# **Service Level Agreement**

between the Minister for Environment and Jersey Heritage Trust in respect of the identification and protection of the historic environment

# **Background**

The States of Jersey has obligations under the Planning and Building (Jersey) Law 2002; the Convention for the Protection of the Architectural Heritage of Europe (Granada, October 1985); the European Convention on the Protection of the Archaeological Heritage (revised) (Valletta, January 1992); and the Revised Jersey Island Plan 2011 to:

- Identify and protect buildings and sites of cultural significance (arising from their architectural, archaeological, historical or other relevant interests);
- Maintain an inventory of these buildings and sites;
- Develop public awareness and understanding of the architectural and archaeological heritage.

Since January 2005, a Service Level Agreement (SLA) between the Minister for Environment, and Jersey Heritage Trust has aimed at better satisfying these obligations.

Under this agreement decision-making powers and statutory functions, as set out in the relevant legislation, are vested in the Chief Officer of the Department of the Environment. This agreement is consistent with Article 52(4)(c) of the Planning and Building (Jersey) Law 2002 such that in determining whether to include a building or place on the List, the Chief Officer may consult any person s/he considers has a special knowledge of or interest in the building or place.

The key benefits to be derived from the establishment and maintenance of the SLA are considered to include the following:

- The Chief Officer receives independent objective advice from heritage experts at Jersey Heritage Trust.
  - This arrangement enables the process of identifying and designating the historic environment to be clearly separated from the process of regulating development through the planning process, by vesting it in the Trust, which operates as an independent heritage organisation on behalf, but outside of, government. This is critical in ensuring that decisions on listing are based on a professional assessment of the architectural, archaeological, and historical or other relevant interests of a building or place only that is undertaken in a robust, transparent and objective manner without reference to development proposals or the development potential of a building or place.
  - Jersey Heritage Trust employs dedicated specialist staff who have expertise in the assessment of the Island's historic environment and archaeology to fulfil this role;
- Improvements in the holding and management of information relating to the historic environment.
   JHT has professional staff with expertise in the management of information and archival records;
- Facilitating of greater research and the gathering of information about the built heritage.
   The JHT has skills and established commitments in this work;
- Development of educational and promotional programmes on heritage matters.
   The JHT has skills in organising educational programmes and events about Jersey's heritage;
- Increased accessibility of such information to members of the public thereby making the aim of identifying and protecting buildings and sites of cultural significance more transparent.

## Services

The scope of the services to be provided under the auspices of this Service Level Agreement is set out in the following pages. The extent of the services provided will take account of the resources available to Jersey Heritage during the period of the agreement.

The principal elements of the agreement relate to the following services:

- 1. Provide reports and recommendations to the Chief Officer on the architectural, historical and archaeological significance of buildings, places and areas;
- 2. Maintain and develop the Historic Environment Record;
- 3. Develop programmes for research and raising awareness of the historic environment;
- 4. Undertake the monitoring of archaeological fieldwork.

For 2016, it is considered appropriate that the SLA also includes a review of the heritage services provided by Jersey Heritage and other heritage service providers, such as the Department of the Environment, to inform the shape of the SLA beyond 2016.

5. Review of historic environment advice and historic building management services

The issues pertinent to each element of the SLA for the current year are highlighted accordingly.

1. Provide reports and recommendations to the Chief Officer on the architectural, historical and archaeological significance of buildings, places and areas

# 1.1 Listing and designation of buildings, places and areas

The JHT shall undertake to

- a. liaise, on a regular and ongoing basis, with officers of the Department of the Environment to determine the buildings and places to be assessed for potential designation and/or review;
- carry out a desk-based assessment and site survey, or to review that already undertaken, to
  establish the historic, architectural, archaeological or other relevant interests of buildings and
  places, supported by and including any relevant and appropriate information such as site
  plans, historic map extracts, photographs and references;
  - i. where the building or place may be added to the List on the grounds of its special interest(s) the Trust, for each designation shall prepare a schedule to include;
    - a description explaining and justifying the special interest of the building or place;
    - a plan of the building or site which identifies the extent of the special interest;
  - i where there is justification to provisionally List a building or place, liaise with officers of the Department of the Environment to establish the potential special interest of the building or place and to prepare a schedule, as set out above;
- c. where necessary, seek specialist advice from other heritage bodies and/or experts in Jersey or elsewhere;
- d. on the basis of the above, to prepare and submit a report to the Department of the Environment setting out the relevant interests; the advice received and a professional recommendation on the listing of the building or place being assessed, based on the published criteria for listing and/or designation;
- e. present reports relating to the listing or designation of buildings, places and areas and, in so doing, respond to queries and requests for information and clarification about their content and recommendation, and where required, to do so in open public meetings;
- f. provide this service (as set out at 1.1 and 1.2) principally through the offices of the Head of Historic Buildings at Jersey Heritage, with the support and advice of the Curator of Archaeology at Jersey Heritage, as necessary and appropriate.

