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Key:








- Green**  On track - no change from last reporting period
 On track - progress/improvement on last reporting period
 On track - but some slippage since last reporting period
- Amber**  Slightly behind schedule/off track - not critical - no change from last reporting period
 Slightly behind schedule/off track - not critical - progress/improvement on last reporting period
 Slightly behind schedule/off track - not critical - more slippage since last reporting period
- Red**  Off track - serious delays/disruption to project - no change from last reporting period
 Off track - serious delays/disruption to project - progress/improvement on last reporting period
 Off track - serious delays/disruption to project - more slippage since last reporting period

CHIEF MINISTER












		30th June 2006	
SP Ref	Initiative	RAG status	Comment - current position
1.2.2	Negotiate fiscal agreements with countries in order to increase opportunities for growth and diversification of the finance and other industries (CM)		Ongoing - active negotiations being pursued with 12 major countries. TIEA with USA signed and brought into force. Conclusion of a number of other TIEAs, possibly shortly subject to finalisation of constitutional process requirements and level playing field. Trade-off benefits needed to make agreements economically acceptable.
1.8.3	From 2006; meet the requirements of the EU Savings Directive and monitor developments with the EU to ensure that we are well placed to respond (CM)		European Savings Tax Directive (ESD) arrangements in place and fully operational since 010705. Active monitoring and continuing participation in scope/remit discussions via EU and other States.
1.8.4	From 2006; participate in the OECD global forum on taxation to safeguard the Island's interests and ensure a level playing field in the application of international standards (CM)		Jersey remains a very active player in the OECD Global Forum (GF) process and a key participant in the GF Sub-Group (Steering Committee), Next Sub-Group meeting late 2006.
1.8.5	From 2006; negotiate individual Tax Information Exchange Agreements with OECD members and implement agreements in our own right where reciprocal economic benefits are of sufficient value to Jersey (CM)		As 1.2.2 above
1.8.6	Implement and resource changes arising from – - new EU Money Laundering Directives - new UK primary and secondary legislation on financial crime - Corruption (Jersey) Law (CM)		
			Underway and now needs to be accommodated with preparations for 2008 IMF evaluation.
			Ditto
			Continuing to work with UK Authorities on the possible steps which would enable Jersey to join the convention after UK ratification.
1.8.7	Introduce powers to assist other jurisdictions pursuing civil confiscation of criminal proceeds by 2008 (CM)		Law drafting instructions being prepared by the States of Jersey Police.
2.1.1	Examine the economic consequences of an ageing population during 2006 (CM)		First draft of report ready for discussion with relevant officers. Will be considered in detail by the Population Officer Group during November/December.
2.4.1	In 2006/7 bring forward proposals to ensure that such regulatory functions as are carried out by the States are appropriate, and impartial (CM)		To be addressed early in 2007
2.4.2	In 2006/7 investigate the feasibility and potential efficiency savings of providing regulatory services in partnership with Guernsey and report back to the States (CM)		To be addressed early in 2007
2.11.1	Set up a Population Office in 2006 that will work towards amalgamating the functions of housing consent, regulation of undertakings and development and social security registration (CM)		Office set up. Work to be done to integrate more closely RUD and Housing Law client management.
2.11.2	Draft legislation to enable the creation of a register of the Island population introducing three categories of registration – entitled, licensed and registered by 2007 (CM)		Working with Information Services, CMD and Data Protection Commissioner on structure of register - to go to the Migration Advisory Group for approval Oct 06. The Law Draftsman is expecting drafting instructions before the end of the year. Departmental consultation to take place up to year end.
2.11.3	Monitor migration and regulate the factors that govern migration through a system of job licensing for employers and overall control of employment in place by 2008 (CM)		Work is ongoing on the development of policy, with RUD and Housing policies being reviewed to create an integrated framework transferable to the new migration laws. This work is expected to be complete by year end, forming the centre of law.








2.11.4	Introduce policies to ensure that essential economic migrants have access to decent accommodation (see also 3.8.5) (CM)		J policies under review to make consistent with migration policies, conclusions expected by year end.
3.4.3	In 2006 engage the relevant authorities in France, through appropriate channels, in discussions, and, in 2007 or earlier, bring forward measures to provide improved communication in relation to the nuclear activities on the Cotentin peninsula and compensation arrangements in the event of a nuclear accident (CM)		We have informed the Prefecture of our wish to enter into discussions on this subject. The Paris-Brussels convention on 3rd Party Liability in the field of nuclear energy is currently being reviewed by the UK in consultation with the Law Officers in Jersey.
3.5.3	By the end of 2007, review the Emergency Measures Plan to ensure that provision is being made for the Island to deal with major incidents affecting:		A permanent Emergency Planning Officer has been selected and it is anticipated he will commence in November and one of his primary tasks will be the review of the Emergency Measures Plan. An Accidental Consequences Report on the effects on a radiological release from the Cotentin Peninsula is expected imminently from the UK Health Protection Agency. The consultation exercise in respect of EDF and Flamanville 3 was concluded at the end of August, and a response has been sent to the French authorities to express some concerns and the desire to work together on emergency planning, radiological protection and incident notification.
	- Economic stability e.g. changes to the economy arising from sudden increases in fuel prices; and		In process of finalising draft report on implications/causes of inflation in Jersey (Nov 2006) Work on stabilisation fund/strategic reserve finished - R&P lodged (Oct 2006) Other aspects of new Anti-inflation Strategy to be reviewed (Dec 2006/Jan 2007).
	- Environmental stability e.g. an accident involving one of the nuclear installations on the Cotentin Peninsular (CM)		As 3.4.3
3.6.4	Introduce a regular cycle of income distribution surveys and complete a poverty audit by 2008 (CM)		Household Expenditure Survey published in June 2006.
4.2.6	Support and encourage the Waterfront Enterprise Board to deliver high quality development which promotes economic benefits and provides housing and leisure facilities for residents and visitors (CM/P&E)		Discussions have been taking place with WEB in connection with the proposed establishment of a new development company to act as the lead agency in the development of States property assets. This company, which would include WEB, would take on responsibility for future waterfront developments and the development of other major assets.
5.1.1	Work with the Privileges and Procedures Committee in reviewing the composition of the States, electoral reform and alternative methods of voting (CM/PPC)		PPC has lead responsibility in this area, and it plans to bring forward draft proposals towards the end of this year - CoM will have the opportunity to comment.
5.1.2	During 2006; develop a mechanism for effective public participation (CM)		50% completed, 100% complete by December 2006.
5.1.3	Introduce a framework of formal consultation for all major policy developments from 2006 (CM)		completed
5.1.9	Work co-operatively and in consultation with the Comité des Connétables in providing services to the public (CM)		Working Party of members of CoM / Comité des Connetables currently being established - will address these and other issues.
5.1.10	Encourage support from States Departments and private sector employers to support the honorary system (CM)		To be discussed with Comité des Connetables in 2007.
5.2.1	Endeavour to agree a protocol with the Lord Chancellor which will support further extension of the Island's international personality and independence of action by December 2006 (CM)		We are continuing to discuss with the Department of Constitutional Affairs. A meeting is proposed between the Chief Executive and the DCA Division head within the next month.
5.2.2	Review our constitutional relationship with the UK to determine a long-term programme of action which will secure the Island's ability to maintain and enhance our independence in decision-making, review completed in 2007(CM)		An interim report of the Constitutional Review Group will be provided to the CoM by the end of 2006.

