |

Service Level Analysis

Service Level Analysis

| | | | Net | | Net | |
|---|--------|-------------|-------------|--------------|-------------|------------------|
| 2025 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Health and Safety Inspectorate | - | 657 | 657 | - | 657 | 7.0 |
| States of Jersey Ambulance Service | 16 | 7,480 | 7,464 | 73 | 7,537 | 86.0 |
| States of Jersey Fire and Rescue Service | 344 | 9,784 | 9,440 | 141 | 9,581 | 85.0 |
| States of Jersey Prison Service | 378 | 12,476 | 12,098 | 269 | 12,367 | 152.0 |
| Jersey Field Squadron | - | 1,802 | 1,802 | - | 1,802 | 4.0 |
| Jersey Customs and Immigration Service | 3,204 | 9,180 | 5,976 | 313 | 6,289 | 89.0 |
| Justice and Home Affairs Directorate | 9 | 4,732 | 4,723 | 193 | 4,916 | 44.0 |
| Superintendent Registrar | 577 | 842 | 265 | 11 | 276 | 11.4 |
| Total | 4,528 | 46,953 | 42,425 | 1,000 | 43,425 | 478.4 |
| FTE Role Reduction | - | - | - | - | - | (1.0) |
| Total | 4,528 | 46,953 | 42,425 | 1,000 | 43,425 | 477.4 |

| | | | Net | | Net | |
|--|--------|-------------|-------------|--------------|-------------|-----------|
| 2026 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Health and Safety Inspectorate | - | 657 | 657 | - | 657 | 7.0 |
| States of Jersey Ambulance Service | 16 | 7,495 | 7,479 | 73 | 7,552 | 86.0 |
| States of Jersey Fire and Rescue Service | 344 | 9,779 | 9,435 | 141 | 9,576 | 85.0 |
| States of Jersey Prison Service | 378 | 12,476 | 12,098 | 269 | 12,367 | 152.0 |
| Jersey Field Squadron | - | 1,837 | 1,837 | - | 1,837 | 4.0 |
| Jersey Customs and Immigration Service | 3,204 | 9,180 | 5,976 | 313 | 6,289 | 89.0 |
| Justice and Home Affairs Directorate | 9 | 4,328 | 4,319 | 193 | 4,512 | 44.0 |
| Superintendent Registrar | 577 | 842 | 265 | 11 | 276 | 11.4 |
| Total | 4,528 | 46,594 | 42,066 | 1,000 | 43,066 | 478.4 |
| FTE Role Reduction | - | - | - | - | - | (3.0) |
| Total | 4,528 | 46,594 | 42,066 | 1,000 | 43,066 | 475.4 |

| _ | | | | |
|------|-------|-----|------------|-------|
| Serv | ICE I | EVE | LΔnal | IVSIS |
| 0011 | | | 7 ti i (4) | |

| | | | Net | | Net | |
|--|--------|-------------|-------------|--------------|-------------|------------------|
| 2027 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Health and Safety Inspectorate | - | 657 | 657 | - | 657 | 7.0 |
| States of Jersey Ambulance Service | 16 | 7,518 | 7,502 | 73 | 7,575 | 86.0 |
| States of Jersey Fire and Rescue | | | | | | |
| Service | 344 | 9,773 | 9,429 | 141 | 9,570 | 85.0 |
| States of Jersey Prison Service | 378 | 12,476 | 12,098 | 269 | 12,367 | 152.0 |
| Jersey Field Squadron | - | 1,871 | 1,871 | - | 1,871 | 4.0 |
| Jersey Customs and Immigration Service | 3,204 | 9,180 | 5,976 | 313 | 6,289 | 89.0 |
| Justice and Home Affairs Directorate | 9 | 4,321 | 4,312 | 193 | 4,505 | 44.0 |
| Superintendent Registrar | 577 | 842 | 265 | 11 | 276 | 11.4 |
| Total | 4,528 | 46,638 | 42,110 | 1,000 | 43,110 | 478.4 |
| FTE Role Reduction | - | - | - | - | - | (3.0) |
| Total | 4,528 | 46,638 | 42,110 | 1,000 | 43,110 | 475.4 |

| | | | Net | | Net | | |
|---|--------|-------------|-------------|--------------|-------------|------------------|--|
| 2028 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE | |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees | |
| Health and Safety Inspectorate | - | 657 | 657 | - | 657 | 7.0 | |
| States of Jersey Ambulance Service | 16 | 7,518 | 7,502 | 73 | 7,575 | 86.0 | |
| States of Jersey Fire and Rescue Service | 344 | 9,773 | 9,429 | 141 | 9,570 | 85.0 | |
| States of Jersey Prison Service | 378 | 12,476 | 12,098 | 269 | 12,367 | 152.0 | |
| Jersey Field Squadron | - | 1,871 | 1,871 | - | 1,871 | 4.0 | |
| Jersey Customs and Immigration Service | 3,204 | 9,180 | 5,976 | 313 | 6,289 | 89.0 | |
| Justice and Home Affairs Directorate | 9 | 4,321 | 4,312 | 193 | 4,505 | 44.0 | |
| Superintendent Registrar | 577 | 842 | 265 | 11 | 276 | 11.4 | |
| Total | 4,528 | 46,638 | 42,110 | 1,000 | 43,110 | 478.4 | |
| FTE Role Reduction | - | - | - | - | - | (3.0) | |
| Total | 4,528 | 46,638 | 42,110 | 1,000 | 43,110 | 475.4 | |