The Department of the Environment shall undertake to

- g. provide advice and direction about that which requires assessment;
- provide advice about policy and procedure in relation to the content, administration, presentation and determination of reports and recording of the subsequent ministerial and delegated decisions;
- i. fund, subject to the availability of resources, that specialist advice that is deemed necessary, as identified at 1(c) above on the basis of a prior-approved quotation or, where this relates to work undertaken by JHT specialist staff over and above the services identified in this agreement, at a standard rate, the extent and duration of which to be agreed prior to the commencement of work;
- j. deal with all formal correspondence in relation to matters of assessment for listing or designation.

# 1.2 Challenges against listing or designation

The JHT shall undertake to

- a. carry out a review of the building, place or area's listing or designation that are the subject of a representation, whether in the form of a formal appeal or otherwise, based on the process outlined at 1.1 above, as appropriate, but having specific regard to and explicitly addressing the relevant issues raised in the representation or the appellant's grounds of appeal in any resultant report to the Chief Officer.
- b. where required, appear at the appeal.

The Department of the Environment shall undertake to

- c. deal with and manage any such appeal including liaison with Jersey Heritage Trust to advise of the receipt of representations and appeals and to provide the associated information;
- d. provide advice about policy and procedure in relation to the content, administration, presentation and determination of reports and recording of the subsequent ministerial and delegated decisions in respect of representations and appeals;
- e. deal with all formal correspondence in relation to representations and appeals.

# Issues for 2016

# Review of area-based protection

Area-based protection, in the form of Conservation Areas, has yet to be progressed.

The Department of the Environment shall undertake to:

a. develop an appropriate legal framework for area-based protection, specifically Conservation Areas subject to the availability of resources to progress law drafting and change;

# The JHT shall undertake to

- b. provide advice to the Department of the Environment on the spatial definition of potential Conservation Area boundaries, as appropriate
- c. in support of (b), work in partnership with DoE to provide Conservation Area Appraisals based on a review of the areas proposed including an assessment of the character, streetscape, landscape, setting and buildings within the provisional boundary.

# Historic environment resurvey

The focus for 2016 will be to complete the formal designation of all of the Island's heritage assets, as assessed by the comprehensive resurvey, by the year end.

# The Department of the Environment shall undertake to:

- d. Maintain and enhance dedicated resources to drive the administrative process of Listing to give effect to the formal designation and protection to the output from the Historic Environment Resurvey by the end of 2016;
- e. Maintain a comprehensive Listing manual, setting out the roles, responsibilities and processes associated with Listing, to ensure optimum efficiency and effectiveness;
- f. Engage with the Island's religious bodies to ensure the appropriate statutory designation of ecclesiastical buildings;

## The JHT shall undertake to

g. Respond to representations made in regards to the formal designation of listed buildings and places

# New legislation

It has been recognised that the legislative framework for the protection of archaeological artefacts, including treasure, portable antiquities and human remains in Jersey remains deficient: a fact highlighted by the issues raised relative to the coin and axe hoard finds in 2012.

The designation and protection of archaeological sites raises the prospect of further discovery of archaeological artefacts and further highlights the need for legislation. Law drafting time has been reallocated but this piece of legislation is identified as an indicative bid in the States Law Drafting Programme.

# The JHT shall undertake to

n. Continue to assist the Department of the Environment, through the provision of expert advice in the development of new legislation for the protection of archaeological artefacts, including treasure, portable antiquities and human remains;

# The Department of the Environment shall undertake to:

o. Work to develop and progress draft legislation through its relevant stages, in partnership with key stakeholders, including both the JHT and the Department for Economic Development, Tourism, Sport and Culture. In 2016, it is envisaged that this would be limited to framing the terms of new legislation, following advice from the Law Officers' Department; and preparation and consultation upon a law drafting brief with subsequent liaison with the Law Draftsman about a timetable for formal drafting.