5.2.3	Establish a new Jersey brand in 2006 (CM)		There has been some slippage on this project but when one considers the overall importance of the project and the number of stakeholders involved this is not surprising. A key meeting of the Ministers involved will take place in mid October and if agreement is reached at that point the roll out of the new brand could begin in November 2006.
5.2.4	From 2006; participate in the OECD global forum on taxation to safeguard the Island's interests and ensure a level playing field in the application of international standards (CM)		As 1.8.4
5.2.5	From 2006; negotiate individual Tax Information Exchange Agreements with OECD members and implement agreements in our own right where reciprocal economic benefits are of sufficient value to Jersey (CM)		As 1.2.2
5.2.6	Participate at international forums either as part of the UK delegation or in our own right (CM)		Continued involvement in British Irish Council meetings and anticipate participation in UK delegations on Human Rights issues.
5.2.7	Establish presence and regular contact with EU institutions by 2007 (CM)		Chief Exec and Director of International Finance met with EU officials earlier this year on relations with the EU.
5.2.8	Over the period 2007-2010; meet, where possible, international standards set through the extension of international treaties and conventions (CM)		We have requested extension of International Convention on Doping in Sport; International Health Regulations 2005; Social Security Convention with the Netherlands; International Convention on Chemical Weapons; Reported compliance on International Covenant on Civil & Political Rights; International Convention on the Elimination of Racial Discrimination; Convention on International Labour Organisation; Kyoto Protocol on global climate change pending - awaiting letter from UK before we request ratification.
6.1.5	Ensure that any new policies will be financed within existing resources unless otherwise agreed by the States Assembly in the Annual Business Plan (CM)		
6.1.6	Deliver the £20 million cash savings as identified in the Change Programme by 2009 (CM)		On schedule. A method of tracking efficiency savings is in place.
6.1.7	Deliver all savings as identified in Public Sector reorganisation: Five Year Vision for the public sector (P.58/2004) (CM)		As 6.1.6
6.2.1	Implement a programme of internal reviews to check at frequent and regular intervals whether public services are provided efficiently and effectively, including the use of new technology and whether services are best provided by directly employed staff, by another provider, or through partnership arrangements (CM)		Discussions are currently underway between CMB and Comptroller & Auditor General on the appropriate way forward.
6.2.2	Fully implement the efficiency programme which delivers savings of £20 million per annum by 2009 and continue to identify and implement all possible efficiency savings (CM/T&R)		As 6.1.6
6.2.4	Complete the transformation of the HR and IT functions by 2008 delivering annual savings of £1.6 million (CM)		Both HR and IT savings on track.
6.2.5	Create a new States Department responsible for all States property assets (except social rented housing and property under the administration of trading bodies) charged with delivering the first Property Plan (see Appendix A) and revenue savings from property of £1.5 million by 2009 as well as capital receipts of £4 million by the same year (CM)		By end June structure of department approved and senior appointments in progress. Property Plan approved by States. Property Services and Design services form core of new department from 1st January 2006. Negotiations for transfer of property functions, staff and budgets in progress with TTS, Education, Housing and Health.

6.2.7	Make it easier for the public to access services by creating a Customer Access Centre to centralise customer-facing services, achieving efficiency savings of £510k by 2009 (CM)		Approach and plans to be developed to identify areas for transfer to Customer Services Centre.
6.2.8	By the end of 2006 complete a study to identify those public services that might be provided more efficiently by the private sector or through a partnership arrangement and identify suitable pilot reviews, one of which to be completed by the end of 2007 (CM)		CMB to discuss the process by which the study will be undertaken.
6.2.11	Review the resourcing and organisation of Law Officer functions to ensure that prosecution, legal advice and implementation of Laws are handled as efficiently and effectively as possible (CM)		Need to await the outcome of the decision on access to legal advice for scrutiny, as this could have a bearing on the review. Once that is known terms of reference will be drafted in consultation with the Bailiff, AG and CAG for discussion and decision by the Council of Ministers. Aim to agree ToR by the turn of the year with the review to be started as soon as possible thereafter. This will depend upon the nature of external advice and involvement.
6.2.12	Review policies on the improvement of the delivery and efficiency of public services to ensure continued progress (CM)		Outline Organisational Development Programme has been agreed by CMB whose focus is about organisational improvement in its widest sense.
6.4.1	Enhance the role of the Parishes as a community resource and support the Honorary Police system (CM)		To be addressed early in 2007 with the Comité des Connetables.
6.4.2	Encourage support and sustain community and parish activities (CM)		To be addressed early in 2007 with the Comité des Connetables.
6.4.3	Develop a strategy that will enhance the relationship between the States and the Parishes (CM)		To be reviewed by Working Party of CoM/Comité des Connetables members that is currently being established.

TREASURY AND RESOURCES MINISTER








		30th June 2006	
SP Ref	Initiative	RAG status	Comment - current position
1.3.1	Ensure that States income matches or exceeds States expenditure over the economic cycle (T&R)		Balanced Budgets over the five-year planning cycle approved as part of the Annual Business Plan 2007-11, and will be proposed in the Budget Statement 2007.
1.3.2	Retain any budget surpluses that occur before the introduction of the 0/10 tax changes (due in 2010) in the Consolidated Fund until the extent of any structural deficit as a result of the new fiscal strategy becomes clear with these surplus funds being used to maintain revenue and capital spending in the short term whilst any structural deficit is addressed (T&R)		Surpluses broadly equivalent to the additional revenues from GST are currently forecast in 2008 and 2009. These will be part of the financial forecast in the Budget Statement 2007.
1.3.3	Improve overall fiscal framework by the immediate establishment of a Stabilisation Fund, into which the balance of excess funds over liabilities held currently in the Dwelling Houses Loans Fund will be transferred as they become available (T&R)		A proposition and report are intended to be lodged alongside the Budget Statement 2007. Work is underway to draft the report and present to TRM and CoM in early October.
1.3.4	Forward for approval by the States detailed proposals for the control of inflation to update the current inflation strategy, with the proposals to include details of the future use of the balance in the Stabilisation Fund created under 1.2.3 above and the operation and long term use of the Fund which will be broadly as described in the Economic Growth Plan (P.38/2005) as adopted by the States. The proposals will also cover the role of fiscal measures, particularly GST rates, in this context (T&R/ED)		A paper on the causes and implications of inflation in Jersey has been prepared for the CoM which should then be followed up by a policy framework to address those causes which will form the basis of the new anti inflation strategy. Progress on the Stabilisation Fund is as outlined above.
1.7.5	Complete implementation of the Fiscal Strategy 2006-2010 (T&R)		20% means 20% proposals approved by the States. Law drafting on GST Primary Law and 0/10% on track for lodging by year end.
4.2.4	By the end of 2006, agree a plan to secure the future of Fort Regent (T&R)		First meeting of Fort Regent Review Group scheduled 24/10/06.
4.7.6	Undertake a scoping study for the future of the harbour areas at St. Aubin and Gorey, having regard to their unique character and setting. This will include a technical and financial appraisal for any proposed schemes as well as a conservation plan and an environmental impact assessment covering both land and marine habitats. The cost of this study will initially be funded from the Central Planning Budget, with any advance repaid should such a funded scheme progress (P&E/T&R)		see P&E comments
6.1.1	Introduce a Goods & Services Tax (GST) by early 2008 which will remain fixed at 3% for a minimum of 3 years unless the States agree further exclusions (T&R)		Some slippage but overall main milestones still on track. Issue of Protocol 3 to be resolved.
6.1.2	Introduce the 0/10% corporate tax reforms and related provisions with draft Law approved by the States Assembly by 31st December 2006 (T&R)		Draft law to be debated early in the new year.
6.1.3	A phased reduction of tax allowances and reliefs for those with higher incomes with the draft Law approved by the States Assembly by 31st December 2006 (T&R)		Proposals approved by States with legislation to be part of the 2007 Budget debate.
6.1.4	Bring forward firm recommendation on the possibility of the States paying rates on its properties by 2007 (T&R)		First working party meeting arranged for 30/10/06 (slipped from 22/9/06).
6.1.8	Publish annual performance reports and present the Annual Business Plan in a form that reveals the full cost of providing services, including output targets (T&R)		ABP 2007 included costed Service Analysis with objectives and performance targets from each department.

6.1.9	Ensure that the revenue consequences of capital projects and the legislation programme are fully quantified, and that the ongoing costs of new or amended legislation are fully understood and provided for (T&R)		Revenue consequences of capital and legislation projects recorded in Annual Business Plan 2007 - 2011.
6.1.10	Agree a policy for the Strategic Reserve (T&R)		A first Draft of the Policy/Strategy is being considered at officer level.
6.2.2	Fully implement the efficiency programme which delivers savings of £20 million per annum by 2009 and continue to identify and implement all possible efficiency savings (CM/T&R)		Efficiencies have been removed from cash limits and are being tracked by Treasury.
6.2.3	Implement the Head of Profession model for the finance function within the States with financial savings of £1.13 million by 2008 (T&R)		Finance transformation savings on track and on schedule.
6.2.6	Implement an action plan to ensure States 2007 accounts are GAAP (Generally Accepted Accounting Principles) compliant (T&R)		Personnel now recruited to vacant posts (Deputy Treasurer; Head of Financial Reporting; Assistant Accountant). Project manager to be engaged (funds to be agreed by SMT).
6.2.9	Secure efficiency through improved procurement arrangements for goods and services to achieve efficiency savings of £1.9 million by 2009 (T&R)		Director of Procurement has been appointed. Efficiency savings scheduled to exceed 2006 target. Decisions relating to Proposals regarding capacity building and investment in the procurement function in 2007 will impact on the achievement of the target for 2009 and thereafter.
6.2.10	Implement and test a full business continuity programme for the Income Tax Office by 31st December 2006 (T&R)		Business Continuity Site completed with full ITC infrastructure in place and operational. Pilot test team identified and briefed. Initial user testing planned for October 2006.