States of Jersey Police

| Lead Minister | Minister for Justice and Home Affairs |
|--|--|
| Accountable Officer | Chief Officer of the States of Jersey Police |
| Department | States of Jersey Police |
| Further information on services provided | Jersey Police Authority States of Jersey Police - Home |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | 168 | 168 | 168 | 168 |
| Total revenue | 168 | 168 | 168 | 168 |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 27,558 | 27,371 | 27,371 | 27,371 |
| Other operating expenses | 2,795 | 2,772 | 2,751 | 2,751 |
| Grants and subsidies payments | - | - | - | - |
| Impairments | - | - | - | - |
| Finance costs | - | - | - | - |
| Total expenditure | 30,353 | 30,143 | 30,122 | 30,122 |
| Net revenue expenditure (near cash) | 30,185 | 29,975 | 29,954 | 29,954 |
| Depreciation and amortisation | 650 | 650 | 650 | 650 |
| Net revenue expenditure after depreciation | 30,835 | 30,625 | 30,604 | 30,604 |

Service Level Analysis

Service Level Analysis

Service Level Analysis

Service Level Analysis 2025 Estimate Near-Cash **Net Revenue** Non-Cash **Net Revenue** FTE **Employees** £'000 Income Expenditure Expenditure Depreciation Expenditure States of Jersey Police Service 30,353 349.0 168 30,185 650 30,835 650 168 30,353 30,185 30,835 349.0 FTE Role Reduction (2.0)Total 30,353 30,185 650 30,835 347.0 168

| Service Level Analysis | | | | | | |
|---------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| | | | | | | |
| 2026 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| States of Jersey Police Service | 168 | 30,143 | 29,975 | 650 | 30,625 | 349.0 |
| Total | 168 | 30,143 | 29,975 | 650 | 30,625 | 349.0 |
| FTE Role Reduction | - | - | - | - | - | (4.7) |
| Total | 168 | 30,143 | 29,975 | 650 | 30,625 | 344.3 |

| 2027 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|---------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| States of Jersey Police Service | 168 | 30,122 | 29,954 | 650 | 30,604 | 349.0 |
| Total | 168 | 30,122 | 29,954 | 650 | 30,604 | 349.0 |
| FTE Role Reduction | - | - | - | - | - | (4.7) |
| Total | 168 | 30,122 | 29,954 | 650 | 30,604 | 344.3 |

| 2028 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|---------------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| States of Jersey Police Service | 168 | 30,122 | 29,954 | 650 | 30,604 | 349.0 |
| Total | 168 | 30,122 | 29,954 | 650 | 30,604 | 349.0 |
| FTE Role Reduction | - | - | - | - | - | (4.7) |
| Total | 168 | 30,122 | 29,954 | 650 | 30,604 | 344.3 |

Ministry of External Relations

| Lead Minister | Minister for External Relations |
|--|-----------------------------------|
| Accountable Officer | Chief Officer, External Relations |
| Department | External Relations |
| Further information on services provided | External Relations (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | 330 | 330 | 330 | 330 |
| Total revenue | 330 | 330 | 330 | 330 |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 1,976 | 1,897 | 1,897 | 1,897 |
| Other operating expenses | 527 | 554 | 554 | 554 |
| Grants and subsidies payments | 1,234 | 1,207 | 1,207 | 1,207 |
| Impairments | - | - | - | - |
| Finance costs | - | - | - | - |
| Total expenditure | 3,737 | 3,658 | 3,658 | 3,658 |
| Net revenue expenditure (near cash) | 3,407 | 3,328 | 3,328 | 3,328 |
| Depreciation and amortisation | - | - | - | - |
| Net revenue expenditure after depreciation | 3,407 | 3,328 | 3,328 | 3,328 |

Service Analysis

Total

Service Level Analysis FTE 2025 Estimate Near-Cash **Net Revenue** Non-Cash **Net Revenue** Expenditure Employees £'000 Income Expenditure Expenditure Depreciation External Relations 330 3,737 3,407 3,407 17.0 Total 330 3,737 3,407 3,407 17.0 FTE Role Reduction

3,737

3,407

3,407

17.0

330

| Service Level Analysis | | | | | | |
|------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| 2026 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| External Relations | 330 | 3,658 | 3,328 | - | 3,328 | 17.0 |
| Total | 330 | 3,658 | 3,328 | - | 3,328 | 17.0 |
| FTE Role Reduction | - | - | - | - | - | (1.0) |
| Total | 330 | 3,658 | 3,328 | - | 3,328 | 16.0 |

| 2027 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|--------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| External Relations | 330 | 3,658 | 3,328 | - | 3,328 | 17.0 |
| Total | 330 | 3,658 | 3,328 | - | 3,328 | 17.0 |
| FTE Role Reduction | - | - | - | - | - | (1.0) |
| Total | 330 | 3,658 | 3,328 | - | 3,328 | 16.0 |

| 2028 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|--------------------|--------|-------------|-------------|--------------|-------------|-----------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| External Relations | 330 | 3,658 | 3,328 | - | 3,328 | 17.0 |
| Total | 330 | 3,658 | 3,328 | - | 3,328 | 17.0 |
| FTE Role Reduction | - | - | - | - | - | (1.0) |
| Total | 330 | 3,658 | 3,328 | - | 3,328 | 16.0 |