# 2 Maintain and develop the Historic Environment Record

The JHT shall undertake to

- a. maintain the heritage content of the Keystone database to ensure the provision of an accurate, robust and up-to-date facility providing the basis of an Historic Environment Record for the Island
- b. Develop other resources and facilities to contribute to the HER;
- c. develop the heritage content of Keystone to reflect the continued programme of research as set out at SLA 3;
- d. promote appropriate public access to the Historic Environment Record utilising the existing links to the States website and the ability to publish documents and data to it via Information at Work;
- e. deal with enquiries, from whatever source, relating to the historic, architectural, archaeological or other relevant interest of a building or place particularly where that building or place is a Listed building.

The Department of the Environment shall undertake to

- f. manage and develop the Keystone software to ensure its ease of use and accessibility and its utility and integration with other datasets and in particular that relating to Planning and Building Services, the Jersey Land and Property Index and the Jersey Digital Map;
- g. support the development of the Historic Environment Record through the facilitation of public access to the heritage content of the Keystone database, where it is appropriate to do so having regard to matters of data protection;
- h. provide the necessary support and training to enable the efficient and effective use of the Keystone database and to support the provision and maintenance of the appropriate infrastructure to enable its appropriate use by the JHT and the public;
- deal with any associated enquiries relating to planning policy, guidance and process particularly where this relates to matters of development control and any grant schemes.

# Issues for 2016

## Public access to information about the historic built environment

Jersey Heritage Trust and the Department of the Environment will continue to work together to develop the Historic Environment Record and to facilitate public access to it online.

Whilst the Island wide resurvey of heritage assets has enabled a structured improvement to the quantity and quality of data about each protected structure, building or place held, there is a need to explore how this can be developed into a more comprehensive and richer HER: this will be a specific aim for 2016.

# The Department of the Environment shall undertake to:

- a. continue to secure improvements to the States website, and the integration of the website with other datasets (such as Keystone and the GIS) to enable the publication of better information about the historic environment held on Keystone and greater and easier access to information about the historic environment;
- b. Make available documents submitted as part of current planning applications that can add to the knowledge base of the HERS

# The JHT shall undertake to

- c. explore and scope how the existing historic environment dataset and associated resources can and should be developed to provide the Island with a richer and publicly accessible HER, to include the development of an action plan and, subject to the availability of resources (to be provided by the DoE) to undertake a pilot development scheme.
- d. Ensure public documentation and data is published to the HER for each affected Listed Building or Place.

# 3. Develop programmes for research and raising awareness of the historic environment

The JHT shall undertake to

- a. liaise with officers of the Department of the Environment to determine and agree a prioritised programme of research to develop a greater awareness and understanding of the Island's architectural and archaeological heritage and to inform the effective development and application of policy and guidance in support of the obligations of the Minister for Planning and Environment under law and international convention;
- b. commission and manage the resultant projects to be undertaken;
- c. promote and raise awareness of work and findings arising from these projects.

The Department of the Environment shall undertake to

- d. provide the financial support to facilitate the undertaking of the agreed programme of research and its subsequent promotion having regard to the availability of funding;
- e. have regard to the outcome of research and findings in the development and enhancement of appropriate policy and guidance.

# Issues for 2016

The development of research framework, to direct future investigation into the significance of the Island's historic environment, remains a key objective. Work in relation to the significance of Jersey's historic landscapes and archaeology are potentially rich areas of further research.

Jersey has been a magnet for Neanderthals and other hunter gatherer groups for over the last half million years. The Ice Age Jersey project aims to investigate this past on different locations on the island and will continue to develop and progress over 2016 with the support of both DoE and JHT.

Both parties will continue to work with all the relevant stakeholders to deliver a management plan for La Cotte de St Brelade in view of the real threat to the remaining archaeological record at the site.

There is potential for further work to be undertaken to identify and assess the protection of more of Jersey's archaeology, particularly the archaeological remains of the Island's medieval chapels and mills and forts (boulevards and batteries).