ECONOMIC DEVELOPMENT MINISTER






30th June 2006			
SP Ref	Initiative	RAG status	Comment - current position
1.2.1	Between 2006 and 2011, develop and implement existing and new strategies which will support the five key drivers in the economy – investment in physical capital, skills and human capital, innovation, competition and enterprise – and address the factors that are necessary for economic growth for existing, emergent and new sectors of the economy (ED)		Senior members of the ED team have met with The Chief Minister and other ministers, As a consequence of this meeting ED has increased its influence across all departments to ensure dependencies are fully recognised and reflected in the forward agenda. A primary example of this is the recent work on skills development in the Island.
1.2.3	Further develop economic and trade links with France and other European neighbours (ED)		Meetings have taken place with representatives from both Brittany and Normandy and the department will continue to develop the relationship with Maison de Jersey in Caen. Oxera have submitted their summary report - Increased trade with France: what are the potential benefits and barriers. Jersey Airport is supporting a strategy of extending its European network.
1.3.4	Forward for approval by the States detailed proposals for the control of inflation to update the current inflation strategy, with the proposals to include details of the future use of the balance in the Stabilisation Fund created under 1.2.3 above and the operation and long term use of the Fund which will be broadly as described in the Economic Growth Plan (P.38/2005) as adopted by the States. The proposals will also cover the role of fiscal measures, particularly GST rates, in this context (T&R/ED)		ED have worked with the States Economic Advisor and Treasury & Resources on future inflation strategy.
1.4.1	Encourage growth in existing businesses across all sectors through a business and enterprise development strategy (ED)		The Business and Enterprise Strategy will be put out to Public consultation in Q4 2006.
1.4.2	Investigate the benefits of a vocational skills centre for 14-19 year olds during 2006 which would create a shift from imported skills to home grown skills (ED)		Following the recent COM debate on Skills a Chief Officer group (Bill Ogle, Mike King, Tom Mckeon and Richard Bell) is working on an integrated approach to skills development in the Island.
1.4.3	Increase employment levels by improving incentives/removing disincentives to work; addressing barriers to work; ensuring that unemployed people receive the right training to re-enter employment (ED)		ED are working with Social Security to ensure that products and services provided by TEP and the emerging Business & Enterprise function fully comprehend the needs of the unemployed.
1.4.4	Raise awareness of best practice in human resource management and in all aspects of business operation (ED)		TEP continues to promote liP and other best practice initiatives in the private and public sector.
1.5.1	Develop and implement an Enterprise and Business Development Strategy that will: <ul style="list-style-type: none"> - Provide a customer services centre for businesses by 2007 (ED) - Introduce in 2006 products and programmes to remove the main barriers to enterprise, including establishing a Jersey Business Angel Network, a Small Firms Loan Guarantee Scheme, an enhanced Business Advice Service, access to venture capital, development of enterprise skills and a business incubator (ED) - Build strategic partnerships between secondary schools and Highlands College, Jersey Business School, Chamber of Commerce, British Venture Capital Association, local financial institutions, professional associations, Jersey Business Angels Network and government departments. (ED) 		The Strategy has been developed, will be put out to public consultation in Q4 2006. Meanwhile work is progressing on the components:
			Work has begun on establishing a First Stop Shop for business in Jubilee Wharf.
			The Small Business Loan Scheme is being developed in cooperation with the DTI and local Banks have been approached for partnership opportunities.
			EDD continue to work aggressively to develop partnerships that will assist in delivering the departmental objectives. This includes exploring the option of an expanded role for Jersey Business Venture in the delivery of business advice in the Island.

	- Build strategic partnerships with first tier UK universities to deliver necessary academic and research elements of enterprise and business development (ESC)		
1.5.2	In 2006, develop a revised Tourism Strategy that places greater emphasis on matching the Jersey offering to current market requirements whilst retaining characteristics that preserve our existing tourism base. This will also include a revised marketing strategy that achieves a balance between existing and new opportunities and niche markets (ED)	➔	EDD have commissioned an audit of the visitor economy in Jersey and a first draft is expected in September. This will be used as the basis for a comprehensive redefinition of our tourism strategy in time for the 2007 season.
1.5.3	Fully integrate marketing and promotional activity for the Harbours and Airport and the Tourism sector (ED)	➔	Common work is taking place between the Harbours, the Airport and Jersey Tourism.
1.5.4	Through the Island Branding Project this marketing will be aligned with marketing of the Finance and other sectors which is aligned with the Island branding project (ED)	➔	An audit has been carried out at Jersey Airport and as soon as the Jersey Brand has been agreed work will begin on Jerseyfying the airport.
1.5.5	Introduce an economic measure to encourage the return of students (ED)	➔	TEP is running an extremely successful student internship programme and early indications are that this will encourage students to return to the Island.
1.5.6	Implement the Rural Economy Strategy from 2006(P&E/ED)	➔	ED and P&E have fully integrated their organisations to facilitate rapid and efficient delivery of the Rural Economy Strategy.
1.6.1	Encourage the provision of sufficient competition in the ICT industry (ED)	➔	EDD continue to work with the JCRA.
1.6.2	Develop a comprehensive air and sea transport policy for consideration by the States (ED)	➔	The policy was presented to the States in March in connection with with the debate on SLAs and officers are now working on the implementation of that policy.
1.6.3	Complete a fundamental review of the airport and harbour operations in 2006 that recognises their pivotal role in tourism and the wider economy (ED)	➔	Jersey Harbour and Jersey Airport (Vector) have completed this work. The implications of the reviews are currently being considered by both the Chief Ministers Department and the Economic Development Department.
1.7.1	Monitor the effects of the Competition Law now in force, leading where necessary to more effective control over monopolies or organisations in a dominant position (ED)	➔	EDD continue to work with the JCRA with notable success.
1.7.2	Introduce consumer protection legislation – e.g. the Distance Selling Law and the Supply of Goods and Services Law will be lodged in 2006 (ED)	➔	The final draft of the Distance Selling Law is due in October and if approved by the Minister will be logged for debate before the end of the year. The Supply of Good and Services Law is still in drafting stage.
1.7.3	Seek to enhance the role of the Jersey Consumer Council (ED)	➔	EDD have commissioned a review which will report by end 2006.
1.7.4	Aim to reduce the levels of “red tape” and regulatory legislation in 2006 (ED)	➔	EDD have consolidated all regulatory functions within its organisation.
1.7.6	Review and implement a high value residency strategy (ED)	➔	A strategy has been developed and is leading to a significant increase in the arrival of high value residents to the Island.
1.8.1	Implement the Financial Services Plan during 2006 (ED)	➔	Some strands are in the process of being implemented.
2.5.1	Review apprenticeship schemes in 2006. Introduce new schemes allied to developments in 14-19 curriculum in 2007 (ED)	➔	See 1.4.2
2.6.1	Implement a Skills Strategy seeking to secure appropriate skills in the workforce to meet economic requirements (ED)	➔	See 1.4.2
3.2.5	Review licensing legislation by end 2008 (ED)	➔	Ongoing.
4.2.1	By the end of 2006, produce a Development and Regeneration Strategy for St Helier that integrates the town and the waterfront and promotes high quality design and architecture (P&E/ED)	➔	The St Helier Urban Regeneration task Force has employed the services of EDAW to produce a strategy for the redevelopment of St Helier. A study is also taking place into the East of Albert and these two projects will be viewed in unison with the current work being carried out by WEB and its partners on the Waterfront.