Economic Development, Tourism, Sport, and Culture

| Lead Minister | Minister for Sustainable Economic Development |
|--|---|
| Accountable Officer | Chief Officer, Department for the Economy |
| Department | Economy |
| Further information on services provided | Department for the Economy (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | - | - | - | - |
| Total revenue | - | - | - | - |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 5,109 | 4,725 | 4,725 | 4,725 |
| Other operating expenses | 4,471 | 4,693 | 4,911 | 5,154 |
| Grants and subsidies payments | 27,436 | 27,436 | 27,436 | 27,436 |
| Impairments | - | - | - | - |
| Finance costs | - | - | - | - |
| Total expenditure | 37,016 | 36,854 | 37,072 | 37,315 |
| Net revenue expenditure (near cash) | 37,016 | 36,854 | 37,072 | 37,315 |
| Depreciation and amortisation | - | - | - | - |
| Net revenue expenditure after depreciation | 37,016 | 36,854 | 37,072 | 37,315 |

Service Level Analysis

Service Level Analysis

| 2025 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|---------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Local and Digital Economy | - | 32,465 | 32,465 | - | 32,465 | 28.0 |
| Future Economy | - | 534 | 534 | - | 534 | 4.0 |
| Economics | - | 1,897 | 1,897 | - | 1,897 | 7.0 |
| Management and Governance | - | 882 | 882 | - | 882 | 4.5 |
| Intellectual Property | - | 240 | 240 | - | 240 | - |
| Cyber Security | - | 998 | 998 | - | 998 | 6.0 |
| Total | - | 37,016 | 37,016 | - | 37,016 | 49.5 |
| FTE Role Reduction | - | - | - | - | - | - |
| Total | - | 37,016 | 37,016 | | 37,016 | 49.5 |

Service Level Analysis

| 2026 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|---------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Local and Digital Economy | - | 32,303 | 32,303 | - | 32,303 | 28.0 |
| Future Economy | - | 534 | 534 | - | 534 | 4.0 |
| Economics | - | 1,897 | 1,897 | - | 1,897 | 7.0 |
| Management and Governance | - | 882 | 882 | - | 882 | 4.5 |
| Intellectual Property | - | 240 | 240 | - | 240 | - |
| Cyber Security | - | 998 | 998 | - | 998 | 6.0 |
| Total | • | 36,854 | 36,854 | - | 36,854 | 49.5 |
| FTE Role Reduction | - | - | - | - | - | (6.0) |
| Total | - | 36,854 | 36,854 | - | 36,854 | 28.0 |

| 2027 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|---------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Local and Digital Economy | - | 32,521 | 32,521 | - | 32,521 | 28.0 |
| Future Economy | - | 534 | 534 | - | 534 | 4.0 |
| Economics | - | 1,897 | 1,897 | - | 1,897 | 7.0 |
| Management and Governance | - | 882 | 882 | - | 882 | 4.5 |
| Intellectual Property | - | 240 | 240 | - | 240 | - |
| Cyber Security | - | 998 | 998 | - | 998 | 6.0 |
| Total | • | 37,072 | 37,072 | - | 37,072 | 49.5 |
| FTE Role Reduction | - | - | - | - | - | (6.0) |
| Total | - | 37,072 | 37,072 | - | 37,072 | 43.5 |

| 2028 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|---------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Local and Digital Economy | - | 32,764 | 32,764 | - | 32,764 | 28.0 |
| Future Economy | - | 534 | 534 | - | 534 | 4.0 |
| Economics | - | 1,897 | 1,897 | - | 1,897 | 7.0 |
| Management and Governance | - | 882 | 882 | - | 882 | 4.5 |
| Intellectual Property | - | 240 | 240 | - | 240 | - |
| Cyber Security | - | 998 | 998 | - | 998 | 6.0 |
| Total | • | 37,315 | 37,315 | • | 37,315 | 49.5 |
| FTE Role Reduction | - | - | - | - | - | (6.0) |
| Total | - | 37,315 | 37,315 | - | 37,315 | 43.5 |

Financial Services

| Lead Minister | Minister for External Relations |
|--|---|
| Accountable Officer | Chief Officer, Department for the Economy |
| Department | Economy |
| Further information on services provided | Department for the Economy (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | - | - | - | - |
| Total revenue | - | - | - | - |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 4,276 | 4,166 | 4,166 | 4,166 |
| Other operating expenses | 723 | 687 | 662 | 662 |
| Grants and subsidies payments | 5,887 | 5,887 | 5,887 | 5,887 |
| Impairments | - | - | - | - |
| Finance costs | - | - | - | - |
| Total expenditure | 10,886 | 10,740 | 10,715 | 10,715 |
| Net revenue expenditure (near cash) | 10,886 | 10,740 | 10,715 | 10,715 |
| Depreciation and amortisation | - | - | - | - |
| Net revenue expenditure after depreciation | 10,886 | 10,740 | 10,715 | 10,715 |

Service Level Analysis

Service Level Analysis

| 2025 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|-----------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Financial Services | - | 6,999 | 6,999 | - | 6,999 | 6.0 |
| Financial Crime | - | 1,321 | 1,321 | - | 1,321 | 5.0 |
| Financial Intelligence Unit | - | 2,566 | 2,566 | - | 2,566 | 35.0 |
| Total | - | 10,886 | 10,886 | - | 10,886 | 46.0 |
| FTE Role Reduction | - | - | - | - | | - |
| Total | - | 10,886 | 10,886 | - | 10,886 | 46.0 |