## Heritage counts

Jersey Heritage Trust will publish, in 2016, another annual digest of indicators illustrating the state of the historic built environment in Jersey, and levels of activity and interest around it. The Department of the Environment will assist in this work through the provision of monitoring data, where applicable.

# Research and promotion

Jersey Heritage Trust will explore the potential for publications, promotion and marketing of the historic environment, related to the outcome of the historic environment resurvey.

# World Heritage status

Work will continue to be undertaken, as necessary, involving a partnership of DoE, JHT, Economic Development, Tourism, Sport and Culture and the tertiary sector to explore the potential for inclusion of an aspect of Jersey's historic environment in the UK Tentative List.

There is considered to be considerable value in continuing to pursue this valuable work, in partnership with voluntary organisations, to enhance knowledge and awareness of the Island's heritage assets.

# 4. Undertakes the monitoring of archaeological fieldwork

The formal introduction of archaeology as a material consideration to the planning process on a consistent and robust basis, beginning in February 2008, has required the Department of the Environment to secure expert and independent archaeological advice in relation to development proposals affecting archaeological sites. The Department has largely done this by contracting in expert archaeological consultancy advice (presently through Oxford Archaeological Unit).

Whilst OA are largely able to service this arrangement remotely from Oxford, there are instances where there is a requirement for the monitoring of archaeological fieldwork (where archaeological evaluations and archaeological excavations are undertaken as an integral part of the planning process) on site by a locally-based, suitably qualified and independent archaeologist. This role is to be undertaken by Jersey Heritage's Curator of Archaeology as an extension to the range of services provided by this SLA. The Curator's role is **not** to make any recommendations about whether or not development proposals should be approved or refused: it is to ensure that the developer's archaeological contractor is carrying out/ has carried out the specified archaeological work in accord with the agreed specification and to the standard required by the Department of the Environment.

# The Department of the Environment shall undertake to

- a. inform the Curator of Archaeology of archaeological evaluations or excavations being undertaken, with adequate prior notice and where scrutiny and monitoring is required, by providing details of the site; the specification of works; and contact details of the contractor, to enable fieldwork monitoring to take place;
- b. fund this work, on the basis of an agreed day rate fee basis, or part thereof, separate to the principal cost of the SLA.

## The JHT shall undertake to

- c. monitor archaeological fieldwork, required as an integral part of the planning process, to ensure that it accords with the standard and specification required by the Department of the Environment:
- d. report to the Department of the Environment about the proposed undertaking of archaeological fieldwork relative to the specified requirements **prior** to the work being undertaken in order that the scope, extent and cost of work can be agreed and authorised beforehand.

# 5. Review of historic environment advice and historic building management services

Jersey Heritage wishes to review options for the future direction and scope of its historic buildings and environment work relative to its own charitable objectives and its partnerships with a number local heritage organisations; and to States of Jersey departments including Environment, Jersey Property Holdings, Infrastructure and Economic Development, Tourism, Sport and Culture.

The context for this is provided by the completion of the comprehensive Island-wide review of the value and status of heritage assets in the Island, which will subsequently reduce the requirement for the provision of specialist heritage advice in support of identification and designation of site-specific heritage assets. At the same time, there is a sharp focus as to how services across the public sector, and within the tertiary sector, are delivered to ensure the most efficient and effective need for and use of resources.

Set against this context, it is timely to review the future relationship between Jersey Heritage and the Department of the Environment specifically, as might be expressed in an SLA beyond 2016. To explore what shape this might take, Jersey Heritage has sought to commission a review of how various historic environment services are provided: the provision of historic environment advice is part of this as set out in the brief for this work, set out at appendix 2.

The outcome of this review will be delivered during 2016 and will inform discussion about the shape of the SLA for 2017 and beyond.

# Costs

On the basis of the above, the principal cost of the SLA for 2016 is £71,544: accordingly, payments of £17,886 will be made to the Trust in advance on a quarterly basis.

The SLA will cover the following costs:

- salary costs for the post of the Head of Historic Buildings
  - This is to include Social Security and pension contributions. The value of this salary is to be determined by JHT.
- support costs in relation to the accommodation, operation and management of the Historic Buildings function within Jersey Heritage Trust

In order for the services to be provided under the terms of this SLA there is a requirement for the Historic Buildings function to be accommodated, managed and facilitated with Jersey Heritage Trust. This will be met by the payment of a charge, based on the allocated support costs of JHT's operation and set out in its audited accounts, relative to the regular costs associated with the SLA, as set out in the bullets above (ie salary costs and the provision of regular advice from MLAG). For 2016, this is based on a charge of 17%.