4.3.2	Within the Energy Policy for Jersey, examine the potential for exploiting the Island's indigenous energy resources to reduce the dependence on energy imports to satisfy the Island's energy requirements (P&E/ED)		Ongoing see P&E.
4.5.1	Deliver a vibrant, working countryside through the implementation of the Rural Economy Strategy (ED/P&E)		Refer to 1.5.6
5.1.8	Continue to support Island community events such as Liberation Day, the Battle of Flowers and the Battle of Britain display (ED)		The department continues to support these events and has invested additional funds in certain events this year to help improve the quality of the events. The department welcomes the appointment of a new officer at ESC and will work closely with him and the Assistant Minister for Culture.
6.3.1	Provide clear criteria for the protection and efficient provision of services provided by States' owned, and States' controlled, utility companies (ED)		EDD continue to work with the JCRA with notable success.
6.5.1	Develop a long-term strategy for both the Airport and Harbour (ED)		Jersey Harbour and Jersey Airport (Vector) have completed this work. The implications of the reviews are currently being considered by both the Chief Ministers Department and the Economic Development Department.
6.5.2	Secure sea and air links which are both cost-effective and beneficial to the Island (ED)		Jersey Airport is actively seeking interested parties to develop new air routes and is working with existing carriers to retain the current route network. Emeraude has not been replaced on the southern route but Manches Illes has shown significant growth in the number of visitors it brings to Jersey this year.
6.5.3	Work with other Channel Islands to develop a co-ordinated transport policy CM/ED)		Work is presently taking place with Guernsey on a common approach to air and sea routes.
















EDUCATION SPORT & CULTURE MINISTER




		30th June 2006	
SP Ref	Initiative	RAG status	Comment - current position
1.4.5	Develop strategically important higher education programmes in the Island co-ordinated by the Higher Education Steering group and partnerships with HE institutions 2006-2009 (ESC)		Higher Education Development Group (HEDG) has commissioned research into a Foundation Degree in finance that will report in December 2006. This will define the nature and content of the programme and assess the likely level of employer engagement.
			To meet one of the aspirations of the States' Cultural Strategy, an honours degree in Art will be available from 2007 which builds on the successful development of a Foundation Degree in Art and Design.
			A part time MSc in Construction Management has been introduced from September 2006 in partnership with University of South Bank.
			Detailed negotiations are underway with the Open University to enhance arrangements for local students through partnership with Highlands College. Additionally provision is under consideration for the College, in partnership with OU, to provide undergraduate study in Childcare and Health Related Care.
			HEDG has been involved in discussions which will result in the Minister for ESC bringing forward proposals for more equitable arrangements to provide a "level playing field" of support for students undertaking study in various locations by varying modes of study.
1.4.6	Establish an international business school presence in the Island (ESC)		The States of Jersey entered into a co-operation agreement with the CASS Business School in April 2005, since when CASS has delivered three series of executive programmes in partnership with Jersey Business School.
			Progress towards the provision of more comprehensive arrangements has not been realised for a number of reasons including the availability of resources for commitment to the project and securing appropriate premises. Changes in key personnel at CASS may also impact on the relationship with the States of Jersey.
			A local steering group, chaired by Philip Taylor of PWC and engaging representatives of the public and private sectors was formed in March 2006 to monitor and review progress. The group has considered an outline business plan but determined that more detailed consideration is required and has agreed terms of reference for a feasibility study into the establishment of a International Business School and Institute of Law. Subject to an appropriate appointment, under the guidance of Professor Brady of CASS (as required by the Agreement) it is intended that the study and business plan will be completed during the fourth quarter 2006.
			Initial discussions are also underway with the University of Reykjavik who intend bringing forward proposals for establishing a presence in the Island offering undergraduate and executive programmes in Business, Law and IT.
1.5.1	Develop and implement an Enterprise and Business Development Strategy that will: - Provide a customer services centre for businesses by 2007 (ED)		

	- Introduce in 2006 products and programmes to remove the main barriers to enterprise, including establishing a Jersey Business Angel Network, a Small Firms Loan Guarantee Scheme, an enhanced Business Advice Service, access to venture capital, development of enterprise skills and a business incubator (ED)		
	- Build strategic partnerships between secondary schools and Highlands College, Jersey Business School, Chamber of Commerce, British Venture Capital Association, local financial institutions, professional associations, Jersey Business Angels Network and government departments. (ED)		DfESC is awaiting confirmation of requirements from ED and has established relationships with a wide range of institutions for undertaking any commission (ED)
	- Build strategic partnerships with first tier UK universities to deliver necessary academic and research elements of enterprise and business development (ESC)		
2.5.2	Create a Higher Education Development Group in 2006 to co-ordinate strategically important higher education provision in the Island (ESC)		HEDG has been established under the chairmanship of Professor Michael Goldstein, former Vice Chancellor of Coventry University.
			The HEDG has published its statement of purpose and Action Plan which has been endorsed by the Minister for ESC and tabled at the Council of Ministers.
			During 2008, HEDG will publish its recommendations for the establishment of a "Higher Education Academy" for the Island, in line with the Goldstein Report on Higher Education which was approved by the Committees of ESC, P&R and ED in 2005 and presented to the States as an R&C
2.5.3	Introduce the 14-19 education curriculum with a view to increasing vocational options for young people from 2006 (ESC)		<p>Review of the 14-19 curriculum completed in 2005, reported to the ESC Committee which endorsed first part of report concerning curriculum enhancement but deferred consideration of second part, which concerned the organisation and structure of secondary education.</p> <p>During 2006 DfESC has defined terms of reference for a series of workstreams:</p> <p>i) feasibility study to consider extent to which a centralised resource, such as a Skills Centre might be required to provide specialised work related learning for 14-16 year olds (in partnership with ED);</p> <p>ii) exploring further two of the recommendations of the report in respect of literacy and numeracy: - review current arrangements of English, Maths, ICT for Key Stage 4 and Key Stage 5 pupils and adults; - develop pathways that will allow all students to achieve a Level 2 qualification in English, Maths, ICT.</p> <p>iii) to review curriculum provision in schools and bring forward proposals to strengthen work-related learning in 14-19 curriculum;</p> <p>iv) consider implications for schools and colleges of adopting a 'stage' rather than 'age' approach to the 14-19 phase;</p> <p>v) consider what opportunities might be developed to enrich 14-19 educational experience within smaller compulsory curriculum and make recommendations on types of experience that should be available to all pupils;</p>







			To drive these developments, we are currently undertaking a full curriculum analysis of all post-16 providers and from October will second a suitably experienced member of staff to drive forward further research and development.
2.6.2	Develop strategically important higher education programmes in the Island via the Higher Education Steering Group and partnerships with HE Institutions 2006-2009 (ESC)	➔	HEDG has identified finance, law and ICT as priorities and is engaged in discussions with a number of HE providers including Open University, University of Reykjavik, Plymouth University, Exeter University to consider appropriate arrangements.
		➔	Discussions are underway with Jersey Finance, Education and Training Group, the Financial Service Commission and other representatives of the industry to clarify industry requirements and expectations.
2.6.3	Report on the need for the development of an Island Academy for Higher Education by 2009 (plan for its development, if required, 2010 onwards) (ESC)		(See 2.5.2)
2.7.1	Bring proposals to the States in 2006 for an Early Years Strategy which will increase the number of children with access to affordable and equitable early years education and care (ESC)	➔	RC 54 "Investing in our Future" was published in July 2005 which set out the Committee's Vision to be realised by 2008;
		➔	Public consultation was undertaken during second half of 2005 and the outcomes were reported to the ESC Committee in November 2005;
		➔	Preliminary discussions were held with the Social Security Department in early 2006 to explore the relationship between this strategy and the Income Support System.
		➔	A paper exploring the complexities involved in developing an Early Years Strategy was taken to the Council of Ministers to encourage them to establish the fundamental principles which would underpin any future arrangements.
		➔	The Council of Ministers chose to broaden the scope of the study to include early childhood education and care for the 0-5 age group and agreed terms of reference and membership of the officer group in September 2006.
		➔	Group is to report and bring forward recommendations by December 2006.
2.7.2	Sustain ongoing school improvement by continuing to invest in critical skills and Assessment for Learning (ESC)	➔	More than 600 teachers have been trained in the Critical Skills approach which is becoming embedded in schools.
		➔	A formal review of the approach was undertaken by Professor Ted Wragg of Exeter University in 2004 which confirmed the effectiveness and beneficial impact of the approach
		➔	Induction programme has been implemented for all "new starts" to the service to provide a foundation in critical skills teaching.
		➔	Since 2003, schools have been working in partnership with King's College London to develop assessment approaches designed to enhance the learning of students. All schools have been engaged in the process and expertise has been developed in schools to enable training of all staff.
		➔	Evaluation of the effectiveness of teacher assessment completed in June 2005 by SERCO Learning, leading to removal of compulsory SATs, replacing them with moderated teaching assessment.
		➔	A further evaluation of assessment for learning initiatives across schools in Jersey, completed by University of Sussex, was presented in August 2006 which has identified the beneficial impact of the initiative and brought forward a series of recommendations for future development.
2.7.3	Introduce a revised scheme for school evaluation during 2007 (ESC)	➔	Since 2004, the DfESC has developed a relationship with SERCO Learning Consultancy which has involved them in supporting school evaluation.