Service Level Analysis

| 2026 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|-----------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Financial Services | - | 6,956 | 6,956 | - | 6,956 | 6.0 |
| Financial Crime | - | 1,263 | 1,263 | - | 1,263 | 5.0 |
| Financial Intelligence Unit | - | 2,521 | 2,521 | - | 2,521 | 35.0 |
| Total | - | 10,740 | 10,740 | - | 10,740 | 46.0 |
| FTE Role Reduction | - | | - | - | - | (2.0) |
| Total | - | 10,740 | 10,740 | - | 10,740 | 44.0 |

| 2027 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|-----------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Financial Services | - | 6,956 | 6,956 | - | 6,956 | 6.0 |
| Financial Crime | - | 1,263 | 1,263 | - | 1,263 | 5.0 |
| Financial Intelligence Unit | - | 2,496 | 2,496 | - | 2,496 | 35.0 |
| Total | - | 10,715 | 10,715 | - | 10,715 | 46.0 |
| FTE Role Reduction | - | | | | | (2.0) |
| Total | - | 10,715 | 10,715 | • | 10,715 | 44.0 |

| 2028 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|-----------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Financial Services | - | 6,956 | 6,956 | - | 6,956 | 6.0 |
| Financial Crime | - | 1,263 | 1,263 | - | 1,263 | 5.0 |
| Financial Intelligence Unit | - | 2,496 | 2,496 | - | 2,496 | 35.0 |
| Total | - | 10,715 | 10,715 | - | 10,715 | 46.0 |
| FTE Role Reduction | - | - | - | - | - | (2.0) |
| Total | - | 10,715 | 10,715 | - | 10,715 | 44.0 |

Treasury and Exchequer

| Lead Minister | Minister for Treasury and Resources |
|--|---|
| Accountable Officer | Treasurer of the States and Chief Officer, Treasury and Exchequer |
| Department | Treasury and Exchequer |
| Further information on services provided | Treasury and Exchequer (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|-----------|-----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | Louinate | LStillate | LStillate | Lotimate |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | 4,353 | 4,353 | 4,353 | 4,353 |
| Total revenue | 4,353 | 4,353 | 4,353 | 4,353 |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 31,372 | 29,859 | 29,859 | 29,859 |
| Other operating expenses | 17,765 | 16,835 | 16,835 | 16,835 |
| Grants and subsidies payments | - | - | - | - |
| Impairments | 5 | 5 | 5 | 5 |
| Finance costs | 1,910 | 940 | 940 | 940 |
| Total expenditure | 51,052 | 47,639 | 47,639 | 47,639 |
| Net revenue expenditure (near cash) | 46,699 | 43,286 | 43,286 | 43,286 |
| Depreciation and amortisation | 1,570 | 1,570 | 1,570 | 1,570 |
| Net revenue expenditure after depreciation | 48,269 | 44,856 | 44,856 | 44,856 |

Service Level Analysis

Service Level Analysis

| | | | Net | Net | | | |
|---|--------|-------------|-------------|--------------|-------------|------------------|--|
| 2025 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE | |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees | |
| Finance Business Partners, Analytics & Management Information | - | 4,614 | 4,614 | - | 4,614 | 69.0 | |
| Finance Hub | 3,007 | 6,035 | 3,028 | - | 3,028 | 63.5 | |
| Revenue Jersey | 214 | 14,163 | 13,949 | 1,570 | 15,519 | 169.0 | |
| Assurance and Risk | 15 | 2,352 | 2,337 | - | 2,337 | 18.0 | |
| Strategic Finance | 35 | 3,368 | 3,333 | - | 3,333 | 33.3 | |
| Treasury and Investment Management | 1,082 | 14,553 | 13,471 | - | 13,471 | 19.0 | |
| Commercial Services | - | 3,764 | 3,764 | - | 3,764 | 41.0 | |
| Corporate Costs | - | 2,203 | 2,203 | - | 2,203 | - | |
| Total | 4,353 | 51,052 | 46,699 | 1,570 | 48,269 | 412.8 | |
| FTE Role Reduction | - | - | - | - | - | (10.0) | |
| Total | 4,353 | 51,052 | 46,699 | 1,570 | 48,269 | 402.8 | |

| | | | Net | | Net | |
|---|--------|-------------|-------------|--------------|-------------|-----------|
| 2026 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Finance Business Partners, Analytics & Management Information | - | 4,614 | 4,614 | - | 4,614 | 69.0 |
| Finance Hub | 3,007 | 6,035 | 3,028 | - | 3,028 | 63.5 |
| Revenue Jersey | 214 | 14,163 | 13,949 | 1,570 | 15,519 | 169.0 |
| Assurance and Risk | 15 | 2,352 | 2,337 | - | 2,337 | 18.0 |
| Strategic Finance | 35 | 1,855 | 1,820 | - | 1,820 | 33.3 |
| Treasury and Investment Management | 1,082 | 13,623 | 12,541 | - | 12,541 | 19.0 |
| Commercial Services | - | 3,764 | 3,764 | - | 3,764 | 41.0 |
| Corporate Costs | - | 1,233 | 1,233 | - | 1,233 | - |
| Total | 4,353 | 47,639 | 43,286 | 1,570 | 44,856 | 412.8 |
| FTE Role Reduction | | - | - | | - | (25.0) |
| Total | 4,353 | 47,639 | 43,286 | 1,570 | 44,856 | 387.8 |