The following is not funded by the cost of the SLA and will need to be the subject of separate funding arrangements and agreement prior to commencement:

- · costs associated with the provision of specialist external advice and other advice
  - The costs of securing any additional specialist expertise to advise on the assessment of specific sites, buildings or places shall be funded separately and will be in addition to the ongoing cost of this SLA as and when required. Any such costs should be identified, quantified and agreed, prior to the engagement of consultants and/or the commencement of work. The engagement of any such consultants should be in accord with the States of Jersey Code of Financial Directions.
- · the costs of the agreed programme of research

There will be no new specific historic environment research commissioned in 2016: all existing resources are to be channelled into the administration of the designation of the Island's existing and potential heritage assets.

· archaeological fieldwork

The cost of this work, charged on the basis of a fixed day-rate, or part thereof, is separate to the principal cost of the SLA and will be funded as an additional item. The extent of this work will be managed in association with the archaeological casework arising from the assessment and determination of planning applications.

All other costs associated with the SLA, as identified above, to be funded in addition to and separately upon completion and receipt.

Funding arrangements will be formally reviewed by the parties on an annual basis in first quarter of each year. Equipment on loan in support of this agreement is detailed at appendix 1.

# Working arrangements

The formal point of contact on behalf of the Department of the Environment will be the Director – Policy, Projects and the Historic Environment but the Head of Historic Buildings will be expected to liaise with members of the Historic Environment Team on a casework basis as appropriate. It is envisaged that the Head of Historic Buildings will attend a meeting with the Historic Environment Team on a formal basis to review casework on at least a monthly basis, but that informal management of casework will take place as appropriate.

# Potential conflicts of interest

The Trust will be expected to give notice in advance to the Department in any instance where work undertaken on behalf of the Department under the terms of this Service Level Agreement might conflict with the Trust's other activities.

This Agreement is signed on behalf of Je	ersey Heritage Trust	
Name:	Date:	15/4/11
This Agreement is signed on behalf of the		,
Name:	Date:	15/04/16.

# **APPENDIX 1**

# **Equipment on loan**

The following items have been transferred to the Trust on a loan basis and will remain the property of the Department of the Environment:

- i. Computer Dell Windows XP Professional 1 2CPU (Property No.15316), including
- ii. Hard-drive, screen and keyboard
- iii. Dell IntelliMouse
- iv. Hama digital card reader 46958
- v. Colour printer HP 2550

Items i to v, and the software upon it will be supported by the Information Services Group.

## **APPENDIX 2**

# JERSEY HERITAGE REVIEW OF HISTORIC ENVIRONMENT ADVICE AND HISTORIC BUILDINGS MANAGEMENT SERVICES

## **Purpose of review**

Jersey Heritage wish to review options for the future direction and scope of our historic buildings and environment work relative to our own charitable objectives and to our partnerships with a number local heritage organisations and to States of Jersey departments including Environment, Jersey Property Holdings, Infrastructure and Economic Development, Tourism, Sport and Culture.

We think it will be helpful to divide the review into two broad areas concerning a) our advice work with Environment in support of the protection regime and b) our curatorial work with a number of local agencies in guardianship of heritage properties.

## PART 1 - Historic Environment Advice

## **Background: current roles**

Since 2005 Jersey Heritage has maintained a Service Level Agreement with the Planning Department to:

- 1. Provide reports and recommendations to the Chief Officer on the architectural, historical and archaeological significance of buildings, places and areas;
- 2. Maintain and develop the Historic Environment Record;
- 3. Develop programmes for research and raising awareness of the historic environment;
- 4. Undertake the monitoring of archaeological fieldwork.

The Planning Department has continued to provide specialist historic buildings advice within the department to support Development Control in decisions relation to properties protected.

# **Context of review**

Following completion of the review Planning have undertaken the designations while JH has advised on appeals. This process is due for completion at the end of 2016. The implication of that is demand on JH for advice on the special interest of buildings will diminish. At the same time owing to modernisation programmes in the States the Department is reviewing the requirement for the provision of services and how best they might be delivered.. Therefore the time is right to consider the arrangements in anticipation of any changes being possible from 2017.