			All schools have been subject to focussed reviews of effectiveness over that period during which 24 reviews have been completed.
			During 2006 seven reviews have been completed with a further seven scheduled for the Autumn Term 2006. The approach has proved effective in supporting curriculum development and confirming the achievements of schools, enabling appropriate intervention and support.
			During 2007, examples of good practice in school evaluation will be brought together into a common framework of evaluation.
2.7.4	Enhance 14-19 education curriculum with a view to increasing vocational options for young people in 2006 (ESC)		see 2.5.3
2.7.5	By end of 2007, consolidate arrangements for further higher and adult education which take account of changing patterns of participation, provision and funding (ESC)		The Department has completed consultation on support for students in Higher Education and the Minister will bring forward his proposals in October/November 2006.
			Taking account of the Foster Report into further education provision and funding (2005) a review of the Mission and Purpose of Highlands College has been undertaken by the Governing Body and it will report to the Minister by December 2006.
2.7.6	Review school funding during 2006 to ensure that schools can meet curriculum needs within available resources (ESC)		Funding review of all provided schools was undertaken by Dr. Phil Budgell who had previously completed a similar review on behalf of Knowsley LEA.
			The review highlighted efficiencies and inefficiencies in the current structure, concluding that whilst most schools deploy their budgets efficiently, the organisation of the secondary school system results in some structural inefficiency.
			The review confirmed that, subject to the caveats detailed above, the funding mechanisms that have been developed and deployed by the DfESC are rigorous and robust.
			During 2006, a review of SEN funding has been completed and new formula and mechanism for devolving SEN funding to schools (supported by work undertaken by the States Statistics Unit) has been agreed for implementation from 2007. This constituted a fundamental change in the relationship between Department and schools from discussions about resources to discussions about the arrangements schools need to put in place for particular students.
2.7.7	Establish an island-wide strategy for youth work in co-operation with voluntary youth organisations (ESC)		The current Youth Service Strategy will be completed in December 2006. The Youth Service is currently reviewing performance against all objectives and has commenced work on the development of an Island-wide Strategy, initially through a process of engagement with Youth Service staff which will be extended to engage with all relevant stakeholders during the final quarter of 2006.
2.7.8	Provide an urgent replacement for the youth facilities at the Old Harbour Office in the area of the Waterfront (ESC)		The equivalent of a P.70 group has been established and held its first meeting in August. A sub-group is examining options and will report back to the P.780 group in September.
			A desk-top exercise is being completed into the feasibility of a ship being used for the replacement.
			The intention is that the way forward will have been identified, subject to funding and other constraints, by the end of 2006.
2.7.9	Develop partnerships with parishes and a range of other providers to support informal work with young people (ESC)		Partnership agreements for the joint funding, appointment of youth workers and development of youth work in parishes have been formally agreed with St. Ouen's, Trinity, St. Peter and St. Lawrence.
2.8.1	Form a Council for Culture, with priority actions to be identified and achieved by end 2006 (ESC)		The Cultural Development Officer has been appointed and takes up his role on September 18th. One of his initial tasks will be to form the Cultural Council and develop the Action Plan for the delivery of the States' Cultural Strategy.



2.8.2	Implement the Cultural Strategy and publish an action plan by end 2006 (ESC)		as 2.8.1
2.8.3	Establish partnership agreements for all cultural providers in receipt of States funding by the end of 2006 (ESC)		Partnership Agreements are in place with: - Jersey Arts Trust - Jersey Arts Centre - Jersey Heritage Trust Agreement has been reached with the Jersey Opera House and it is anticipated that this will be formally signed by the Chairman of Jersey Opera House Limited and the Minister in the immediate future.
2.8.4	In 2006 investigate the feasibility of adopting Jèrriais as the Island's official minority language and work with the Société Jersiaise, Le Don Balleine and L'Assemblée d'Jèrriais to revive the language of Jèrriais (ESC)."		Initial research on the implications of adopting Jèrriais as an official minority language has been undertaken. Further development will be dependent on the prioritisation process to be undertaken by the Council for Culture in the development of its priorities and action plan.
2.9.1	Develop a new strategy for sport in 2006 for the period 2007 – 2011 (ESC)		The strategy for sport and leisure will be developed during 2007 in line with the new three year plan which is to be written for the Education, Sport and Culture Department
2.9.2	Agree a plan by the end 2006 to secure the future of sports and leisure facilities currently provided at Fort Regent (ESC)		Fort Regent has been included as part of the St. Helier Development and Regeneration Strategy which is being developed by EDAW. They will be reporting on 22nd September.
2.9.3	Use the opportunity provided by the London Olympics to increase the profile of sport within the Island (ESC)		Jersey will be putting in a bid to host pre games training camps as part of the Sport England South East submission. The proposal will be submitted by the end of January 2007. Meetings have been attended and others are planned. In addition Jersey will implement National initiatives which are being developed in the run up to the Games in 2012.
3.2.4	Fully implement the Alcohol Strategy by 2009 (HA, HSS, ESC)		
3.2.9	Increase opportunities for hard-to-reach groups to participate in sport and active recreation (ESC)		In Spring 2006 a Community Development Officer was appointed with funding from BaSS. Several initiatives have been established and a plan is being developed for the next three years. The projects have received high profile in the local media which has been very positive. More courses have been established during holidays for young people with autism. These have been well attended and equally, well received by parents and young people alike. It is intended to provide more opportunities in future holiday programmes.
3.2.10	Review the effectiveness of the Children's Executive and the Youth Action Team by 2008 (HSS/HA/ESC)		
5.1.4	Continue to work with young people towards the further development of the Youth Forum (ESC)		During 2006, consolidation work has been undertaken with the existing Youth Forum that has been engaged in a number of initiatives including, for example, the consultation on Higher Education funding.
			Staffing and funding resources have been secured for the initiative.
			The Forum has formalised its constitution and in September will make a presentation of their activities in order to initiative interest and engagement in the new Forum that will be established in the Autumn of 2006.
5.1.5	Review the work of the Detached Youth Work Project, funded by Building a Safer Society (BASS), in St Helier in 2006 (ESC)		Youth Service is in the process of adopting a "Quality Standards " Framework against which all youth provision will be assessed, including the Detached Youth Work project. However, as this project is funded through BaSS and has particular aims and objectives, the review will take account of the requirements determined by BaSS.
			The review is scheduled for completion by end of 2006.
5.1.6	Introduce Prince's Trust provision within the Island by 2007 (ESC)		The Prince's Trust has now firmly established a presence in the Island in partnership with the Youth Service having attracted significant public and private sponsorship for their activities.

			<p>To date:</p> <ul style="list-style-type: none"> - local steering group has been established; - Youth Service has been appointed as a delivery partner for the "Team" programme; - Team 1 was successfully delivered, engaging 11 young people in early 2006; -two local secondary schools have committed to the x1 programme; <p>planning is underway with the Youth Service for "Live" and "x1 adviser support."</p>
5.1.7	Review and enhance the Citizenship Curriculum provided in schools by 2007 (ESC)		A teacher was seconded in Summer 2006 to consult with relevant stakeholders with a view to preparing a report and recommendations for the Citizenship Curriculum.
			The report will be considered by the DfESC SMT in September

