Service Level Analysis

| | | | Net | | Net | |
|---|--------|-------------|-------------|--------------|-------------|-----------|
| 2027 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Finance Business Partners, Analytics & Management Information | - | 4,614 | 4,614 | - | 4,614 | 69.0 |
| Finance Hub | 3,007 | 6,035 | 3,028 | - | 3,028 | 63.5 |
| Revenue Jersey | 214 | 14,163 | 13,949 | 1,570 | 15,519 | 169.0 |
| Assurance and Risk | 15 | 2,352 | 2,337 | - | 2,337 | 18.0 |
| Strategic Finance | 35 | 1,855 | 1,820 | - | 1,820 | 33.3 |
| Treasury and Investment Management | 1,082 | 13,623 | 12,541 | - | 12,541 | 19.0 |
| Commercial Services | - | 3,764 | 3,764 | - | 3,764 | 41.0 |
| Corporate Costs | - | 1,233 | 1,233 | - | 1,233 | - |
| Total | 4,353 | 47,639 | 43,286 | 1,570 | 44,856 | 412.8 |
| FTE Role Reduction | • | • | - | - | - | (25.0) |
| Total | 4,353 | 47,639 | 43,286 | 1,570 | 44,856 | 387.8 |

| | | | Net | | Net | |
|---|--------|-------------|-------------|--------------|-------------|------------------|
| 2028 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Finance Business Partners, Analytics & Management Information | - | 4,614 | 4,614 | - | 4,614 | 69.0 |
| Finance Hub | 3,007 | 6,035 | 3,028 | - | 3,028 | 63.5 |
| Revenue Jersey | 214 | 14,163 | 13,949 | 1,570 | 15,519 | 169.0 |
| Assurance and Risk | 15 | 2,352 | 2,337 | - | 2,337 | 18.0 |
| Strategic Finance | 35 | 1,855 | 1,820 | - | 1,820 | 33.3 |
| Treasury and Investment Management | 1,082 | 13,623 | 12,541 | - | 12,541 | 19.0 |
| Commercial Services | - | 3,764 | 3,764 | - | 3,764 | 41.0 |
| Corporate Costs | - | 1,233 | 1,233 | - | 1,233 | - |
| Total | 4,353 | 47,639 | 43,286 | 1,570 | 44,856 | 412.8 |
| FTE Role Reduction | - | - | - | - | - | (25.0) |
| Total | 4,353 | 47,639 | 43,286 | 1,570 | 44,856 | 387.8 |

Non-Ministerial Departments

| Head of Expenditure | Accountable Officer | Further information on services provided |
|--------------------------------------|--|---|
| Bailiff's Chambers | Chief Officer, Bailiff's Chambers | Bailiff's Chambers (gov.je) |
| Law Officers' Department | Practice Director, Law Officers Department | Law Officers' Department (gov.je) |
| Judicial Greffe | Judicial Greffier | Judicial Greffe (gov.je) |
| Viscount's Department | Viscount | Viscount's Department (gov.je) |
| Official Analyst | Official Analyst | Strategic Policy, Planning and Performance (gov.je) |
| Office of the Lieutenant Governor | Chief of Staff and Private Secretary | Government House |
| Probation | Chief Probation Officer | Probation and After-Care Service (gov.je) |
| Comptroller and Auditor General | Comptroller and Auditor General | Jersey Audit Office |

| · | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | 365 | 365 | 365 | 365 |
| Earned through operations | 3,165 | 3,167 | 3,169 | 3,172 |
| Total revenue | 3,530 | 3,532 | 3,534 | 3,537 |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 26,722 | 26,991 | 26,998 | 27,006 |
| Other operating expenses | 13,319 | 13,032 | 13,114 | 13,142 |
| Grants and subsidies payments | 90 | 90 | 90 | 90 |
| Impairments | - | - | - | - |
| Finance costs | 15 | 15 | 15 | 15 |
| Total expenditure | 40,146 | 40,128 | 40,217 | 40,253 |
| Net revenue expenditure (near cash) | 36,616 | 36,596 | 36,683 | 36,716 |
| Depreciation and amortisation | 85 | 85 | 85 | 85 |
| Net revenue expenditure after depreciation | 36,701 | 36,681 | 36,768 | 36,801 |

Service Level Analysis

| 2025 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|-----------------------------------|--------|-------------|----------------|--------------|----------------|-----------|
| | | | | | | |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Bailiff's Chambers | | | | | | |
| Bailiff's Chamber | 52 | 3,372 | 3,320 | - | 3,320 | 18.7 |
| Court and Case Costs | - | 480 | 480 | - | 480 | - |
| Law Officers' Department | | | | | | |
| Law Officers General | 127 | 13,031 | 12,904 | - | 12,904 | 105.7 |
| Court and Case Costs | - | 1,111 | 1,111 | - | 1,111 | - |
| Judicial Greffe | | | | | | |
| Judicial Greffe - General | 2,094 | 6,111 | 4,017 | - | 4,017 | 53.1 |
| Court and Case Costs | - | 5,951 | 5,951 | - | 5,951 | - |
| Viscount's Department | | | | | | |
| Viscount's Department | 919 | 3,289 | 2,370 | 24 | 2,394 | 32.8 |
| Court and Case Costs | - | 246 | 246 | - | 246 | - |
| Official Analyst | 53 | 837 | 784 | 61 | 845 | 7.7 |
| Office of the Lieutenant Governor | 148 | 1,061 | 913 | - | 913 | 14.9 |
| Probation | | | | | | |
| Probation and Aftercare Service | 44 | 3,243 | 3,199 | - | 3,199 | 33.7 |
| Court and Case Costs | - | 125 | 125 | - | 125 | 1.0 |
| Comptroller & Auditor General | 93 | 1,289 | 1,196 | - | 1,196 | - |
| Total | 3,530 | 40,146 | 36,616 | 85 | 36,701 | 267.6 |
| FTE Role Reduction | - | - | | • | - | - |
| Total | 3,530 | 40,146 | 36,616 | 85 | 36,701 | 267.6 |