## Aims

The project aims to propose the optimal arrangement for the management and administration of historic environment advice functions in terms of best public value based on a review of relevant models in other jurisdictions, considering:

- Cost
- Collateral benefits
- Managing conflicts of interest
- Synergies
- Accountability
- Robustness
- Compliance

In the context of a number of services including but not exclusively

## Identification and designation of heritage assets (Listing of buildings and designation of Conservation Areas)

- Maintain list
- Assess buildings, places and areas
- Prepare criteria and selection guides
- Showcase designation

#### Advice

- Provision of advice about the implication and management of development proposals where they affect heritage assets
- Home owner's guides on conservation
- Professional guides on heritage and planning

### Research

To support protection and management of historic environment

### **Publication**

- Archive of images, plans and drawings
- Publish to promote understanding

## Services

- Grants
- Education
- Archive

## Review relevant best practice models

Analysis of other jurisdiction models to determine relevance / viability in Jersey context.

## Review feasible / optimal Jersey models

Base on relevant issues arising from analysis, propose range of options and make recommendation on most appropriate.

## PART 2 - Historic Buildings Guardianship

# **Background: current roles**

In 2003 Jersey Heritage managed eight buildings. Today it manages 28. These include a wide range of earth, masonry and modern buildings operating as

- Visitor attractions
- Holiday Lets
- Ruins in the landscape

These are generally managed under a variety of agreements with owners including States of Jersey, Société Jersiaise, National Trust for Jersey.

### **Background Current curatorial resources**

In meetings its guardianship obligations Jersey Heritage employs a limited range of historic buildings specialists, mainly on an outsourced basis, including:

- Head of Historic Buildings employed under Service Level Agreement with Environment Department, principally tasked with listings advice but undertaking policy development, research and standards compliance for Jersey Heritage
- Historic Buildings Advisor term contractor tasked with planning and architectural advice and condition survey

- Archaeologists Jersey Heritage employs a Curator of Archaeology principally engaged with collections care but contributing to watching briefs on work on historic sites. The Société Jersiaise employs a Field Archaeologist who provides recording services to JH associated with work on sites
- Properties Manager tasked with day to day management of properties, including M&E, exhibitions build, project management
- Gardiens tasked with day to day on the ground maintenance of properties, buildings and grounds, but with Visitor Service responsibilities during site opening periods
- Contractors –specialist tradesmen from local and national market including thatching, lime masonry, leadwork, joinery etc
- Consultants specialists from local and national market including engineering, M&E, wildlife and soft landscape management
- Stakeholder Advisors Jersey Heritage manages a Conservation Advisory Group to support Conservation planning and provide pre-Planning consultation

The general structural arrangement of historic buildings management in Jersey Heritage has not changed during the period in which the portfolio has expanded. There has been growth in staffing of commercial operations to generate use and income from the properties and significant resources have been generated.

#### Context of review

Existing stakeholders and partners hold a number of historic properties falling outside the management regime operated by Jersey Heritage. This includes for example:

- a number of significant historic States properties managed by Jersey Property Holdings in public use including Government house, the States building;
- a number of significant historic States properties managed by Jersey Property Holdings no longer in use including Maison St Louis Observatory, Civil Defence bunker;
- a number of States properties in the management of heritage organisations, mainly the Channel Islands
   Occupation Society;
- a number of States properties in the management of the Environment Department of historic and archaeological interest including Catel de LEcq, Hougue des Vinde, La Cotte a la Chevre (?), Blanche Banque menhirs, etc
- a number of Société Jersiaise properties including the dolmens and La Cotte de St Brelade

It may be considered, regardless of responsibility for day to day management, that some of these properties with significant public interest may benefit from a co-ordinated approach to management standards and planning.

# Aims

The project aims to propose the optimal arrangement for the management and administration of historic buildings guardianship functions in terms of best public value based on a review of relevant models in other jurisdictions, considering

- Cost
- Collateral benefits
- Managing conflicts of interest
- Synergies
- Accountability
- Robustness

In the context of a number of services including but not exclusively:

- Care in management of historic places and their collections
- Building conservation projects
- Visitor services and events and historic sites
- Holiday cottages and venue hire
- Schools visits to Historic Sites

- Guide publications and online
- Presenting the 'Story of Jersey'

Inform structure and resources / delivery

## **Review best practice**

Analysis of other jurisdiction models to determine relevance / viability in Jersey context.