HEALTH & SOCIAL SERVICES MINISTER






		30th June 2006	
SP Ref	Initiative	RAG status	Comment - current position
2.1.4	Support interdepartmental working within the Island-wide Strategy for an Ageing Society (ISAS) and repeat ISAS-barometer 'attitudes to ageing' in 2008 (HSS)		<p>1. Long Term Care Group (HSS/SS) - Officers from HSS and SSD are working closely as part of the New Directions Health strategy (as referenced in the Island Strategic Plan) to bring forward options and proposals for long term care funding. They are looking at coordinating provision, assessment of need and financing of care. The group are looking closely as the Guernsey Social Insurance model to identify whether it could be considered fit for purpose here in Jersey. Due to the ageing profile of our society, getting this right will be vital not just from a health perspective but from an economic one.</p> <p>2. The Chief Minister has also responded to this issue in a statement to the house on the 6th June 2006</p> <p>3. ISAS-barometer to be undertaken in 2008.</p>
2.1.5	By 2008 develop a concordat between the private, the voluntary and charitable, and public sector as a means of building capacity for the care of older people who require residential accommodation (HSS)		2008
2.1.6	Increase provision of community support to help people remain in their own homes (HSS)		Mental Health Service have developed community teams who provide services seven days a week and can often respond to service users who are in crisis without the need of bringing them into hospital. The service is in the process of reviewing the number of in-patient beds required with a view of reducing the number of beds and developing "Home Treatment Teams". This would fit with best practice and enable services to be delivered in the least restrictive environment.
2.2.1	Develop a strategic report identifying the high-level plan for the re-design of health and social care in Jersey by the end of 2006 (HSS)		New Directions is a programme which will lead to proposals for the re-design of the health and social care system in Jersey ensuring that it is "fit for purpose" for the next ten to fifteen years. It is informed by the analysis of a number of challenges including : <ul style="list-style-type: none"> • How can Jersey best manage the effects of structural changes in its population – the "demographic time bomb". • Sub-specialisation in medicine and sustainability given the relatively small population. • Changing needs and meeting increased expectations. • The level of funding required - particularly to manage the impact of the ageing of the Jersey population. Through a process of 'scenerio planning' a number of policies are becoming clear including 1. The need for substantial investment in the management of chronic disease. 2. Services which maximise the patient or client's independent living . 3. The 'Sustainable Hospital, which will involve the re-design of how emergency and elective care are managed 24/7. The New Directions draft Strategy Report will be issued later in 2006.
2.2.2	Develop and implement a States of Jersey health improvement strategy (HSS)		Outline framework developed and detailed 'actions' being 'worked up' with stakeholders in November 2006.
2.2.4	Implement a set of health indicators which are meaningful for monitoring year on year progress at a population level in Jersey in 2006 (HSS)		1. States Business Plan 2006 and 2007 includes small subset of population indicators. 2. The MOH Report 2006 will contain a set of population indicators that will be developed during the years ahead.
2.2.6	Complete a health related survey among school students in 2006 and distribute findings to schools for action by 2007 (HSS)		The Health Related Behaviour Survey was undertaken in March / April 2006. The data is currently being reviewed and will be issued in October 2006. An action plan will be developed for 2007.

2.2.7	Deliver cost effective quality services in partnership with voluntary, independent and parish organisations (HSS)		£7,752,670 has been allocated by HSS to voluntary and independent organisations in 2006 to deliver services. 2. Successful new GPCOOP service established April 2006 under SLA. 3. SLA agreed in September with private nursing home to deliver long term care to HSS patients formerly at Overdale Site (Phase 1).
2.3.1	The performance of the Health and Social Services Department in meeting "Standards for Better Health" will be independently inspected by the Healthcare Commission in April 2007 and the results of that inspection will be published (HSS)		HSS will commence a rolling programme of independent service reviews carried out by the Healthcare Commission commencing in 2007 with Maternity Services, Adult Inpatient Acute Mental Health Services, Substance Misuse Services and to review arrangements across the HSS Department with regard to Race Equality.
2.3.2	Undertake regular service user reviews to benchmark quality and standards (HSS)		Patient Survey's have been undertaken independently by the Picker Institute in 2004 and 2005 and will take place again end of 2006. These provided valuable information to improve the patients experience of care. Comparison of performance to date is very favourable as benchmarked against NHS English Trusts.
3.2.4	Fully implement the Alcohol Strategy by 2009 (HA, HSS, ESC)		The Alcohol Strategy Steering Group comprising members from Alcohol and Drug Service, Home Affairs, States of Jersey Police, Customs and Excise, Statistics Unit, Education and the States Analyst Department meet bi-annually to oversee progress on the working party's action plan. A number of initiatives have been implemented in relation to under-age consumption, community safety, alcohol education and early intervention with problem drinkers. Late night transportation is being looked at by Operation Mistral Group chaired by Connetable Crowcroft and the review of the Licensing (Jersey) Law has been put into the States Strategic Plan for 2008.
3.2.10	Review the effectiveness of the Children's Executive and the Youth Action Team by 2008 (HSS/HA/ESC)		<p>The review is to be undertaken by 2008 however, an interim report was lodged with the States as an RC in June 2005 setting out the good progress achieved to date in attaining the many objectives emanating from the K Bull Report. Since the interim report further progress has been made including:-</p> <ol style="list-style-type: none"> 1. Residential/Secure Unit - The new Greenfields Secure Unit is due for completion at the end of September 2006. New Policy and Procedures will underpin this development across secure and residential care leading to specific care standards being applied and inspected, through the Children's Service, on a regular basis. 2. Youth Action Team - This team is now operational and is working with young people within the criminal Justice system. It is also running a range of preventative interventions to target young people who are identified as 'at risk' of offending and/or anti-social behaviour. A new monitoring system is being introduced in October 2006 which will allow for the effective monitoring of this service. 3. Multi Agency Support Teams have been established in two States secondary schools to provide support for young people. Effective monitoring has been introduced in terms of assessing the impact on school suspensions and referrals to Children's Service. The other two States secondary schools should see a similar service being introduced by February 2007.








3.7.1	By 2008; develop care pathways for young people with mental health problems who require care and support in the community or hospital admission (HSS)		A working group have been established to commence the process of developing care pathways for young people with mental health problems. The recent review of the Child and Adolescent Mental Health Service by Young Minds (June 2006) recommended "...CAMHS be proactive in the development of care pathways for specific conditions agreed with relevant stakeholders including families".
3.7.2	Implement and continually monitor substantial three year programme of investment beginning in early 2006 to increase the number of foster carers through improved recruitment, training and financial support (HSS)		HSS agreed significant investment for Fostering Services for 2006 (£390,000), with additional further investment scheduled for 2007/08. This has made it possible, for the first time, to pay our foster carers allowances in line with the national standard rate. Additionally a year long campaign to recruit more carers began in January 2006. The target over a two to three year period is to recruit an additional 20 mainstream carers plus an additional 12 specialist carers in three distinct categories (emergency, therapeutic, and remand). The campaign has made a good start, with a high level of interest from the public. Out of over 70 initial enquiries to date, 12 potential carers are actively engaged in a process of familiarisation with the role leading to formal assessment and training. (National experience in foster care recruitment shows that 8-10% of initial enquiries go on to be approved as viable carers, so the figures above reflect a very positive start).
			Target: Between 50% and 60% of children in care are currently in family placements as opposed to residential care. The target is to achieve 80% of children in family placements by 2010.

HOME AFFAIRS MINISTER

		30th June 2006	
SP Ref	Initiative	RAG status	Comment - current position
1.8.2	Introduce new information and disclosure powers with draft Law approved by the States Assembly by December 2006 (HA)		Being sponsored by the Law Officers' Department - Attorney General's advice awaited.
3.1.2	Implement the Human Rights Law during 2006 (HA)		Ideally, RIPL and PPCE Part 5 should be brought into force first, but CoM may decide to implement HR Law in advance.
3.1.3	Develop and implement anti-discrimination legislation commencing in 2007 (HA)		Law drafting instructions for 'race' out for consultation through CM's Dept.
3.2.1	Establish a police consultative group, either through separate primary legislation or a new Police Force Law, by 2008 (HA)		Alternatives to a police authority being researched.
3.2.2	Identify, cost and implement service agreements with new national and regional Police services by 2009 (HA)		The U.K. government has abandoned its plan to establish new regional police services in England and Wales and this part of the plan is no longer required. However the Serious and Organised Crime Agency has now become operational and a working agreement will be required. The Chief of Police has met twice with Agency representatives and the basis for an agreement has been discussed. The Agency has agreed to produce the first draft and this is awaited.
3.2.3	Introduce new public order legislation by 2006 (HA)		Being lodged September 2006 for States debate.
3.2.4	Fully implement the Alcohol Strategy by 2009 (HA, HSS, ESC)		HSS lead through Director A&D Service. Way forward to be re-affirmed.
3.2.6	Introduce civil asset recovery legislation targeting local criminals by 2008 (HA)		CoM decided that 2007 Legislation Programme should include provision for other jurisdictions to be able to enforce recovery in Jersey as a first step. The Police Chief and the Head of the Financial Crime Unit have met with the Law Draftsman's department and discussed detailed requirements. A draft law is being prepared.
3.2.7	Fully implement "Building a Safer Society" by 2009 (HA)		All projects are already implemented and performance monitoring system in place.
3.2.8	Develop Victim Agency Forum by end 2006 (HA)		Forum to be set up this autumn.
3.2.10	Review the effectiveness of the Children's Executive and the Youth Action Team by 2008 (HSS/HA/ESC)	HSS lead	Partners need to agree a process for achieving this during 2007.
3.3.1	Start implementing the recommendations of the Integrated Criminal Justice Scoping Study as appropriate in 2006 (HA)		Members of the Implementation Group have been identified and first meeting to agree terms of reference being held this autumn.
3.3.2	Introduce the Crime (Disorderly Conduct and Harassment) (Jersey) Law 2000- in 2006 (HA)		Being lodged September 2006 for States debate.
3.3.3	Complete the new prison wing by 2009 (HA)		New Prison wing completed September 2006 with a further wing in the capital programme for 2007.
3.3.4	Subject to appropriate funding being identified, increase programmes for the education and rehabilitation of prisoners in 2007 (HA)		Dependent upon additional funding being provided for the Prison Performance Improvement Plan.
3.3.5	Subject to appropriate funding being identified, increase access to vocational and academic education to prisoners leading to recognised qualifications, in addition to providing opportunities to address offending behaviour in 2007 (HA)		Dependent upon additional funding being provided for the Prison Performance Improvement Plan.
3.3.6	Introduce discretionary supervised release of prisoners by 2008 (HA)		Law drafting brief forwarded to the Law Draftsman in July 2006.
3.3.7	Establish an informal forum for the criminal justice policy and planning involving the Minister/Assistant Minister for Home Affairs, the Judiciary and the Prosecution by 2008 (HA)		An objective contained in the draft Criminal Justice Policy, but which already has the Bailiff's agreement.




















