

Summary Forecast Operating Balance

	2024	2025	2026	2027
£'000	Estimate	Estimate	Estimate	Estimate
General Revenue Income	1,194,322	1,247,329	1,283,373	1,328,850
Net Revenue Expenditure	1,146,249	1,183,060	1,205,695	1,268,063
Net Operating Surplus/(Deficit)	48,073	64,269	77,678	60,787
Depreciation	56,131	57,460	57,444	57,444
Forecast Operating Surplus/(Deficit)	(8,058)	6,809	20,234	3,343