## **Review models**

Base on relevant issues arising from analysis, propose range of options and make recommendation on most appropriate.

## **PART 3 SCOPE OF STUDY**

It is assumed that costs of study will be associated primarily with the number of other jurisdictions reviewed so proposals based on relevance are invited. It will be necessary to balance larger national policies and principles with delivery at levels in comparable small jurisdictions, perhaps including Guernsey, Isle of Man, Gibraltar, etc.

## **APPENDIX A**

# Link to Service Level Agreement between Jersey Heritage and Minister for Environment

http://www.jerseyheritage.org/media/Corporate%20Information/2015%20SLA%20Jersey%20Heritage%20and%20Planning%20and%20Environment.pdf

#### **APPENDIX B**

# Publicly-owned heritage assets under management of States of Jersey

Archaeological monuments
The Ossuary, Broken Menhir, Little Menhir & Great Menhir (Neolithic)
La Table des Marthes (Neolithic)
La Hougue de Vinde (Neolithic)
La Hougue de Grosnez (Neolithic)
Le Pinacle (Neolithic and Bronze age)
La Tete de Fremont Promontory Fort (Iron age)
Le Catel de Lecq (Iron age earthwork & C18 Fort)
Historic fortifications
St Aubin's Fort (1542)
Greve de Lecq Tower (1779)
St Catherine's Tower (1780s)
Beaumont Tower / Third Tower (1780s)
Les Hurets Guardhouse (1780)
Fliquet Tower (1794)
Fort Regent Signal Station (C18)
The Piquet House (1803)
La Tour Janvrin / Portelet Tower (1808)
Plemont Fort and Guardhouse (1810)
Icho Tower (1810)
Petit Port Guard House (1810)
Noirmont Tower / La Tour de Vinde (1811)
Fort Regent (1814)
La Collette Tower (1834)

St Catherine's Powder Magazine (1840s)	
German Occupation sites 1940s	
Civil Emergency HQ, Trinity Road	
Battalion Headquarters, La Moye	
Batterie Moltke, Les Landes	
Batterie Lothringen, Noirmont	
Strongpoint Corbiere	
Strongpoint Le Grouin / Le Grouin Headland	
L'Etacq Bunkers (Strongpoint L'Etacquerel)	
Greve de Lecq Bunkers (Strongpoint Greve de Lecq)	
L'Ouziere Bunkers (Resistance Nest High Tower)	
Le Port Bunkers (Resistance Nest Steps)	
La Braye Slip Bunkers (Resistance Nest Le Braye)	
Bel Royal Bunker (Resistance Nest Bel Royal)	
Millbrook Bunker (Resistance Nest Millbrook)	
Archirondel Bunker (Resistance Nest Archirondel)	
Bouley Bay Bunkers (Resistance Nest Bouley Hafen)	
Egypt Bunker, Field 25 (Observation Post)	
Public monuments and memorials	
Statue of George II, Royal Square (1751)	
Le Sueur Monument, Broad Street (1855)	
Harvey Monument, The Quay (1871)	
Westaway Monument, The Quay (1875)	
Don Memorial, Parade Gardens (1885)	
Statue of Queen Victoria, Victoria Park (1890)	
Baudains Monument, Parade Gardens (1897)	
Jubilee Monument, Lower Park (1898)	
Le Vesconte Memorial, Route d'Ebenezer (1910)	
Statue of King George V, Howard Davis Park (1930s)	
La Croix de la Reine, Charing Cross (1977)	
Others	
Government House & Guard House (1814)	
Office of Superintendent Registrar, Royal Square (Old Corn Market, 1668)	
States Buildings & Royal Court (C19)	
5 Library Place (1736, first public library in British Isles)	
Central Market (1882)	
Beresford Fish Market Entrance (C19)	
Maison St Louis Observatory (1890s)	
Corbiere Lighthouse (1874, first concrete lighthouse in British Isles)	
Moulin de la Campagne / St Ouen's Mill (1830s)	
La Moye / Rosiere Quarry (C19)	
AA Call Box 687 (1956)	