3.4.1	Introduce biometric passports concurrently with UK (HA)		Being introduced to Jersey in October 2006. Funding issues resolved internally by HA Department.
3.4.2	In 2007 bring forward measures that will have the effect of deterring criminal elements entering Jersey (HA)		The Chief of Police has produced proposals relating to the potential for arresting persons who are fugitives from justice in the U.K. These are currently with the Law Officers Department.
3.4.4	Work with the UK authorities to give greater emphasis to drug detection and apprehension in UK ports (HA)		Excellent working relationships exists between Jersey Customs and both UK Customs and the French authorities. Measures being reviewed with UK Customs.
3.5.1	Fully implement the Integrated Risk Management Plan by 2009 (HA)		Being implemented progressively by the Fire and Rescue Service.
3.5.2	Carry out an annual major accident simulation exercise and produce a report of the lessons learnt (HA)		A permanent Emergency Planning Officer takes up the role in November 2006 and will be leading on major incident exercises amongst other aspects of emergency measures.

HOUSING MINISTER

30th June 2006			
SP Ref	Initiative	RAG status	Comment - current position
3.8.1	From 2007, commence a programme to bring States-owned housing stock up to United Kingdom 'Decent Homes Standard' by 2016 (HOUS)		Not due to commence until 2007.
3.8.2	Review Housing demand/supply through the publication of 'Planning for Homes' in 2006 (HOUS)		P & E Initiative with Housing input.
3.8.3	Produce detailed proposals for the procurement of funding to sustain a programme of refurbishment works for States rental accommodation with acceptance of a report and proposition by July 2006 (HOUS)		Detailed plan drafted.
3.8.4	Review, develop and implement strategies for the provision of Social Housing in the Island, including the long term management of States rental accommodation (HOUS)		This project is in progress. Research has been completed to ascertain the actual level of social housing provision from all of the providers. The Minister has held initial meetings with some of the Stakeholders, most notably all of the Housing Trust Chairmen.
3.8.5	Introduce new policies which will ensure more equality in entitlement to accommodation by 2008 (see also 2..10.4) (HOUS)		Work is ongoing on the development of policy, with RUD and Housing policies being reviewed to create an integrated framework transferable to the new migration laws, including equity considerations for essential employees and registered persons, such as rationalised property classifications, essential employees ability to lease through own company, and possible security of tenure for registered persons as a result of repeal of housing laws. Equity remains a touchstone as policies are developed.
3.8.8	Introduce a shared equity and, if appropriate, potential discount scheme, initially using existing Housing Department stock to increase home ownership (HOUS)		Linked to 3.8.3. Detailed plan drafted.
3.8.9	Introduce security of tenure legislation by 2007 (HOUS)		Advice received from AG on 5th draft. Discussed with Law Draftsman. Given time lapse since original draft, reflecting on some of the policy assumptions behind the draft law. Also discussing with CAB. Intend to bring to the States in 2007.





PLANNING & ENVIRONMENT MINISTER

		30th June 2006	
SP Ref	Initiative	RAG status	Comment - current position
1.1.1	Implement the 5 Environmental Priorities in the Executive Summary of "The State of Jersey – a report on the condition of Jersey's environment" (January 2005) (P&E)	➔	
1.1.2	Adopt the overall goal of the draft Biodiversity Strategy for Jersey (September 1995) and pursue the five objectives for conserving biodiversity set out in Section One (P&E)	➔	Volume II Species Action Plans launched in Q2.
1.1.3	Provide an annual Report to the States by the Director of the Environment (P&E)	➔	
1.5.6	Implement the Rural Economy Strategy from 2006(P&E/ED)	➔	
2.1.3	Amend building bye-laws to incorporate Lifetime Home Standards by 2007 (P&E)	➡	Final draft of proposals produced. To be issued for further consultation during September.
2.10.2	By 2007 bring forward a package of environmental tax and spend measures that will replace Vehicle Registration Duty by 2008 and fund key deliverables as outlined in a sustainable travel and transport plan (P&E)	➔	Green Paper due to go to COM / States in Q4.
3.8.2	Review Housing demand/supply through the publication of 'Planning for Homes' in 2006 (HOUS)	➔	Yet to commence (now underway with completion envisaged in 4Q).
3.8.6	Amend building bye-laws to incorporate Lifetime Homes Standards by 2007 (P&E)	➡	Final draft of proposals produced. To be issued for further comment during September.
3.8.7	Review building bye-law standards for fire safety, energy efficiency and structure following their forthcoming review and adoption in the UK (P&E)	➔	
4.1.1	In 2006 fully implement the measures contained within the Rural Economy Strategy, including:		
	- Implement the dairy industry recovery plan	➡	Ongoing industry review with Scrutiny Sub-panel.
	- Complete the improvements at the abattoir	➡	Abattoir now reached FSA OTMS standards now upgrading to EU export compliance.
	- Build on the initial success of the countryside renewal scheme (P&E)	➔	
4.1.2	In 2006 complete a review of countryside planning policy (P&E)	➡	Review of policies relating to 'enabling development' to support re-investment in agriculture underway, but subject to slippage.
4.2.1	By the end of 2006, produce a Development and Regeneration Strategy for St Helier that integrates the town and the waterfront and promotes high quality design and architecture (P&E/ED)	➔	First draft of strategy anticipated by end Oct 2006.
4.2.2	Implement a series of urban improvement projects in St Helier during 2006 (P&E)	➡	Phase 1 Conway St implemented. Phase 2 to commence in Sept. Response to consultation on Charing X scheme under consideration (now due to commence in Sept). Specification for taxi shelter at Weighbridge to be subject of Ministerial consideration (now subject of design advice).
4.2.3	Develop a viable proposal in 2006 to provide a new town park for St Helier within three to four years (P&E/TTS)	➡	Part of EDAW work (see 4.2.1). Some delay in identifying and costing the remediation plan.
4.2.5	Publish updated planning guidance for the Waterfront in 2006 (P&E)	➔	Guidance published 1Q. Hopkins Architects appointed as advisors.
4.2.6	Support and encourage the Waterfront Enterprise Board to deliver high quality development which promotes economic benefits and provides housing and leisure facilities for residents and visitors (CM/P&E)	➔	See above. And discussions have also been taking place with WEB in connection with the proposed establishment of a new development company to act as the lead agency in the development of States property assets. This company, which would include WEB, would take on responsibility for future waterfront developments and the development of other major assets.













