Ambulance service staff recruited on short-term or temporary contracts

| Reporting Period | Total Staff | FTC Staff* | % FTC |
|------------------|-------------|------------|-------|
| January 2019     | 76          | 2          | 2.6%  |
| February 2019    | 79          | 2          | 2.5%  |
| March 2019       | 81          | 1          | 1.2%  |
| April 2019       | 82          | 1          | 1.2%  |
| May 2019         | 82          | 1          | 1.2%  |
| June 2019        | 83          | 1          | 1.2%  |
| July 2019        | 84          | 1          | 1.2%  |
| August 2019      | 83          | 1          | 1.2%  |
| September 2019   | 82          | 1          | 1.2%  |
| October 2019     | 83          | 1          | 1.2%  |
| November 2019    | 79          | 1          | 1.3%  |
| December 2019    | 79          | 0          | -     |
| January 2020     | 80          | 0          | -     |
| February 2020    | 78          | 0          | -     |
| March 2020       | 84          | 1          | 1.2%  |
| April 2020       | 90          | 8          | 8.9%  |
| May 2020         | 91          | 9          | 9.9%  |
| June 2020        | 88          | 6          | 6.8%  |
| July 2020        | 81          | 0          | -     |
| August 2020      | 81          | 0          | -     |
| September 2020   | 79          | 1          | 1.3%  |
| October 2020     | 78          | 3          | 3.8%  |
| November 2020    | 78          | 3          | 3.8%  |
| December 2020    | 76          | 2          | 2.6%  |

<sup>\*</sup>staff with a fixed term contract of two years or less