| | | | Net | | Net | |
|-----------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| 2026 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Bailiff's Chambers | | | | | | |
| Bailiff's Chamber | 52 | 3,174 | 3,122 | - | 3,122 | 18.7 |
| Court and Case Costs | - | 480 | 480 | - | 480 | - |
| Law Officers' Department | | | | | | |
| Law Officers General | 127 | 13,236 | 13,109 | - | 13,109 | 105.7 |
| Court and Case Costs | - | 1,111 | 1,111 | - | 1,111 | - |
| Judicial Greffe | | | | | | |
| Judicial Greffe - General | 2,094 | 6,067 | 3,973 | - | 3,973 | 53.1 |
| Court and Case Costs | - | 5,955 | 5,955 | - | 5,955 | - |
| Viscount's Department | | | | | | |
| Viscount's Department | 919 | 3,284 | 2,365 | 24 | 2,389 | 32.8 |
| Court and Case Costs | - | 246 | 246 | - | 246 | - |
| Official Analyst | 53 | 840 | 787 | 61 | 848 | 7.7 |
| Office of the Lieutenant Governor | 148 | 1,061 | 913 | - | 913 | 14.9 |
| Probation | | | | | | |
| Probation and Aftercare Service | 44 | 3,267 | 3,223 | - | 3,223 | 34.7 |
| Court and Case Costs | - | 125 | 125 | - | 125 | 1.0 |
| Comptroller & Auditor General | 95 | 1,282 | 1,187 | - | 1,187 | - |
| Total | 3,532 | 40,128 | 36,596 | 85 | 36,681 | 268.6 |
| FTE Role Reduction | - | | - | | • | |
| Total | 3,532 | 40,128 | 36,596 | 85 | 36,681 | 268.6 |

| | | | Net | | Net | |
|-----------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| 2027 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Bailiff's Chambers | | | | | | |
| Bailiff's Chamber | 52 | 3,176 | 3,124 | - | 3,124 | 18.7 |
| Court and Case Costs | - | 480 | 480 | - | 480 | - |
| Law Officers' Department | | | | | | |
| Law Officers General | 127 | 13,236 | 13,109 | - | 13,109 | 105.7 |
| Court and Case Costs | - | 1,111 | 1,111 | - | 1,111 | - |
| Judicial Greffe | | | | | | |
| Judicial Greffe - General | 2,094 | 6,067 | 3,973 | - | 3,973 | 53.1 |
| Court and Case Costs | - | 5,959 | 5,959 | - | 5,959 | - |
| Viscount's Department | | | | | | |
| Viscount's Department | 919 | 3,284 | 2,365 | 24 | 2,389 | 32.8 |
| Court and Case Costs | - | 246 | 246 | - | 246 | - |
| Official Analyst | 53 | 890 | 837 | 61 | 898 | 7.7 |
| Office of the Lieutenant Governor | 148 | 1,061 | 913 | - | 913 | 14.9 |
| Probation | | | | | | |
| Probation and Aftercare Service | 44 | 3,270 | 3,226 | - | 3,226 | 34.7 |
| Court and Case Costs | - | 125 | 125 | - | 125 | 1.0 |
| Comptroller & Auditor General | 97 | 1,312 | 1,215 | - | 1,215 | - |
| Total | 3,534 | 40,217 | 36,683 | 85 | 36,768 | 268.6 |
| FTE Role Reduction | - | - | | • | - | - |
| Total | 3,534 | 40,217 | 36,683 | 85 | 36,768 | 268.6 |

| | | | Net | | Net | |
|-----------------------------------|--------|-------------|-------------|--------------|-------------|-----------|
| 2028 Estimate | | Near-Cash | Revenue | Non-Cash | Revenue | FTE |
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| Bailiff's Chambers | | | | | | |
| Bailiff's Chamber | 52 | 3,179 | 3,127 | - | 3,127 | 18.7 |
| Court and Case Costs | - | 480 | 480 | - | 480 | - |
| Law Officers' Department | | | | | | |
| Law Officers General | 127 | 13,236 | 13,109 | - | 13,109 | 105.7 |
| Court and Case Costs | - | 1,111 | 1,111 | - | 1,111 | - |
| Judicial Greffe | | | | | | |
| Judicial Greffe - General | 2,094 | 6,067 | 3,973 | - | 3,973 | 53.1 |
| Court and Case Costs | - | 5,963 | 5,963 | - | 5,963 | - |
| Viscount's Department | | | | | | |
| Viscount's Department | 919 | 3,284 | 2,365 | 24 | 2,389 | 32.8 |
| Court and Case Costs | - | 246 | 246 | - | 246 | - |
| Official Analyst | 53 | 890 | 837 | 61 | 898 | 7.7 |
| Office of the Lieutenant Governor | 148 | 1,061 | 913 | - | 913 | 14.9 |
| Probation | | | | | | |
| Probation and Aftercare Service | 44 | 3,264 | 3,220 | - | 3,220 | 34.7 |
| Court and Case Costs | - | 125 | 125 | - | 125 | 1.0 |
| Comptroller & Auditor General | 100 | 1,347 | 1,247 | - | 1,247 | - |
| Total | 3,537 | 40,253 | 36,716 | 85 | 36,801 | 268.6 |
| FTE Role Reduction | - | | - | | - | - |
| Total | 3,537 | 40,253 | 36,716 | 85 | 36,801 | 268.6 |