4.3.1	In 2006 bring forward for consultation and debate a comprehensive Energy Policy for Jersey that addresses (P&E): - Economic efficiency - Social equity - Security of supply - Environmental impacts		
4.3.2	Within the Energy Policy for Jersey, examine the potential for exploiting the Island's indigenous energy resources to reduce the dependence on energy imports to satisfy the Island's energy requirements (P&E/ED)		
4.4.1	In 2006; bring into force the Waste Management (Jersey) Law 2005 (P&E)		
4.4.2	In 2006; debate and bring into force the Water Resources (Jersey) Law 200- (P&E)		Ongoing investigations re deep water sources during Q3.
4.4.3	In 2007; bring forward for consultation and debate a package of environmental tax and expenditure measures (P&E)		Green Paper due to go to COM / States in Q4.
4.4.4	In 2007; consult on, then debate and implement, a Contaminated Land Strategy (P&E)		
4.4.5	In 2007; debate and implement an Air Quality Strategy for Jersey, including proposals for monitoring and publishing levels of local air pollution, and targets, policies and timescales for reductions in air pollution levels that reflect best practice globally (P&E)		
4.5.1	Deliver a vibrant, working countryside through the implementation of the Rural Economy Strategy (ED/P&E)		
4.5.2	In 2006; designate a further seven ecological, 10 geological sites and additional archaeological, architectural or historic Sites of Special Interest (P&E)		Introduction of new law should assist designation process (Eight new designations in process under new legislation).
4.5.3	Bring forward, in 2006, new measures to control over-fishing by large scale trawling and modified pots in Jersey waters (P&E)		
4.5.4	Through the Ecology Trust Fund – sponsor a project in 2006 that will create a dedicated environmental resource pack for Jersey Schools (P&E)		
4.5.5	In the period 2006-2009 implement the historic towers and forts project (TTS/P&E)		
4.6.3	In 2007; bring forward for consultation and debate a package of environmental tax and expenditure measures that address current unsustainable patterns of resource use (P&E)		Green Paper due to go to COM / States in Q4.
4.6.4	In 2006; complete and implement new guidance to the construction industry on waste management (P&E)		
4.7.1	Carry out a review of the Island Plan during 2006/2007 (P&E)		Island Plan Review scoping paper now produced - submitted to Chief Minister.
4.7.2	Subject to adequate resources being made available, fully implement those parts of the Planning and Building (Jersey) Law 2002 that the States have agreed to bring into force on 1 st July 2006, together with associated secondary legislation, in 2006, and bring into force and implement the remaining provisions of the Law concerning third party appeals and the powers to remedy dangerous structures by early 2007 (P&E)		New law implemented 01 July 2006. Work underway to develop an implementation programme for Third Party Appeals, following commitment from Council of Ministers to implement in early 2007. Source of funding still to be identified.
4.7.3	Hold meetings of the Planning Applications Panel in public from 2006 (P&E)		PAP mtgs now held in public following new law coming into force on 01 July 2006.
4.7.4	Introduce new supplementary planning guidelines in 2006 which promotes high quality design and architecture (P&E)		Ministerial design principles established and published. Supplementary Planning Guidance on Design for Homes with Env Scrutiny Panel.
4.7.5	In 2006; bring forward for consultation and debate a Coastal Zone Management Plan (P&E)		Deferred to Q3 2007.

4.7.6	Undertake a scoping study for the future of the harbour areas at St. Aubin and Gorey, having regard to their unique character and setting. This will include a technical and financial appraisal for any proposed schemes as well as a conservation plan and an environmental impact assessment covering both land and marine habitats. The cost of this study will initially be funded from the Central Planning Budget, with any advance repaid should such a funded scheme progress (P&E/T&R)	➔	Under consideration. Terms of Reference for St Aubin being drafted by Mike King (ED). Gorey work likely to be undertaken on completion of St Aubin study.
6.2.13	By the end of 2006 complete a feasibility study into the proposal to combine the Jersey and Guernsey meteorological services into a single, more efficient Channel Island service (P&E)	➔	

SOCIAL SECURITY MINISTER

		30th June 2006	
SP Ref	Initiative	RAG status	Comment - current position
2.1.2	Monitor actuarial predictions and then prepare and start to introduce a co-ordinated plan, including a review of pension provision, to meet the challenges and opportunities presented by ageing population by 2010 (SOC SEC)		Project not due to start in 2006 (actuarial review for 3 year period ending 31 December 2006 will be done in 2007).
2.2.3	Undertake a comprehensive review of the Island's existing health insurance scheme by 2010 (SOC SEC)		Project not due to start in 2006 (working with H&SS on vision for primary care services).
2.2.5	Introduce in early 2007 a winter fuel payment, based on the UK system, for all pensioners resident in Jersey (SOC SEC)		Not relevant to January - June 2006 (options being prepared for November 2006).
3.1.1	Extend existing legislation to provide a comprehensive range of basic rights to employees and employers by moving into the second phase of employment reform, as approved by the States, starting in 2008 with redundancy rights and the protection of employees involved in business mergers and acquisitions (TUPE) and then addressing maternity rights, equal pay, flexible working and family friendly policies (including an investigation into issues in respect of paternity rights) (SOC SEC)		Redundancy and business transfers consultation started in June 2006 (by Employment Forum) Rest of phase 2 to follow.
3.1.4	Develop and implement policies during 2006 to ensure that planning and resource priorities reflect the needs of people with disabilities (SOC SEC)		Meetings held between JET, Workwise and H&SS to identify strengths and weaknesses of existing systems, and resourcing priorities.
3.6.1	Determine the priorities for future development of the Social Insurance system as reported in "Policy Review of a the Social Insurance System in Jersey – Interim Report" by undertaking public consultation and developing future strategies for the States to consider by 2007 (SOC SEC)		Project not due to start in 2006.
3.6.2	Introduce a unified Income Support system that supports people in times of need and promotes work by mid 2007 (SOC SEC)		Project progressing to timetable.
3.6.3	Continue to develop programmes to support people with long-term health conditions to retain, and where necessary, find suitable employment, both directly and in partnership with other providers by 2008 (SOC SEC)		External review of new Incapacity benefits nearing completion. Internal STIA project to identify claimants requiring help to regain employment undertaken. Contributing to and co-operating with H&SS project for Back Pain Clinic.

TRANSPORT & TECHNICAL SERVICES MINISTER

30th June 2006			
SP Ref	Initiative	RAG status	Comment - current position
2.10.1	In 2006, bring proposals to the States to adopt a sustainable travel and transport plan and by end of 2007 have in place funding for implementation (TTS)		CoM discussed the framework in Q1, Action Plan to be presented to CoM in Q3.
2.10.3	In 2006 agree a rolling programme of funding that will secure improvements in the condition of Jersey's roads (TTS)		Funding secured in Q2 through the Infrastructure Works allocation in the capital Programme.
2.10.4	By end 2006, deliver a new parking strategy to incorporate a revised charging system for public parking (TTS)		The Parking Strategy has been incorporated into the St Helier Regeneration Study. Results should be published by the end of the year. Only when the EDAW report is published can the Strategy be implemented.
4.2.3	Develop a viable proposal in 2006 to provide a new town park for St Helier within three to four years (P&E/TTS)		This is also linked to the EDAW project. Proposals are also being considered for alternative parking solutions.
4.5.5	In the period 2006-2009 implement the historic towers and forts project (TTS/P&E)		Fort Leicester and Barge Aground complete. L'Etaquerel and Radio Tower on target for year end.
4.6.1	From 2006; implement the Solid Waste Strategy to promote waste minimisation and better manage that waste which is generated (TTS)		Agreement on location of replacement for EfW in Q2. St John Recycling initiative introduced.
4.6.2	In 2007; develop a sustainable liquid waste policy to comply with EU standards (TTS)		Due to start later in 2006.
4.8.1	By 2008; secure adequate investment and implement a programme of maintenance to ensure waste management infrastructure is maintained to at least minimum standards (TTS)		Funding secured in Q2 through the Infrastructure Works allocation in the capital Programme.
4.8.2	By 2008; implement a rolling programme of funding to improve the condition of highways infrastructure (TTS)		Funding secured in Q2 through the Infrastructure Works allocation in the capital Programme.
4.8.3	Over the period 2006-2010 implement the Sea Defence Strategy to ensure that the Island does not suffer breaches resulting in flooding (TTS)		Projects scheduled for 2006 have been completed.
4.8.4	Ensure that the physical infrastructure, including the water supply and waste strategies, is able to cope with any population increase (TTS)		The Solid Waste Strategy as approved by the States incorporated the likely effects of forecasted trends. The Liquid Waste Strategy which is being developed at the end of 2006 and early 2007 will be incorporating predicted trends.
4.9.1	Work with the parishes to achieve an agreed plan of co-ordination by end of 2007 that ensures best use of resources (TTS)		No progress, unable to gain agreement with POSH. Good progress made with other Parishes on Recycling.
4.9.2	New town park in place by 2010 (TTS)		Awaiting adoption of a proposal for the new town park/EDAW Report.