



Strategic Policy, Planning and Performance (SPPP) - Summary

Overview

Strategic Policy, Planning and Performance (SPPP) is part of the Cabinet Office and is responsible for public policy and legislation, strategic planning and performance, place and spatial planning, strategic housing and regeneration, sustainability and foresight, public health, statistics and analytics, and sponsorship of arm's-length functions

Mission Statement

Leading strategic policy, planning, performance and analytics to achieve the ambitions of Islanders for the future.

What we do

SPPP delivers much of the Council of Ministers' public policy and legislation, enabling the priorities agreed by the Assembly to be progressed.

SPPP also helps guide the development of Jersey through the long-term strategic framework, leading on Future Jersey, the Jersey Performance Framework, the Common Strategic Policy, Government Plan and Island Plan.

The public health directorate, devises policy and leads the delivery of high profile, multi-departmental services such as Covid recovery and vaccinations.

Statistics Jersey supports the production of independent official statistics and the strengthening of the Jersey Statistics System.

As the 'sponsor' for several statutory and arm's-length functions, SPPP ensures these important teams can operate effectively and with appropriate functional independence. These include the Commissioner for Children and Young People, Jersey Care Commission, Charity Commission, Jersey Arbitration and Conciliation Service, Official Analyst and Safeguarding Partnership Boards.

SPPP seeks to introduce new and innovative ways of working and improving existing approaches. This includes leading three professional communities of practice for the public service in the areas of Public Policy, Analytics, and Strategic Planning, and by developing new ways to engage with Islanders, such as citizens' assemblies.

This work helps to support our community and make Jersey an attractive place to live and work.



Public Policy

Public policy translates the intentions of ministers into actions that improve the lives of Islanders. An effective policy capability is fundamental to democratic government. In developing policy, SPPP considers all six of the Government levers at ministers' disposal, including revenue, expenditure, oversight/regulation, convening partners, communicating, and, if needed, legislation.

Strategic policy and legislation responsibilities include, but are not limited to:

- Children and families
- Education and skills
- Employment
- Housing standards and affordability
- Justice (criminal, civil, youth, administrative)
- Population and migration
- Regulation of public services
- Social assistance and financial security
- Social inclusion, disability and diversity
- Structure and administration of government and constitutional matters

Strategy and Innovation

The Strategy and Innovation teams share many of the characteristics, skills and priorities of the Policy Directorate, and are a key part of the policy community that seeks to deliver strategic priorities across government. The Strategy and Innovation teams are responsible for developing overarching Island-wide plans that respond to challenges over the medium and longer terms. This includes key plans in the Government's long-term strategic framework.

The directorate is structured in four areas. Each team works in close partnership with stakeholders within government and across the Island.

Place and Spatial Planning

- Planning policy, including the Island Plan and housing land supply
- Place-making and master-planning
- Urban design policy
- Historic environment

Sustainability and Foresight

- Environmental, energy and climate change policy
- Sustainability (economic, environmental and social)
- Foresight (horizon scanning, scenario modelling, mega-trends, macro-trends)



Strategic Housing and Regeneration

- Housing market and needs analysis
- Housing policy and long-term strategy
- Coordination of housing initiatives within Government
- Coordination of housing initiatives with States'-owned entities
- Coordination and delivery of regeneration strategy
- Empty Homes Service

Strategic transport policy

Development of a Future Transport Strategy that delivers a sustainable transport system for the Island.

Delivery Unit

The Delivery Unit is a new team, created to bring some additional change support to the delivery of important projects and policy agendas. The Unit has been set up to work in partnership with departments, to help to accelerate progress. As a Directorate, it is structured in two areas.

Strategic Planning and Performance

- Design and implementation of the Strategic Framework
- Coordinated delivery of: Common Strategic Policy (4 years); Government Plan (rolling 1+3 years); Delivery Plans; Annual Report and Accounts (in partnership with Treasury) and updates
- Strengthening public sector accountability and governance
- Leading the Business Planners network

Change Projects Team

- Support delivery of key cross government policy and political imperatives
- Deep dives into service specific issues, to help design improvement plans
- Support ministers to explore new service delivery models that might improve outcomes, release efficiencies and/or be more fiscally sustainable
- Provide programme management grip and oversight of these projects.

Public Health

SPPP led the policy response to the COVID-19 pandemic, advising ministers on the steps needed to protect the health and wellbeing of Islanders, and delivering key services, such as test and trace and



vaccination. A new, strengthened public health directorate was established towards the end of 2021, delivering the ongoing response to COVID-19 and covering all the main elements of public health:

1. Health protection, which is the protection and prevention of communicable diseases, environmental hazards
2. Health improvement, which is the prevention of ill health and promotion of good health and wellbeing, particularly in relation to non-communicable risk factors for disease, such as smoking, food and nutrition, physical activity and substance use
3. Healthcare public health which supports the design, access and evaluation of healthcare interventions and pathways
4. Public health evidence and intelligence is an examination of the data and evidence around what the population health issues are, and what can be done to improve health at a population level

This directorate ensures delivery of strategic public health initiatives across the government, health care services and key partners by:

- Monitoring the pattern of disease in the community and assessing the health needs of the population
- Advising on and developing initiatives for how the population's health needs can be better preserved, to improve health and wellbeing and reduce health inequalities
- Advising on changes to the legal framework for public health, emergency planning and death registration
- Providing specialist healthcare public health advice and support to Health and Community Services
- Providing vaccination services including COVID-19 and childhood immunisations

Statistics and Analytics

Data, analytics and insight are crucial to understanding where the Island has come from, what the current and future challenges and opportunities are and how the Government can, based on this information, make better decisions for the future

Statistics Jersey is the statutorily independent provider of official statistics that measures and monitors the condition of the jurisdiction – including, for example, the size and structure of the economy, population, and employment. Statistics Jersey includes two teams – the Official Statistics Production Team and the Analytics and Statistics Enablement Team (which provides the strategic cross-departmental lead for data analysis and expertise), in order that data driven insights can enable better decision making.

Statistics Jersey outputs are pre-announced in line with the official Statistics Code of Practice. Outputs are listed in the release schedule [Publication release schedule \(Statistics Jersey\) \(gov.je\)](#)

The Analytics and Statistics Enablement Team provides the professional lead for the distributed network of data experts and analysts across all departments and arm's-length bodies. Key areas of focus for this team include:

- Rolling out adoption of the Statistics Code of Practice by all departments who are producing statistics
- Co-ordinating the publication and improvement of Island Outcome Indicators and Departmental Service Performance measures to make them more findable and meaningful for users
- Career and professional development frameworks for statisticians and analysts within the Government of Jersey
- Co-ordinating the professional Analytics Network (ANet), to develop a better data and analytics culture
- Publishing initial results from the admin data linkage project

Arm's Length Bodies

SPPP supports the work of a number of professionally independent functions:

- [Jersey Care Commission](#)
- [Safeguarding Partnership Board](#)
- [Statistics Jersey](#)
- [Official Analyst](#)
- [Children's Commissioner for Jersey](#)
- [Jersey Charity Commissioner](#)
- [Jersey Advisory Conciliation Service \(JACS\)](#)
- [Jersey Employment Forum](#)
- [Jersey Architecture Commission](#)
- [Jersey Law Commission](#)