Revenue Expenditure Growth

| Revenue Expendit | ure Growth | | | | |
|------------------|--|----------|----------|----------|----------|
| £'000 | | 2025 | 2026 | 2027 | 2028 |
| Reference | Description | Estimate | Estimate | Estimate | Estimate |
| | Bailiff's Chamber | | | | |
| I-BAC-GP25-001 | Court & Case Costs | 174 | 174 | 174 | 174 |
| | Comptroller and Auditor General | | | | |
| I-CAG-GP25-001 | Contractual Inflation | - | - | - | 32 |
| | Judicial Greffe | | | | |
| I-JUG-GP25-001 | Staff Resources, Legal Aid Costs & Court Refurbishment | 860 | 820 | 824 | 828 |
| | Law Officers' Department | | | | |
| I-LOD-GP25-001 | Staff Resources for Additional Cases | 258 | 463 | 463 | 463 |
| | Probation | | | | |
| I-PRO-GP25-001 | Staff Resources, Recharge Removal & Fleet Management | 268 | 292 | 295 | 289 |
| | Viscount's Department | | | | |
| I-VID-GP25-001 | Staff Resources | 114 | 109 | 109 | 109 |
| Total | | 1,674 | 1,858 | 1,865 | 1,895 |

Summary of Revenue Growth Allocations

I-BAC-GP25-001 Court & Case Costs

Court and Case Costs is set as an estimate for the annual spend for all costs associated with legal and court related functions. There has been a sustained increase in the number of court hearings and related activities increasing pressure on existing resource. In addition, the Access to Justice (Jersey) Law 2019 requires for the provision of sufficient resources for the purpose of meeting payments under the Legal Aid Scheme, the fees for which have been reviewed and updated for the first time since 2017. This allocation will provide the required funding to cover additional costs due to the increase in the court and case activity and fulfil the requirement of the Access to Justice (Jersey) Law 2019.

I-C&AG-GP25-001 Contractual Inflation

Increased funding requirements in 2024 and 2025 represent one-off unavoidable events. Specifically for the recruitment of two new Board members when current terms of office expire, and recruitment of a new Comptroller and Auditor General, to commence during the latter part of 2025 so a new Comptroller and Auditor General is in place when the current term ends on 31 December 2026. The estimated requirement for 2027 is based on the position for 2026 making a prudent allowance for the impact of UK and Jersey inflation taking into account the forecasts of HM Treasury, the Office of Budget Responsibility and the Fiscal Policy Panel to reflect the contractual nature of over 95% of our spend.

I-JUG-GP25-001 Staff Resources, Legal Aid Costs & Court Refurbishment

The Judicial Greffe's primary function is to support the delivery of, and access to, justice in Jersey. The organisation is responsible for the provision of judicial, secretarial, administrative, and interlocutory support for the Island's Courts and Tribunals including the Court of Appeal, the Royal Court, the Magistrates Court, the Petty Debts Court and seven Tribunals. The Department also supports a variety of areas of judicial work including intellectual property registrations, land registration and wills. This will ensure the continued effective running of the Court Service and will enhance the delivery of justice in Jersey. The outcomes will maintain access to justice and improve the effectiveness of the Court infrastructure to meet Jersey's social and economic needs and maintain the Island's international reputation.

I-LOD-GP25-001 Staff Resources for Additional Cases

The workload of the criminal courts team within the Law Officers' Department has increased significantly with a rise in cases being sent to the Royal Court and the Magistrate's Court as well as an increase in advice files opened and the incorporation of new work streams, such as Violence against Women and Girls. The funding request is to add needed resource to the existing team.

I-PRO-GP25-001 Staff Resources, Recharge Removal and Fleet Management

The Probation Service requires essential extra resource and budget realignment to fulfil its statutory functions in criminal justice and family law and community service scheme. Investment will cover increased demands on the community service scheme, the need to replace aging vehicles, and investment in locally trained manpower to obtain best value.

I-VID-GP25-001 Staff Resources

The Viscount's Department is responsible for executing orders made by the Royal Court of Jersey, as well as certain other activities set out in statute. The investment will support much needed resourcing of the small team to match the increasing volume and complexity of workloads.

States Assembly

| Head of Expenditure | Accountable Officer | Further information on services provided |
|---------------------|------------------------|--|
| States Assembly | Greffier of the States | States Assembly (gov.je) |

| | 2025 | 2026 | 2027 | 2028 |
|--|----------|----------|----------|----------|
| £'000 | Estimate | Estimate | Estimate | Estimate |
| Revenue | | | | |
| Levied by the States of Jersey | - | - | - | - |
| Earned through operations | - | - | - | - |
| Total revenue | - | - | - | - |
| Expenditure | | | | |
| Social benefit payments | - | - | - | - |
| Staff costs | 9,462 | 9,545 | 9,626 | 9,711 |
| Other operating expenses | 1,470 | 1,670 | 1,470 | 1,470 |
| Grants and subsidies payments | - | - | - | - |
| Impairments | - | - | - | - |
| Finance costs | - | - | - | - |
| Total expenditure | 10,932 | 11,215 | 11,096 | 11,181 |
| Net revenue expenditure (near cash) | 10,932 | 11,215 | 11,096 | 11,181 |
| Depreciation and amortisation | - | - | - | - |
| Net revenue expenditure after depreciation | 10,932 | 11,215 | 11,096 | 11,181 |

| Service Level Analysis | | | | | | |
|------------------------------------|--------|--------------------------|----------------------------|--------------------------|----------------------------|------------------|
| 2025 Estimate £'000 | Income | Near-Cash Expenditure | Net Revenue Expenditure | Non-Cash Depreciation | Net Revenue Expenditure | FTE Employees |
| States Assembly General | - | 3,758 | 3,758 | - | 3,758 | 3.0 |
| Committees and Panels | - | 2,301 | 2,301 | - | 2,301 | 24.0 |
| Members' Services and Renumeration | - | 1,936 | 1,936 | - | 1,936 | 19.0 |
| Law Drafting | - | 1,907 | 1,907 | - | 1,907 | 12.5 |
| Digital and Public Engagement | - | 1,030 | 1,030 | - | 1,030 | 12.0 |
| Total | - | 10,932 | 10,932 | - | 10,932 | 70.5 |
| FTE Role Reduction | - | - | - | - | - | - |
| Total | | 10,932 | 10,932 | - | 10,932 | 70.5 |

| 2026 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|------------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| States Assembly General | - | 3,841 | 3,841 | - | 3,841 | 3.0 |
| Committees and Panels | - | 2,301 | 2,301 | - | 2,301 | 24.0 |
| Members' Services and Renumeration | - | 1,936 | 1,936 | - | 1,936 | 19.0 |
| Law Drafting | - | 1,907 | 1,907 | - | 1,907 | 12.5 |
| Digital and Public Engagement | | 1,230 | 1,230 | | 1,230 | 12.0 |
| Total | | 11,215 | 11,215 | | 11,215 | 70.5 |
| FTE Role Reduction | - | | - | | - | |
| Total | - | 11,215 | 11,215 | - | 11,215 | 70.5 |

| 2027 Estimate £'000 | Income | Near-Cash Expenditure | Net Revenue Expenditure | Non-Cash Depreciation | Net Revenue Expenditure | FTE Employees |
|------------------------------------|--------|--------------------------|----------------------------|--------------------------|----------------------------|------------------|
| States Assembly General | - | 3,922 | 3,922 | | 3,922 | 3.0 |
| Committees and Panels | _ | 2,301 | 2,301 | - | 2,301 | 24.0 |
| Members' Services and Renumeration | _ | 1,936 | 1,936 | - | 1,936 | 19.0 |
| Law Drafting | _ | 1,907 | 1,907 | - | 1,907 | 12.5 |
| Digital and Public Engagement | - | 1,030 | 1,030 | - | 1,030 | 12.0 |
| Total | - | 11,096 | 11,096 | - | 11,096 | 70.5 |
| FTE Role Reduction | - | - | - | - | - | - |
| Total | | 11,096 | 11,096 | - | 11,096 | 70.5 |

| 2028 Estimate | | Near-Cash | Net Revenue | Non-Cash | Net Revenue | FTE |
|------------------------------------|--------|-------------|-------------|--------------|-------------|------------------|
| £'000 | Income | Expenditure | Expenditure | Depreciation | Expenditure | Employees |
| States Assembly General | - | 4,007 | 4,007 | - | 4,007 | 3.0 |
| Committees and Panels | - | 2,301 | 2,301 | - | 2,301 | 24.0 |
| Members' Services and Renumeration | - | 1,936 | 1,936 | - | 1,936 | 19.0 |
| Law Drafting | - | 1,907 | 1,907 | - | 1,907 | 12.5 |
| Digital and Public Engagement | - | 1,030 | 1,030 | - | 1,030 | 12.0 |
| Total | | 11,181 | 11,181 | - | 11,181 | 70.5 |
| FTE Role Reduction | - | - | - | - | - | - |
| Total | | 11,181 | 11,181 | - | 11,181 | 70.5 |

Revenue Expenditure Growth

| Revenue Expenditure Growth | | | | | | | | |
|----------------------------|---|----------|----------|----------|----------|--|--|--|
| £'000 | | 2025 | 2026 | 2027 | 2028 | | | |
| Reference | Description | Estimate | Estimate | Estimate | Estimate | | | |
| I-STA-GP25-001 | Member and Staff Costs and Election 26' | 553 | 836 | 717 | 802 | | | |
| Total | | 553 | 836 | 717 | 802 | | | |

Summary of Revenue Growth Allocations

I-STA-GP25-001 Members and Staff Costs and Election 26'

The current Reviewer's determination presented to the States in October 2023 and her recommendations took automatic effect as follows:

- The salary for each States Member shall be increased each year in line with the Average Earnings Index (AEI) published that year by Statistics Jersey taking effect 1 October each year
- States Members' Pension Scheme; namely that the 'employer' contribution should be increased from 10% to 16% with effect from 1st January 2024

As a consequence of the review, greater expenditure on the Assembly budget will cause a shortfall from 2025 which this bid seeks to address. It is also a requirement of the Elections (Jersey) Law 2002 that the costs incurred through elections for Deputies are met by the States and this one-off budget will fund the costs of the 2026 elections.



